WEBVTT

2

 $00:00:27.050 \longrightarrow 00:00:51.570$

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): Okay, now, as a good a time as any. Hello, everyone. My name is Jackson Navier, and I'm a senior associate of public engagement at spur. Thank you so much for joining us for this digital discourse today. Many of you here today are spur members. So thank you so much for your support. If you're not a member, I encourage you to join the sports spurs, ongoing work, and using education, policy, analysis, and advocacy to make our cities and region more prosperous, sustainable, and

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 $00:00:51.570 \longrightarrow 00:01:01.939$

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): and equitable places to live. Your financial support enables us to continue our work, including the hosting of programs like today's. You'll find more information about membership online@spare.org slash. Join.

4

00:01:02.250 --> 00:01:10.949

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): Our next event is scheduled for next Tuesday, at 6 30 Pm. It is titled transformative community government partnerships and housing policy.

5

00:01:11.050 --> 00:01:25.010

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): The pandemic was a stark reminder of the importance of relationships between local government and community. The need for the Government to act swiftly and equitably was the parent, as the nation saw an explosion of activism around public health and safety, housing and homelessness

6

00:01:25.120 --> 00:01:36.230

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): and economic and climate justice. These movement centered the needs of those most affected by the crises. But how can we ensure community voices are centered in policy making processes?

7

00:01:36.510 --> 00:02:03.870

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): This panel on Tuesday we'll discuss partnership with the base, future innovative model of policy change that facilitates community and government collaboration. This model and shares community leaders have a seat at the table, and can better understand the inner workings of government while also providing resources and insight to government insight to government officials as they craft policy in today's digital discourse. And the reason you're all here this evening is finding a way to pay for infrastructure without taxing new housing

00:02:04.390 --> 00:02:24.230

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): as jurisdictions across California grapple with the State's worsening, housing crisis. Leaders in San Francisco need to plan to accommodate 82,000 new homes required by the city's recently developed housing element to do so, they will need to remove impediments to housing production, including some parks transit and affordable housing fees typically paid by new development.

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00:02:24.260 --> 00:02:40.280

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): This evening you will hear a proposal for a novel way to support community infrastructure without taxing new housing. The progressive parcel tax professors Elmendorf and Chingki from the University of California. Davis will explain how such a tax can be based to raise revenue without disincentivizing development.

10

00:02:40.820 --> 00:03:04.239

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): And of course we are joined by fabulous speakers today, for as Professor Christopher Amendorf, Professor Almendorf works on property and land, use, law, election, law, statutory interpretation, and administrative law, using both doctrinal and empirical methods, he's a leading author on California's planning for housing framework. His research has been published in numerous tough law reviews and political science journals.

11

00:03:04.580 --> 00:03:25.929

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): Next up we have Professor Darry. In Shinski. Professor Shaney's academic interests include taxation, particularly state and local taxation, local government law, public finance and political theory. Before law school. Professor Shanxi worked as a financial consultant to California local governments after law school he worked as a public finance attorney.

12

00:03:25.930 --> 00:03:35.189

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): Professor Shenki co-wrote, the only commentary on the California's constitution. It was the primary author, the sections related to local government, public finance and taxation.

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00:03:35.230 --> 00:04:03.660

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): and today's discussion will be moderated by Sarah Karlinski. So it currently serves as per senior advisor, and works with transport housing agenda across the bang. And last, we want this to be an interactive conversation and plan on spending as much time engaging with all of you, so I encourage you to use the chat box to share your thoughts with each other and the other speakers, and I also

encourage you to submit any questions that you may have by using the Q. A. Panel. It should appear as a button at the bottom of your screen or at the top of your screen. If you're using the mobile app.

14

00:04:03.670 --> 00:04:13.690

Jackson Nutt-Beers / SPUR Public Engagement (They/Them): and within the next few days we'll be sharing a copy of the recording transcript and chat box with everyone who's registered. And with that Professor Almondorf, I will turn it over to you to get us started.

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00:04:22.730 --> 00:04:25.180

Christopher S. Elmendorf: Thank you. Can you hear me and see my screen?

16

00:04:26.460 --> 00:04:43.550

Christopher S. Elmendorf: Great Well, it's really nice to be back at Sp. I was looking forward to being back in person. But things don't always work out in person the way we might hope and it's great to be here, virtually at least as a sa substitute. So

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00:04:43.900 --> 00:04:56.579

Christopher S. Elmendorf: Dairy and I have dairy, and I have been kicking around ideas for a couple of years about different ways in which cities could finance the infrastructure and other things they want or need

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00:04:56.580 --> 00:05:12.069

Christopher S. Elmendorf: without using the tools that they have traditionally used which deter development. And I want to talk today a little bit about the problem, at least as as I see it, I think many of the people in San Francisco see it?

19

00:05:12.070 --> 00:05:28.069

Christopher S. Elmendorf: and then I'll introduce the germ of our solution. And this really is a a preliminary idea that we're kicking around, and then Dian will take over and flesh it out a little bit and address some possible injections.

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 $00:05:28.440 \longrightarrow 00:05:43.470$

Christopher S. Elmendorf: Okay, and let's see? Yes, I can advance the slides. Okay, so the problem in a nutshell is this, in California? to a great extent, and in many other States to a substantial, if not maybe quite so great an extent.

 $00:05:43.470 \longrightarrow 00:05:59.740$

Christopher S. Elmendorf: cities, finance a lot of things that they try to provide through the to their citizens, not through general purpose, property taxes but through taxes or fees that are assessed on development specifically.

22

00:05:59.770 --> 00:06:10.390

Christopher S. Elmendorf: And if you get the tax or fee. Just right. You can both have revenue and have development. But it turns out it's really tricky to get that tax just right.

23

00:06:10.470 --> 00:06:39.850

Christopher S. Elmendorf: and to give some context here. it used to be the case that most infrastructure was financed with either property taxes or special assessments. We can talk more about the those distinctions later. but in the 19 seventies the voters of California decided they wanted to be done with the property tax, or at least done with 40% of the revenue that was being raised through property taxes. So they cap property taxes.

24

00:06:39.850 --> 00:06:56.570

Christopher S. Elmendorf: and they then, through subsequent ballot measures beyond proposition. 13. Establish further limitations for public vote requirements and other other things for local taxes, that all of which has made it quite challenging for cities to raise revenue for infrastructure.

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 $00:06:56.800 \longrightarrow 00:07:26.670$

Christopher S. Elmendorf: So what did cities do instead? Well, in the nice title of a book that was written in the early nineties they regulated for revenue. So how do you regulate for revenue? Well, you can allow, say, a Housing development project or some other development project to go forward only if the developer strikes an ad hoc deal with the city to install some infrastructure that came to be known as an exaction.

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 $00:07:26.670 \longrightarrow 00:07:47.499$

Christopher S. Elmendorf: you can also strike what's called a development agreement which is similar to exactions except with the development agreement to develop, the developer is paying money and providing infrastructure for the city in return for locking in the zoning or other rules that apply to the project. So it's essentially like trading legal certainty for money and infrastructure.

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00:07:47.540 --> 00:08:15.760

Christopher S. Elmendorf: increasingly, cities started adding, impact fees which are not negotiated case by case deals. But a more systematic schedule that says, if you want to develop this size project in this location, you need to pay 50,000 or 100,000, or \$150,000 per unit, which

money will then go towards affordable housing, or infrastructure, or schools, or public art, or you name it. There's really no end of the possible destinations of the impact fee

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00:08:15.940 --> 00:08:37.439

Christopher S. Elmendorf: And then finally, we get inclusionary zoning, which is another type of condition that says to a developer. If you want to build in this location you may do so, but only if you provide public benefits in the form of deed, restricted, affordable housing which will be rented or sold at a at a substantial loss.

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00:08:37.440 --> 00:08:47.329

Christopher S. Elmendorf: So you pile all these things together, and what do you end up with. Well, if everything works out just exactly right, that is, if you have

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00:08:47.330 --> 00:09:16.219

Christopher S. Elmendorf: good political discretion economic clearance. I mean, people can see the future. What's going to happen to construction costs and rent and prices, and you have good will meeting that the city officials who are responsible for project approvals are actually trying to approve projects that are good for the city rather than to Just, you know, propitiate whatever neighbor happens to be annoyed with the project. If all that works out great, you'll have both revenue and development.

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00:09:16.320 --> 00:09:42.640

Christopher S. Elmendorf: But this again requires a very delicate balancing exercise to maintain a position where the total stack of fees and exactions is in that sweet spot where, the sweet spot of feasibility, right where it's high enough for the city to get a lot of the money at once, but not so high is to make development in feasible, and the challenge about mixed it. Sticking in that sweet spot of feasibility is it's different from one site to the next.

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00:09:42.770 --> 00:10:11.509

Christopher S. Elmendorf: because the value of the existing use may be higher on one site than another site, and if the value of the existing use is higher, well, then, the project, the development process needs to generate more net revenue for it to be worth undertaking. Or maybe one site has a clean up on need, which is going to cost a developer some money or Another set of sites. There needs to be a Land Assembly project which is going to take some time, and thus, it results in higher holding costs.

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00:10:11.510 --> 00:10:26.459

Christopher S. Elmendorf: so if this, if this model of of exactions plus fees plus development agreements, is going to work out, there has to be a lot of adjustment on a project by project basis. and of course.

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00:10:26.490 --> 00:10:41.650

Christopher S. Elmendorf: adjustment or discretion on a project by project basis then triggers. Other kinds of problems. like the mobilization of neighbors who don't like a project like obligations to do reviews under the California Environmental Quality Act.

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00:10:41.890 --> 00:10:51.960

Christopher S. Elmendorf: Okay? So if the if you don't end up in the sweet spot, what happens is that you end up putting a de facto floor on the price of housing.

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00:10:52.850 --> 00:11:07.650

Christopher S. Elmendorf: and the reason this regime operates to put a a de facto floor on the price of housing. Is that in a competitive market the price of housing. If there are sites in which housing can be built, the price of housing tends to stabilize

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00:11:07.650 --> 00:11:34.289

Christopher S. Elmendorf: at a little bit higher than construction costs maybe 20% higher than construction costs, but construction costs, again, includes not just labor and materials. It includes the cost of negotiation. The cost of the impact fees, the cost, the exactions, the legal risk associated with the discretionary review process. so as these costs get ratchet up, you end up with effectively, baking in high prices for housing.

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00:11:34.570 --> 00:11:56.260

Christopher S. Elmendorf: So And it turns out that even if you think you've done a pretty good job setting that setting the fees just right. If you have a modest shock to to construction costs going up, and a modest shock to rent with the rents going down suddenly, you end up in the position that San Francisco is in, where, according to the city's own studies.

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00:11:56.260 --> 00:12:11.989

Christopher S. Elmendorf: virtually every imaginable type of Housing development project in the city today is economically in feasible, notwithstanding that San Francisco has something like the third highest rent still of any city in the nation.

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00:12:11.990 --> 00:12:15.450

Christopher S. Elmendorf: So this is not a great position to be in.

00:12:15.700 --> 00:12:35.639

Christopher S. Elmendorf: So what's the solution? Well, there are a couple of possibilities. the one that we have been toying with recently is an idea that we call a progressive parcel tax a and a parcel tax which would be keyed to the allowable building envelope created by an upzoning ordinance.

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00:12:35.840 --> 00:13:03.429

Christopher S. Elmendorf: Okay? So again, you might think of of a parcel tax as a tax, maybe that you pay for schools, and the parcel tax is paid at, you know, the same amount by everyone who owns a parcel of real estate. But it turns out there's actually quite a bit more flexibility in the in the idea of a parcel tax. And the particular variation that we're proposing is a tax that would vary, depending on how much of a landowners allowed to build on their parcel.

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00:13:03.870 --> 00:13:29.280

Christopher S. Elmendorf: so the key idea here is that When cities up zone that has changed their zoning ordinances to allow higher density, development and high demand locations. They are increasing the value of those sites right, unless, of course, the up zoning is self undermining, because the stack of fees and exactions and inclusionary zoning requirements are such that actually nobody can make money building anything.

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00:13:29.280 --> 00:13:41.189

Christopher S. Elmendorf: But in a world in which you are allowed to build, and where there's demand for housing A change in zoning that allows more housing to be developed is a change that will increase the value of the site.

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00:13:41.320 --> 00:13:51.889

Christopher S. Elmendorf: and what we want to encourage is cities to tax that potential for development. not the project itself.

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00:13:51.900 --> 00:13:58.709

Christopher S. Elmendorf: So the idea is to replace impact fees and exactions with a tax on the newly created value.

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00:13:58.950 --> 00:14:02.510

Christopher S. Elmendorf: Now, if the city were able to do that

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00:14:02.560 --> 00:14:05.560

Christopher S. Elmendorf: taxing the value

00:14:05.680 --> 00:14:12.450

Christopher S. Elmendorf: of the site rather than assessing fees on the development of the site.

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00:14:12.470 --> 00:14:19.530

Christopher S. Elmendorf: the city's tax would raise revenue without deterring development, and the reason it wouldn't deter development is because

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00:14:19.700 --> 00:14:22.540

Christopher S. Elmendorf: the owner of the site would have to pay the tax

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00:14:22.880 --> 00:14:30.340

Christopher S. Elmendorf: and the tax in the same amount, regardless of whether they chose to build on the site or not to build on the site.

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00:14:30.600 --> 00:14:34.290

Christopher S. Elmendorf: so the tax would reduce the value of the site right? It would

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00:14:34.410 --> 00:14:42.570

Christopher S. Elmendorf: make it a a less desirable thing to own, because anybody who owns that site is going to have to pay this additional tax they didn't previously have to pay.

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00:14:42.910 --> 00:15:01.349

Christopher S. Elmendorf: But while it reduces the value of the site, it doesn't affect that build or not build decision, and that's the key idea. Right? Remove the impact fees. Remove the inclusionary requirements. raise a bunch of revenue in a way that doesn't affect the decision of whether to build or not build

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00:15:01.350 --> 00:15:17.910

Christopher S. Elmendorf: In fact, with this kind of tax we can expect that probably some people who are otherwise sitting on sites would choose to sell them to a developer, and so it would effectively increase the supply of developed sites. This, the the number of sites that are in the hands of people who want who want to build.

57

00:15:18.080 --> 00:15:29.679

Christopher S. Elmendorf: okay, I'm gonna hand it over to Darren at this point. Who is going to explain to you. Why, this is not a land value tax that runs the foul of proposition. 13.

00:15:30.630 --> 00:15:36.330

Darien Shanske: Great. Thank you. It's great to be here, and we're gonna try the share screen.

Swap.

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00:15:38.190 --> 00:15:39.459 Darien Shanske: let me see.

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00:15:51.550 --> 00:15:54.379

Darien Shanske: Okay, so can you guys see my screen?

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00:15:54.880 --> 00:15:55.720

Sarah Karlinsky: Yeah.

62

00:15:55.890 --> 00:15:59.749

Darien Shanske: Great. Okay. Thank you for bearing with me.

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00:16:00.580 --> 00:16:01.700

Darien Shanske: so

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00:16:02.100 --> 00:16:09.139

Darien Shanske: the obvious question, is well, can you do this? What about Prop, 13. And

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00:16:09.450 --> 00:16:36.400

Darien Shanske: the answer is that if you had a tax directly on the value of the of these parcels. It quite possibly would be a proper issue problem, not gonna say for sure. But let's just say that, would we a significant legal risk. On the other hand, a parcel tax tied to other relevant parcel characteristics, characteristics that would be like related to the additional infrastructure costs. That would be

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00:16:36.570 --> 00:17:05.600

Darien Shanske: born by the city. If the parcels were developed, say the size, the frontage dwelling unit right would not be for close, so you could have a more granular parcel tax need a progressive ish parcel tax? without violating prop 13. Now, how do I know this? Well part of the reason I know this is because it's commonly already done in the green field development context. And this is most commonly known. These kinds of taxes are known as Melar Roost taxes.

00:17:05.919 --> 00:17:12.639

Darien Shanske: This was a statue put into place in 1,982, in the aftermath of prop. 13, and

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00:17:13.400 --> 00:17:30.249

Darien Shanske: it responded to the basic problem created by Prop 13, which is, as Chris explained, general property tax is used to front infrastructure. But property taxes were dramatically cut by Prop. 13, and they couldn't be increased. And so how was new infrastructure going to be built? So

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00:17:30.730 --> 00:17:34.089

Darien Shanske: the Belarus Act permits

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00:17:34.660 --> 00:17:59.550

Darien Shanske: a developer and a local government to negotiate. a new tax to be opposed on a parcel parcel doesn't have to be the whole jurisdiction. It can be just a piece of the jurisdiction. It can just be the land that the developer wants to develop. They agree for some taxes to be imposed on that parcel. Those taxes will eventually be paid by the home owners who live into that parcel.

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00:18:00.470 --> 00:18:06.039

Darien Shanske: Once there is a tax in place and a development plan in place. The

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00:18:06.290 --> 00:18:10.229

Darien Shanske: to the the city can now securitize those taxes

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00:18:10.320 --> 00:18:30.069

Darien Shanske: which allows them to raise money at a tax exempt rate. to build the infrastructure that will now be the backbone of this new development now might say, Well, how do these taxes? get imposed on? Prop 13 says you can't have more property taxes, and the answer is right. These are not property taxes. They're a kind of parcel tax

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00:18:30.300 --> 00:18:53.250

Darien Shanske: as a parcel tax under the California Constitution, they would be classified as a special tax because they have a specific purpose. They require a two-thirds super majority. But that's not hard to achieve if you've created a district of just a developer who wants to build this infrastructure. So so in this way, a mellar roost tax is

 $00:18:53.420 \longrightarrow 00:19:06.739$

Darien Shanske: essentially a refined parcel tax used to build infrastructure in context where it's not hard to get that two-thirds threshold. So what kind of projects in melar roost tax look like. So this is an example.

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00:19:06.740 --> 00:19:24.830

Darien Shanske: of a Belarus tax district near me. in Davis. I'm called the cannery, not picking on the cannery. It's actually a relic as far as these projects go, right. It's not a super green field development, but it's just at the edge of town, as you can see on the map. it has some mixed use and some commercial, but clearly it is

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00:19:24.830 --> 00:19:46.410

Darien Shanske: new. It is not info. Right? You're building new backbone infrastructure. to make these houses available. it is not, you know, dense housing. And so what are the special taxes? Look like? that are there paying for the infrastructure in the cannery. The Mellor is taxes. This is a a version of the schedule not at all on common, as you can see

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00:19:46.600 --> 00:20:05.230

Darien Shanske: it's not a flat tax, right? It's based on the size of the parcel. It's based on the type of the parcel. And so you're allowed or at least I mean Miller was taxes provide a precedent for being allowed on to have more of fine and gradular type parcel taxes and

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 $00:20:05.330 \longrightarrow 00:20:12.509$

Darien Shanske: important to note that when these taxes are first imposed typically in a green field development context, no development has happened. Yet.

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00:20:12.520 --> 00:20:34.040

Darien Shanske: Right? The these taxes are on post first and developer now has enormous incentive to develop the parcel so that the future homeowners will pay the taxes right and not on the developer. So to some extent Melissa's taxes are very, very similar to what we're proposing in terms of imposing a tax on the buildable envelope.

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00:20:34.040 --> 00:21:01.730

Darien Shanske: you might say, well, okay. But so that happens in Davis that you know how common is it? It turns out right. Super common. So the National Association of Home Builders. Reckon that's something like 90% of planned use developments in California. Use a Belarus some work that I did with the co-author shows that we we found that in Sacramento County about 30% of parcels have a melar roost tax imposed on them. And this map

00:21:01.730 --> 00:21:28.460

Darien Shanske: is of all of Sacramento County, and that big blue outline is the city of Sacramento, and the little pink dots are places with Belarus taxes, and, as you can see, not surprisingly The little pink dots are there at the edge of the city, right? So Belarus has been used extensively. to create new neighborhoods. at the edge of Sacramento. so

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00:21:28.750 --> 00:21:31.050

Darien Shanske: what would our proposal do?

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00:21:32.260 --> 00:21:50.970

Darien Shanske: Has a preliminary matter important to understand that San Francisco is a charter city. It does not need the State legislature to pass some new statute. allowing it to impose a new kind of tax. San Francisco has the inherent power to tax it can craft its own version of Melar Roo.

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00:21:51.540 --> 00:21:59.900

Darien Shanske: What would Sam? What could San Francisco's tax look like it would up zone. high value.

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00:21:59.940 --> 00:22:13.689

Darien Shanske: parcels by high value, meeting high value in terms of affordable the ability to create a lot of infill affordable housing times, say commercial parcels on transit corridors. And

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00:22:15.310 --> 00:22:29.089

Darien Shanske: in return for the value essentially created by this up zoning step, 2 would impose a tax on on the up zone. again, it would be a tax based on the potential square foot created by the up zone.

88

00:22:29.090 --> 00:22:48.409

Darien Shanske: The tax would be dedicated to paid for the infrastructure needed to provide the services to this denser development pattern and the tax would be designed in a way I'm not to capture right too much of the value, or to avoid the problem that Chris talked about. Where, right now, if you're

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00:22:48.670 --> 00:22:53.999

Darien Shanske: If you go too far, then you're going to be at the mercy of of surprising events.

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 $00:22:55.090 \longrightarrow 00:23:08.479$

Darien Shanske: This would be a special tax, right? It would be a special tax that would end as a special tax would require a two-thirds super majority. If this were put on the ballot by the point of supervisors.

91

00:23:08.890 --> 00:23:36.880

Darien Shanske: under current law. If the voters were to put this special tax on the ballot, that special tax would only require a 50% super majority. I say under current laws, because there is a proposed ballot measure to eliminate the ability of the voters to put on a 50% measure on the ballot. But as of now, right? That hasn't happened. and so it could be done with a 50% threshold if the voters initiate it.

92

00:23:36.960 --> 00:23:53.620

Darien Shanske: Final aspect of our proposal just to emphasize is that this would not be a tax on right. All the parcels in the city. the idea would be to identify again the high value. parcels along commercial corridors.

93

00:23:53.620 --> 00:24:09.939

Darien Shanske: That would benefit enormously in terms of their value from an up zoning, and take back a certain portion of that value in order to finance the infrastructure. that those parcels are going to require. So A. B 2,011, I believe, past last year.

94

00:24:10.700 --> 00:24:35.579

Darien Shanske: permits denser development along on commercial corridors. And so this map shows the affordable sites I'm picked out by A. B 2,011. We're not in the sale of proposing that all of these sites would be subject to this tax. But just to give you a sense of of the scale, of of what? Of where this tax would be applied.

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 $00:24:35.930 \longrightarrow 00:24:51.209$

Christopher S. Elmendorf: There's a political point here which I think is really interesting. Everybody knows that in California it's really hard to raise taxes, because taxes have to be approved by the voters and often have to be approved by 2 thirds of the voters, and nobody likes paying taxes.

96

00:24:51.220 --> 00:25:01.609

Christopher S. Elmendorf: And the ingenious mellow roofs solution to that political problem was to say, well, we're going to define the taxing district

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00:25:01.630 --> 00:25:09.180

Christopher S. Elmendorf: as consisting only of land where there are no voters right vacant Greenfield land.

98

00:25:10.850 --> 00:25:13.219

Christopher S. Elmendorf: and if there's land where there is no voters.

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00:25:13.350 --> 00:25:21.629

Christopher S. Elmendorf: then the city can comply with the 2 third super majority requirement by just getting the consent of the owner of the parcel.

100

00:25:23.110 --> 00:25:24.880

Christopher S. Elmendorf: They don't have to even hold a vote.

101

00:25:24.960 --> 00:25:28.049

Christopher S. Elmendorf: They've got the concern in the order of the parcel. They're good.

102

00:25:29.610 --> 00:25:47.700

Christopher S. Elmendorf: but the legislatures realization with a B 2011 is that actually, most of the land in the State that's like really apply for development is not most of the land where people live.

103

00:25:47.790 --> 00:25:59.009

Christopher S. Elmendorf: I. It's a small minority of the of the land, so to speak, or a small minority of the land in existing cities. It's the land downtown. It's the land along commercial corridors.

104

00:25:59.040 --> 00:26:07.679

Christopher S. Elmendorf: and when you look at that on a map, you're like, huh? Well, maybe another way to solve this two-thirds super majority problem

105

00:26:07.690 --> 00:26:10.889

Christopher S. Elmendorf: is just to recognize that we don't have to up zone

106

00:26:11.100 --> 00:26:16.009

Christopher S. Elmendorf: and thus tax most of the land to build a ton of new housing.

107

00:26:17.200 --> 00:26:19.310

Christopher S. Elmendorf: And if we hold a city wide vote

108

00:26:19.930 --> 00:26:27.010

Christopher S. Elmendorf: in which 90% of the people who are voting are not people who own parcels that are up zoned, and thus would be taxed.

109

00:26:27.070 --> 00:26:44.000

Christopher S. Elmendorf: Maybe it would be easier to get to that two-thirds super majority or the 50% super majority. then, one customarily thinks when voting on a parcel tax. Say that that would be applied to every parcel in the city.

110

00:26:46.590 --> 00:27:13.380

Darien Shanske: Okay, that's my yeah. No, no, no, that's take you one. Yeah. Yeah. If you want to take it, take it over again from here. Oh, sure, sure. So we imagine that you have. There's some objections that haven't checked the chat, but I may already be there, so we thought we'd hit a few preemptively, and then we'll have a discussion. so one question again is, well, surely this is a property tax? and it turns out.

111

 $00:27:13.380 \longrightarrow 00:27:29.160$

Darien Shanske: I I will make the joke from an airplane about. Don't call me Shirley, because you didn't, because I just was my slide right. But it it turns out that the Supreme Court in California Supreme Court has made it clear that a property tax is is a tax based on the value of property.

112

00:27:29.160 --> 00:27:57.869

Darien Shanske: it has upheld a tiered parcel tax. before. That shouldn't be surprising. given the prevalence of Melar Roo's taxes. But also it's not just a formal distinction. If you think back about what in part motivated the degrade on property tax revol. It was actual property value inflation in the seventies that led to higher property taxes and the inability of politicians at the time to provide some meaningful safety valve and so

113

 $00:27:58.020 \longrightarrow 00:28:21.869$

Darien Shanske: it makes sense that prop 13 prevents. an increase of, or or or property taxes tied to property value, and that is not what these taxes do right. These hackers would be tied to parcel size or other relevant characteristics for providing them services. and so it should fit comfortably under the current Supreme Court precedence, which again makes sense. Another objection.

114

 $00:28:22.700 \longrightarrow 00:28:32.210$

Darien Shanske: clearly this was put some pressure on property owners to sell their property or to develop it, or they might not want to.

115

00:28:32.350 --> 00:28:39.930

Darien Shanske: And in a lot of cases we think that's not a bug, right? That's a feature. But in some cases we might be worried about that.

116

 $00:28:39.930 \longrightarrow 00:29:04.179$

Darien Shanske: and we acknowledge that. And there are various things that can be done to deal with this right? So there could be specific exemptions I'm given based on age or income. There could be deferrals by deferral mean that you don't have to pay the tax now, but you'll have to pay on the tax when you actually are ready to sell the property? at some point. And there again, models for these kinds of programs.

117

00:29:04.180 --> 00:29:16.520

Darien Shanske: these circuit breakers which keep the tax on being too high relative to the income of the property owner. So there! All kinds of mechanisms. that could you know, allow us to

118

00:29:17.200 --> 00:29:24.059

Darien Shanske: mitigate the impact of the tax. you know, given other concerns. that that we might have.

119

00:29:24.080 --> 00:29:35.010

Darien Shanske: so I will pass it off to you, Chris, for the last. you know preemption of of possible objections, and then we will open up to questions.

120

00:29:35.760 --> 00:29:43.419

Christopher S. Elmendorf: So so one one concern that's come up in in conversation with some people about this idea is that if

121

00:29:43.630 --> 00:30:10.249

Christopher S. Elmendorf: people whose land would be up zoned by an upsetting ordinance suddenly have to face a new tax, and they're gonna become a political opponents of the up zoning. And so the people who you think would be the biggest ally for an up zoning ordinance, namely, the owners of sites that would that would increase in value may may turn against it if they're worried about the parcel tax being being set too high.

 $00:30:10.470 \longrightarrow 00:30:30.919$

Christopher S. Elmendorf: but I think ultimately, I'm not so concerned about this objection. first, because, the owners of those high development potential sites. evidently aren't that influential to begin with? Or else they would have succeeded in getting them rezoned And rezoned without a big stack of impact fees and exactions.

123

00:30:31.160 --> 00:30:45.490

Christopher S. Elmendorf: And second they would be outnumbered in a in a city wide vote. And then, finally, I think that it is just a matter of common sense and practical politics any

124

00:30:45.490 --> 00:31:09.340

Christopher S. Elmendorf: up parcel tax that is designed to capture value or our finance infrastructure would, I think, be set at a level that at least anticipates the the size of the tax being significantly lower than the increase in value of the parcels O into the rezoning

125

00:31:10.790 --> 00:31:15.580

Christopher S. Elmendorf: Happy to take questions from Sarah or the Q. A. At this point.

126

00:31:17.080 --> 00:31:40.459

Sarah Karlinsky: great, thank you. So much. Super interesting. I have a lot of questions, but so to our audience, members, you got a couple of shout outs in the chat. This is giving me life, says Muhammad. this is ingenious. So lots of people really, really excited about this work. so I'm just gonna start going through the Q. A. I see some people are putting questions in the chat. But I would

127

00:31:40.460 --> 00:31:55.780

Sarah Karlinsky: ask that. You put your questions in the Q. A. Just so I can keep track of them. So I'm just gonna start with the first question, which is, do other states and localities do this? If so, can you share what you know about these areas and relevant impacts and outcomes

128

00:31:56.510 --> 00:32:03.569

Christopher S. Elmendorf: Gary. And why don't you take that as the as the resident expert on the State local government finance?

129

00:32:04.270 --> 00:32:20.619

Darien Shanske: I mean, let's see. this is a tricky one. On the one hand, I don't know of a tax exactly like this. to me that I mean, it's it's a big country in a big world, but but but it but it but it's a but part of the reason is that

00:32:20.730 --> 00:32:33.529

Darien Shanske: California is put itself in sort of a unique straight jacket. in terms of the difficulty, both in the urgency of the need and the difficulty of financing things. So, as I've explained, there are.

131

00:32:33.550 --> 00:32:53.379

Darien Shanske: California already. Has Belarus taxes. So it has a version of this for green field development. in other states where assessment. Law hasn't been as made as difficult as it is here. Assessments are, you know, can be used in various ways. to capture value and in some ways that they did. But

132

00:32:53.400 --> 00:33:14.089

Darien Shanske: but something exactly like this, where you're tying the up zoning to a a tax like this, I don't know of. an exact analog. I'm sorry. That's not a great answer, but I mean, I I I think in most normal states, if you want to do something like this, you would probably just tax the value conferred by up zoning rather than

133

00:33:14.320 --> 00:33:20.470

Christopher S. Elmendorf: taxing something that happens to be correlated with value. But isn't value.

134

00:33:21.120 --> 00:33:30.090

Darien Shanske: Yeah, that's right. And in general, again, if the property tax is working this should have been pre prop, 13, California.

135

00:33:31.260 --> 00:33:50.790

Darien Shanske: people who currently own, say, homes in a town and are paying the general property tax don't necessarily mind some of their general property tax going to build infrastructure to new development, because that new development is going to come in and they're going to start paying a lot of property tax. And it's all going to sort of even out in the end. The issue is that once

136

00:33:51.000 --> 00:34:09.929

Darien Shanske: the new development, because of Pop 13 is not going to be able to pay for its own set of services, a much less the infrastructure it initially needs. Now it becomes super important right to get it upfront. and so that itself is again is a special California artifact in terms of the need to to

00:34:10.000 --> 00:34:14.129

Darien Shanske: to make these projects pencil out. But before they start

138

00:34:15.159 --> 00:34:31.009

Sarah Karlinsky: great, I'm gonna jump around the Q. A. Jay had a really good clarifying question, which is actually a question I had to which is the question of, why does this require a citywide vote, you know, as compared to Belarus, where you just have a vote of the owners.

139

00:34:31.980 --> 00:34:37.849

Christopher S. Elmendorf: I don't think it requires a city-wide vote like you could create a mellow roost district within a city.

140

00:34:38.060 --> 00:34:49.300

Christopher S. Elmendorf: and or and and have a vote of the people within that district. I just think that it's less likely to work politically if you do it that way.

141

00:34:51.380 --> 00:34:54.740 Sarah Karlinsky: As to why.

142

00:34:55.100 --> 00:35:03.330

Darien Shanske: yeah, I I I know it. This is more a political question than a legal question. Belarus districts can be any shape.

143

00:35:03.360 --> 00:35:11.549

Darien Shanske: They don't have to be contiguous. There's no reason that San Francisco's version of the law couldn't have the same rules. And so

144

00:35:11.560 --> 00:35:13.869

Darien Shanske: if someone thinks that

145

00:35:13.990 --> 00:35:18.900

Darien Shanske: you know the San Francisco could instead create a set of

146

00:35:19.040 --> 00:35:22.459

Darien Shanske: how much you know San Francisco.

00:35:22.570 --> 00:35:35.860

Darien Shanske: value, or or or infrastructure financing districts? and have a set up a a, a series of two-thirds elections in those districts. I I don't think there's be any particular obstacle to that.

148

00:35:37.800 --> 00:35:48.500

Sarah Karlinsky: I guess the reason that it the question comes to my mind is, just if you're talking really about sort of these high value parcels that you're pretty sure are going to redevelop.

149

00:35:48.910 --> 00:35:52.810

Sarah Karlinsky: It seems like they would potentially be incentivized to participate. But

150

00:35:55.600 --> 00:36:00.030

Christopher S. Elmendorf: I think you could do it either way. I mean, my my assumption is that the way it would

151

00:36:00.300 --> 00:36:10.569

Christopher S. Elmendorf: that we're what the politically more efficacious way would be to expand the electorate beyond the parcels, unless you again just talking about like a couple of

152

00:36:10.570 --> 00:36:30.649

Christopher S. Elmendorf: owners of sites who enter into an agreement with the city. Then you just do it in the melar ruse way. The problem is that Mellor Roost doesn't work for broad scale up zoning. And that's what we're talking about through any other effort to deal with housing shortages at scale. Right? We're not talking about negotiations.

153

00:36:30.650 --> 00:36:45.809

Christopher S. Elmendorf: case by case between the landowner or 2 neighboring landowners and city to enter into a development agreement. And pay some money in the city like that model exists, and that model works where you have

154

00:36:46.060 --> 00:36:55.270

Christopher S. Elmendorf: big tracts of land, of which there may be what 4 or 5 in the city, most of which are now subject to development, agreements like Treasure Island and Park, Merced and Bayview Hunter's Point.

155

00:36:55.290 --> 00:37:05.069

Christopher S. Elmendorf: But it's not a model that works where you want to up zone. Say, an entire you know, 2 miles or 3 miles of Geary?

156

00:37:07.390 --> 00:37:16.260

Sarah Karlinsky: Okay? There was another question. Darren, you had mentioned sort of a comparison to Eif Ds and other kind of

157

00:37:16.540 --> 00:37:37.289

Sarah Karlinsky: taxing. Yeah, I don't know if you know what to describe them like different mechanisms for for raising taxes and a district level, could you? Could you talk a little bit about the compare kind of compare and contrast between yeah, E. I, Fds, and this, and we should probably also explain what the Eif D is very briefly to for those who don't know

158

00:37:38.410 --> 00:37:41.719 Darien Shanske: store. let's see.

159

00:37:41.930 --> 00:37:58.410

Darien Shanske: So I'll take it to me. Probably take another step back. is that the So tax increment financing? It was it sort of a a up it an original method of land value capture pioneered in California, where the idea is you.

160

00:37:58.480 --> 00:38:10.839

Darien Shanske: you're going to use the additional value created by this new project. in order to finance the infrastructure project needs to begin with, and and tactic and financing. You know.

161

00:38:10.880 --> 00:38:40.110

Darien Shanske: I had a long history in California before Prop. 13, after prop, 13. They'll become super important, because again, now, you have this austerity regime where we're local governments are. are really hungry. for finding some way. But this. But the thing about tax income and financing after prop, 13 is a prop, 13 fixes property taxes at one right? So it fixes everybody sort of at a starvation, 0 sum game. And the reason why

162

00:38:40.180 --> 00:38:46.860

Darien Shanske: cities in particular, like tax increment financing was because it was essentially a way for them to take

163

00:38:46.890 --> 00:38:59.969

Darien Shanske: shares of that one from other local governments, particularly school districts which ultimately the State of California had to back Bill because of California State is responsible for for public education.

164

00:39:00.160 --> 00:39:13.210

Darien Shanske: Eventually I forgot some very large portion of the property tax base got eaten up by tax increment, financing, and the amount of expense incurred by the State back filling the schools became sufficiently big

165

00:39:13.210 --> 00:39:35.079

Darien Shanske: that Jerry Brown, right? Got rid of of tax increment financing that we can. It's an interesting political morality. Tell there. But any event, they're gone. Eifds are kind of way to resurrect tax increment financing. And I I'll just just confess right off the bat. I have not studied them in detail, but the main thing about Eif is they don't bring more money to the table.

166

 $00:39:35.080 \longrightarrow 00:39:37.229$

Darien Shanske: They just let you promise

167

 $00:39:37.230 \longrightarrow 00:39:45.399$

Darien Shanske: some more of the stunted property tax and they don't let really, cities and counties scoop away

168

00:39:45.420 --> 00:40:10.879

Darien Shanske: property tax some other governments. So San Francisco, because it's the city and county gets a pretty big share of the one, and so when it promises it for a project, it means more than in other places in California. But it's not bringing in new revenue. And so it's not bringing in your revenue the way see development fees on a new project, would would bring in new revenue. But what our proposal is meant to do is bring in new revenue.

169

00:40:11.170 --> 00:40:18.110

Darien Shanske: like development impact fees. But in a way that's less distorting of market choices.

170

00:40:18.960 --> 00:40:25.789

Darien Shanske: is that? I mean, how does that seem? That's great. Yeah. Yeah. E. I, Fds are borrowing against future property tax revenue.

171

 $00:40:26.120 \longrightarrow 00:40:27.000$

Christopher S. Elmendorf: That's it.

172

 $00:40:28.570 \longrightarrow 00:40:56.230$

Sarah Karlinsky: Great. Thank you. So Tina had a suggestion. I'm curious to get your feedback on it. She writes, that you can tie implementing the tax to when the property owner pulls permits to redevelop their land as envisioned by the up zoning. So it's It's at the time, basically that the parcel is being put into more active use and curious to hear your thoughts on that suggestion.

173

00:40:56.350 --> 00:41:02.870

Christopher S. Elmendorf: because then then again, your choice to develop is the thing that triggers the obligation to pay the tax

174

00:41:03.140 --> 00:41:15.310

Christopher S. Elmendorf: right. So now you've got a new thing on the cost side of the ledger right when you're telling up the revenue and the cost of your project and your project becomes on economic or maybe come on economic.

175

00:41:15.830 --> 00:41:21.200

Christopher S. Elmendorf: And so our goal with this proposal is to separate the obligation to pay the tax

176

 $00:41:21.230 \longrightarrow 00:41:36.239$

Christopher S. Elmendorf: from the choice, to develop or not develop. And it's that separation that removes the disincentive to build that has been created by the existing forms of infrastructure and public service financing

177

00:41:38.250 --> 00:41:39.010

Sarah Karlinsky: great?

178

 $00:41:39.580 \longrightarrow 00:41:50.129$

Sarah Karlinsky: So I'm gonna ask Rebecca's question next. so she. She remarks that the paper discussed a per unit tax, and she was wondering about as per square foot

179

00:41:50.270 --> 00:42:11.549

Christopher S. Elmendorf: especially in cases where the limiting factor new zoning is at. They are. What do you think about that?

180

00:42:11.550 --> 00:42:31.709

Christopher S. Elmendorf: per square foot is both well grounded in the Mellor roofs. Precedent. Again, the Mellor's precedent, it is at least those examples I'm familiar with is not a tax on potential development, right to tax on the actual development. Once that house has been built, but the size of the Meller's tax is key to the size of the house.

181

00:42:31.710 --> 00:42:49.519

Christopher S. Elmendorf: Similarly, a tax on an up zoning plan. That's key to the amount of the building envelope like the potential square feet. seems seems like it would track the the mellow roof precedent pretty closely.

182

00:42:49.520 --> 00:43:02.079

Christopher S. Elmendorf: and be you know it not wildly divorced from the benefit as well that the owner is getting from the site owners getting from the rezoning

183

00:43:04.500 --> 00:43:20.870

Sarah Karlinsky: great So I'm gonna go to Lewis's question. Lewis first wanted to let you know that he loves taxes. So he mentioned that in the chat? so he asks, can we spit ball and implementation problems? Quantifying land is hard enough. How do we objectively quantify land

184

00:43:20.970 --> 00:43:42.690

Christopher S. Elmendorf: use value for tax purposes. And what other implementation of implementation challenges, do you see? So I'll just say one thing off the bat about this, and then during can probably jump in with many more ideas. So if you were to do a special assessment on the value conferred by up zoning, then you would actually have to quantify that value.

185

 $00:43:42.970 \longrightarrow 00:43:59.710$

Christopher S. Elmendorf: If you were to do a land value tax, then you would have to quantify again the value of of the parcel of land under different zoning regimes. but the progressive parcel tax is again not a tax on value, so you don't have to quantify that

186

00:44:00.010 --> 00:44:04.299

Christopher S. Elmendorf: you might want to spit ball it as a sort of

187

00:44:04.640 --> 00:44:23.859

Christopher S. Elmendorf: check on like the fairness, the taxes. You might think it'd be really unfair if if somebody's parcel tax was like twice as big as the as the increase in the value of their

site owing to the rezoning. But again, there's no, it's not a tax and value. So it doesn't have to be grounded in any study of that of that form.

188

00:44:23.880 --> 00:44:25.949

Christopher S. Elmendorf: I think, as a practical matter

189

00:44:26.050 --> 00:44:31.699

Christopher S. Elmendorf: what the city would probably do is, it would probably say, well, this is kind of

190

00:44:31.720 --> 00:44:43.780

Christopher S. Elmendorf: what we would expect to get from impact fees. and I inclusionary fees over, say, a 25 year period under

191

00:44:43.920 --> 00:44:54.630

Christopher S. Elmendorf: this type of rezoning plan. and you know, maybe, that guess it would be wildly off, but the city would have some like budgetary target in mind.

192

00:44:54.690 --> 00:44:56.590

Christopher S. Elmendorf: and then it would

193

00:44:56.630 --> 00:45:09.549

Christopher S. Elmendorf: move from that budgetary target which again might be tied to historical precedent with impact fees and exactions or might be tied to a specific infrastructure plan. Move from that to okay.

194

00:45:09.600 --> 00:45:28.629

Christopher S. Elmendorf: Well, you know, we've created a million or 2 million or 3 million square feet of of building envelope with this up zoning plan, what's the what's the per square foot tax that would get us to that revenue target. that's at least my notion. But dary, and please jump in with your further thoughts.

195

00:45:29.150 --> 00:45:47.280

Darien Shanske: well, first of all, I I completely agree. and I think that that's one of the we can really important legal and policy benefits of having this be a tax and not an assessment. A tax by definition is not matched up to value And so it's all going to be just based on on

00:45:47.530 --> 00:45:55.730

Darien Shanske: discretion. and if I just question, is we just judgment on on on what the right value would be. And you could imagine.

197

00:45:56.110 --> 00:46:06.290

Darien Shanske: you know, changing the tax if it's raising, you know too much or too little for for the infrastructure. That's

198

00:46:06.430 --> 00:46:08.350 Darien Shanske: required.

199

00:46:09.110 --> 00:46:18.690

Darien Shanske: I would just also, you know, point out that you know some of these other voluntary tools say, like special benefit assessment law

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00:46:18.960 --> 00:46:22.440

Darien Shanske: wouldn't desk to necessarily what wouldn't disappear

201

00:46:22.580 --> 00:46:43.809

Darien Shanske: right? So to the extent a developer comes with a project that requires some some unusual new infrastructure, improvement, and the cities like look, we budgeted for a certain amount of infrastructure. cost for these new projects. When you want something different, you could still use special benefit assessment to potentially right? So so it's not like

202

00:46:43.810 --> 00:47:01.540

Darien Shanske: the other tools would would disappear. and that there again wouldn't be a need to sort of maximize. the tax, the ideas to have it it it'd be reasonable and and and and and and I think again, one of the other lessons about

203

00:47:01.670 --> 00:47:14.480

Darien Shanske: Pop 13 is, you don't want to set your tax rate in 1,978, and have it not change for 50 years. Right? That's just doesn't make any sense. You need to have some flexibility. in in light of what actually is happening in the world.

204

 $00:47:16.460 \longrightarrow 00:47:27.860$

Sarah Karlinsky: There is a question about like the use of the land like, does it matter if it's residential versus commercial versus industrial, how do you think about

00:47:28.440 --> 00:47:33.189

Sarah Karlinsky: differences in in use? As it relates to this?

206

00:47:35.180 --> 00:47:42.120

Darien Shanske: I guess there are 2 different questions. I I and I'll pass off to Chris for the harder one I mean the the easier one is.

207

 $00:47:42.410 \longrightarrow 00:48:03.590$

Darien Shanske: Are you allowed to have a tax that differentiates a parcel task like this between different uses. Well, you saw in the cannery example? it's common practice. And the answer is, yes, So we can make these distinctions. And then the practical question is, how do we want to make these distinctions? I think we offer this A B, 28 slide, because we think

208

00:48:03.710 --> 00:48:04.690

Darien Shanske: that

209

00:48:05.290 --> 00:48:21.849

Darien Shanske: the better policy choice as well as probably better political choice is to focus on upsoning along these commercial corridors. And that's as much as I'm going to say about that. I'll pass it off to Chris.

210

00:48:22.020 --> 00:48:23.350 Christopher S. Elmendorf: I I

211

00:48:23.580 --> 00:48:26.440

Christopher S. Elmendorf: I don't think this. I think if you

212

00:48:26.480 --> 00:48:32.459

Christopher S. Elmendorf: said, okay, we're going to do 6 plexes citywide on every parcel that's residentially zoned.

213

00:48:32.630 --> 00:48:59.759

Christopher S. Elmendorf: And we're going to Put that on the ballot, together with a proposal that every person who owns a resley residentially zone parcel pay a one time \$30,000 fee as a as a parcel tax, reflecting the value that was, or as a as a contribution to future infrastructure that may be needed when their home is redeveloped into a sixplex. I think that would get like 5%, maybe

00:49:00.100 --> 00:49:05.789

Christopher S. Elmendorf: city-wide, maybe 10%. I don't know what's the hardcore. It's the hard core. You can be share of the electorate

215

00:49:05.850 --> 00:49:29.580

Christopher S. Elmendorf: I'd probably vote for it, but you know not many others. You and Lewis would vote for it. so I think, I think, yeah, I think this is a. This is a political judgment call, and that the kinds of up zoning that are going to work politically are up zoning that either very, very gentle like to use, which have been done statewide, or

216

00:49:29.750 --> 00:49:40.540

Christopher S. Elmendorf: are up zoning that are targeted at only small portion of the land area in the city that is most amenable to development.

217

 $00:49:40.750 \longrightarrow 00:49:50.810$

Christopher S. Elmendorf: and most of that would be lamb that's now in commercial or Pdr. On uses, not in residential uses

218

00:49:51.850 --> 00:50:11.220

Sarah Karlinsky: Lewis would like you to know that the you be share of the electorate is 105. So this is definitely going to work. I want to do this question. so Nico asks, wouldn't it be better to tie the plan changes, and up zoning that increase the value of land to additional public facilities. affordable housing.

219

00:50:11.330 --> 00:50:19.950

Sarah Karlinsky: Such provisions would also lower the value of the land, and no need to go to the voters. The Eastern Neighborhoods plan was based on such an approach.

220

00:50:20.150 --> 00:50:23.130

Christopher S. Elmendorf: Yeah, so the problem with the Eastern neighborhoods plan

221

 $00:50:23.300 \longrightarrow 00:50:41.079$

Christopher S. Elmendorf: is the same problem with exactions and impact fees and inclusionary zoning. That's basically what the Eastern Neighborhoods plan is. It's that's higher. I Z targets for Eastern neighborhoods, or I see requirements and other special fees that are paid if you choose to develop.

00:50:41.230 --> 00:50:44.140

Christopher S. Elmendorf: but are not paid, if you don't choose to develop it.

223

00:50:44.330 --> 00:50:53.299

Christopher S. Elmendorf: And the point is, proposal is to replace fees that are tied to the development decision right, and thus affect whether it makes

224

 $00:50:53.470 \longrightarrow 00:51:17.460$

Christopher S. Elmendorf: money, whether you can make money building on the site with fees that you have to pay whether or not you choose to develop. So the analogy for the Eastern Neighborhoods plan would be, imagine passing the User Neighborhoods plan without any additional impact fees, or I Z requirements, but instead, with an obligation that everybody who owns a

225

00:51:17.460 --> 00:51:36.059

Christopher S. Elmendorf: parcel in the Eastern neighborhoods that can be developed at a higher density pay some additional amount. Maybe it's 20,000 30,000 \$40,000 to the city, amortized over, maybe a 20 year period of time reflecting the value conferred on their site.

226

 $00:51:36.060 \longrightarrow 00:51:57.309$

Christopher S. Elmendorf: by the neighborhoods plan, and then that money would be pooled and used for Eastern neighborhoods, infrastructure affordable housing, and all those other good things. Again, the idea is not to replace the public goods that were intended to be generated by the Eastern Neighborhoods plan. But to come up with a means of financing those public goods

227

00:51:57.390 --> 00:52:01.939

Christopher S. Elmendorf: that is not tied to the build versus don't build decision.

228

00:52:04.130 --> 00:52:04.830

Sarah Karlinsky: Okay?

229

00:52:05.200 --> 00:52:29.599

Sarah Karlinsky: I'm sure Nico will have more questions, but hopefully can follow up later. so Tim asks questions, and I'm not sure I understand this, but I'm gonna put it out there and see if it if you understand. So he asked. did you consider a core annexable? Cfd mellow with one parcel, and then the property owners vote to opt in

230

 $00:52:35.150 \longrightarrow 00:52:38.710$

Christopher S. Elmendorf: Darren. Do you want to take that? I'm looking for it.

231

00:52:38.980 --> 00:52:41.110 Darien Shanske: I don't have any

232

00:52:41.650 --> 00:53:03.059

Darien Shanske: objection to that. I mean Cfds under getting under current law, I mean, Tim seems to to know it. can be expanded. And people can. you know. So yeah, we could have one Cfd, and then to have it just be step by step. Different commercial property owners signed sign up for it. But I think

233

00:53:03.060 --> 00:53:31.349

Darien Shanske: again, I differ to Chris here that the issue is just a question of scale and political feasibility, that if you want to do up zoning of 3 miles of a commercial strip in order to meet your 80,000 unit requirement. as you know, a project by projects, you know. Parcel by parcel. Cfd, incremental increase isn't isn't going to to get you there, at least not in the time scale that we'd like to get there that seem right?

234

00:53:32.240 --> 00:53:33.190 Christopher S. Elmendorf: Yup.

235

 $00:53:34.210 \longrightarrow 00:53:44.330$

Sarah Karlinsky: So I just wanna go back to Nico's question from before Tim's. So Nico, just brought up in the chat that the Eastern Neighborhoods plan was based on additional fees.

236

00:53:46.000 --> 00:53:49.140

Sarah Karlinsky: Does that change your perspective on anything.

237

00:53:49.900 --> 00:53:58.359

Christopher S. Elmendorf: No, I mean, that's the problem. Like we keep passing additional fees. The fees are always tied to the bill decision.

238

 $00:53:58.770 \longrightarrow 00:54:02.510$

Christopher S. Elmendorf: and we end up in a world where the total stack of fees

239

 $00:54:02.930 \longrightarrow 00:54:13.470$

Christopher S. Elmendorf: is so high that it costs more to build than you can earn in revenue from selling your project on the back end, and so nothing gets built.

240

00:54:13.710 --> 00:54:19.269

Christopher S. Elmendorf: So we need to reduce the fees that are tied to the decision to build

241

00:54:19.370 --> 00:54:23.979

Christopher S. Elmendorf: and replace them with fees or other tax revenue

242

00:54:24.150 --> 00:54:25.770

Christopher S. Elmendorf: that is generated

243

00:54:26.070 --> 00:54:29.720

Christopher S. Elmendorf: from something other than the decision to build.

244

00:54:29.960 --> 00:54:32.010

Christopher S. Elmendorf: And one way to do that

245

00:54:32.080 --> 00:54:36.339

Christopher S. Elmendorf: which seems fair because it's actually capturing.

246

00:54:36.920 --> 00:54:53.890

Christopher S. Elmendorf: returning to the public value that is conferred by an upzoning plan. One way to do that is, with a parcel tax that is key to the potential building envelope that is created by an upstanding ordinance not necessarily the only way to do it, but in the prop. 13 world it's

247

00:54:53.900 --> 00:54:58.959

Christopher S. Elmendorf: like the most preceded way to do it. Thanks to mellow roofs.

248

00:55:00.280 --> 00:55:25.279

Sarah Karlinsky: okay, great I'm gonna move on Caleb had a question. which is actually a question that I also had. How would you suggest structuring the exemptions that you mentioned? Because that's one of the core concerns I have about a land tax is that you know they're just, you know, either their parcels that for other economic reasons, are enabled to transact. And then you're loading up fees.

00:55:25.290 --> 00:55:38.110

Sarah Karlinsky: or you know, you've got a low income property owner, and then, you know, all of a sudden they're they're struck with additional fees, and then they're sort of incentivized to sell, which is why

250

00:55:38.110 --> 00:55:56.819

Sarah Karlinsky: There are quite a few people who posted They can parcel tax in Oakland because they were concerned about black homeowners getting socked with a fee, and then turning over their land. So how? How would you suggest structural exemptions? And he asked specifically about exemptions for

251

00:55:56.830 --> 00:56:08.010

Sarah Karlinsky: low-rise multi-family. Let's just say, you know, owned by, you know, a lower income property owner in a zoning district that allows higher multi-family like how would you think about that?

252

00:56:10.060 --> 00:56:17.469

Christopher S. Elmendorf: Well, in San Francisco? I think that's really easy, because in San Francisco you can't demolish anything that's got a rent controlled unit in it.

253

00:56:17.540 --> 00:56:43.900

Christopher S. Elmendorf: And so any low-rise multi-family is going to be rent controlled property that basically it, you know, can't be touched. And so it should be exempted completely from a tax on the value or sorry, not on the value on the tax, on the potential square feet conferred by not zoning organs, because those potential square feet are purely fictional. If the existing property is rent controlled multi-family housing.

254

00:56:46.790 --> 00:56:55.130

Sarah Karlinsky: let's say it wasn't in a place with rent control just to make things a little trickier. What would you do if you were trying to do this in a place that didn't have her in control?

255

00:56:55.440 --> 00:57:21.780

Christopher S. Elmendorf: And then I think you have to decide like, what do you want like? Do you want that parcel to be redeveloped for higher density housing? If you do, then absolutely the parcel owner should have to pay it. And it's a great thing if the parcel owners induced to sell to developer, because that's the whole point right that our solar cells a developer, they cash in their family wealth. They buy an index fund, which is a much, much better investment than holding on to some, you know.

00:57:21.860 --> 00:57:35.460

Christopher S. Elmendorf: property that may fall down in an earthquake. That's a totally non diversified investment. They build their efficiently well for the stock market or some other way, and housing gets built on the site like that's a big win in my book. But

257

00:57:35.660 --> 00:57:47.789

Christopher S. Elmendorf: But, on the other hand, there might be like a reasonable political judgment that we don't want to have any redevelopment of sites where there's existing tenants, and then you make that judgment, and you exempt those properties entirely.

258

00:57:49.820 --> 00:58:05.199

Darien Shanske: I I I I just add here because I mean, this is not you know my, my core area, but it seems like there could be. you know, creative solutions here. Right? So if the concern is with, say, community stability. then

259

00:58:05.670 --> 00:58:28.719

Darien Shanske: you can have some rules where? as you build more denser housing. people in the existing community are going to have priority for some of that housing and and therefore they will have to pay the tax. So they have this other thing that they can use in order to stay to to stay in the community and stuff. So I feel like there are possible you know.

260

00:58:28.720 --> 00:58:53.490

Darien Shanske: creative solutions. Once you're not playing a 0 sum game, I think, like right now, it's like, how can you dislocate people? Because there's no place to go, because there's no housing, and I, I and I totally get that. But if there is housing being built. Now, you can say, well, we want you to stay. We're gonna we're going to enable that continuity because we actually have some place else for you to live, and

261

00:58:53.490 --> 00:59:03.350

Darien Shanske: 100 other people, because we're going to have a density development. Yeah, that's that's a great point. One thing that I would really love to see is that cities

262

00:59:03.350 --> 00:59:25.539

Christopher S. Elmendorf: invest in the development of housing that would be specifically for the purpose of providing temporary replacement housing for tenants who, under State law, have a right to return to their form of building when it's redeveloped, because under State law. Now, you could take that existing low rise, multi-family building. 00:59:25.550 --> 00:59:44.460

Christopher S. Elmendorf: and we develop it as higher density housing if the local zoning allows it. But the developer would have to offer a right of return to any low income tenant. However, if the project takes 3 years, 4 years to complete the low income tenant has moved to Texas, are they going to exercise the right of return? Probably not.

264

00:59:44.530 --> 00:59:54.299

Christopher S. Elmendorf: On the other hand, if the city had invested in a stock of housing that could be temporary replacement housing, then that right of return becomes I think, more meaningful.

265

00:59:55.740 --> 01:00:16.369

Sarah Karlinsky: Well, I think we are right. At 60'clock I tried to get get to at least one question from every person who put questions in the Q. A. I want to thank you most so much. This is kind of interest in this topic. And you know, we really look forward to hearing where this goes next. So thank you very much for being with us tonight.

266

01:00:17.590 --> 01:00:35.060

Christopher S. Elmendorf: thank you for having us. Yeah, this is, this is great. And again, the the version of the paper that we posted was super preliminary. It will, it will see many more revisions, and many of those revisions will benefit from the from the feedback that we received this evening. So thanks so much. Everybody