

WEBVTT

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00:00:06.960 --> 00:00:10.559

Jackson Nutt-Beers / SPUR: hi everybody welcome, we will be starting momentarily.

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00:00:22.920 --> 00:00:28.770

Jackson Nutt-Beers / SPUR: Everybody we're just giving people a few minutes to get into the zoom rooms will be starting in a couple seconds.

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00:00:37.560 --> 00:00:43.590

Jackson Nutt-Beers / SPUR: Okay now is a good time as any because I know you guys are not here to hear me talk so we might as well get started.

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00:00:44.160 --> 00:00:49.080

Jackson Nutt-Beers / SPUR: hi everybody, my name is Jackson appears, and I am one of spirits public programming associates.

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00:00:49.470 --> 00:00:56.460

Jackson Nutt-Beers / SPUR: Thank you so much for joining us for this digital discourse today many of you here today are super members, so thank you so much for your support.

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00:00:56.760 --> 00:01:08.640

Jackson Nutt-Beers / SPUR: If you're not a Member, I encourage you to join, to support spurs ongoing work in using education policy, analysis and advocacy to make our cities and regions more prosperous sustainable and equitable places to live.

7

00:01:09.780 --> 00:01:19.080

Jackson Nutt-Beers / SPUR: Your financial support enables us to continue our work, including the hosting of programs like today's you'll find more information about membership online expert.org slash join.

8

00:01:19.890 --> 00:01:24.510

Jackson Nutt-Beers / SPUR: today's digital discourse is how Bay area cities are guiding the region's housing growth.

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00:01:25.050 --> 00:01:38.490

Jackson Nutt-Beers / SPUR: San Francisco oakland and San Jose are all in the middle of updating their housing elements, a state mandated critically important component of the municipalities general plan that helps guide local growth in meeting the housing needs of everyone in their community.

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00:01:39.780 --> 00:01:51.360

Jackson Nutt-Beers / SPUR: However, the housing element process is never straightforward requiring the incorporation of reasoning regional housing needs assessment quotas numerous integrations and significant public.

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00:01:51.780 --> 00:01:57.120

Jackson Nutt-Beers / SPUR: outreach before the final draft can be submitted to the California department of housing and Community development.

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00:01:57.780 --> 00:02:11.220

Jackson Nutt-Beers / SPUR: Today you'll hear from all three cities as they discuss their respective processes, the challenges they've encountered how each plans to accommodate the Reno allocations and how their elements can build upon each other to improve the future of housing in the Bay area.

13

00:02:12.570 --> 00:02:20.640

Jackson Nutt-Beers / SPUR: today's digital discourse has been generally sponsored by sand hill property company, so we thank them for generally generously sponsoring today's event.

14

00:02:21.750 --> 00:02:29.670

Jackson Nutt-Beers / SPUR: But today we are joined by a fantastic panel from all three cities, our first speaker up is going to be locked me Roger the pollen.

15

00:02:30.390 --> 00:02:41.820

Jackson Nutt-Beers / SPUR: Lakshmi is a planner for with the strategic planning division city of oakland planning and building department, with a background in land use pop land use planning, sustainable mobility in integrating.

16

00:02:42.090 --> 00:02:52.050

Jackson Nutt-Beers / SPUR: gender equity and climate adaptation and resilience in California Massachusetts and India, she is the project manager for the oakland general plan update.

17

00:02:53.190 --> 00:03:03.510

Jackson Nutt-Beers / SPUR: Next, we have audrey libra worth audrey is a planner with the city of oakland and the housing element lead her background lies at the intersection of planning and public health.

18

00:03:04.470 --> 00:03:16.680

Jackson Nutt-Beers / SPUR: Next, we have Ruth quinto Ruth is a supervising planner with the city of San Jose she oversees the housing team and planning, whose focus is to facilitate and streamline both affordable and market rate housing.

19

00:03:17.190 --> 00:03:28.890

Jackson Nutt-Beers / SPUR: She also represented her department and in 2019 2020 government alliance on race and equity cohort and continues to champion for equity within the city and in the planning world.

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00:03:30.090 --> 00:03:40.290

Jackson Nutt-Beers / SPUR: Next, we have my small my is the manager of the team at the San Francisco planning department working across the city to complete San francisco's housing element update.

21

00:03:42.060 --> 00:03:51.210

Jackson Nutt-Beers / SPUR: Currently in the Community equity division, she has been at the planning department for the past nine years across long range urban design and review processes.

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00:03:51.600 --> 00:04:00.270

Jackson Nutt-Beers / SPUR: over here nearly 30 years of working on how the built environment serves its communities, she has worked for many points of view, including as a licensed architect.

23

00:04:00.510 --> 00:04:12.090

Jackson Nutt-Beers / SPUR: Private consultant educator nonprofit housing development board member and public service, Commissioner, and in many places, including San Francisco New York City knoxville and Rhode island.

24

00:04:12.840 --> 00:04:16.020

Jackson Nutt-Beers / SPUR: And last today's discussion will be moderated by some Java services.

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00:04:16.710 --> 00:04:24.750

Jackson Nutt-Beers / SPUR: To jada is spears San Francisco director, where she works with stakeholders and Community members to implement policies that will advance equity.

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00:04:25.020 --> 00:04:34.950

Jackson Nutt-Beers / SPUR: Sustainability and prosperity in San Francisco see jada has over 20 years of experience, directing research and policy analysis for cities and regions across the United States.

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00:04:35.310 --> 00:04:41.580

Jackson Nutt-Beers / SPUR: Before joining spurs she was a principal as strategic economics, a Berkeley based urban economics consulting firm.

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00:04:42.540 --> 00:04:49.290

Jackson Nutt-Beers / SPUR: In this role, she led many of the firm's affordable housing transit oriented development and economic development projects.

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00:04:49.890 --> 00:04:55.620

Jackson Nutt-Beers / SPUR: And lastly, we want this to be an interactive conversation and plan on spending as much time as possible engaging with all of you.

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00:04:55.830 --> 00:04:59.610

Jackson Nutt-Beers / SPUR: So I encourage you to use the chat box to share your thoughts with each other and the speakers.

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00:04:59.880 --> 00:05:08.520

Jackson Nutt-Beers / SPUR: And it also encourage you to submit any questions that you may have, by using the Q amp a panel, it should appear as a button at the bottom of your screen or at the top of your screen.

32

00:05:08.910 --> 00:05:19.470

Jackson Nutt-Beers / SPUR: If you're using the mobile APP a recording of today's digital discourse, as well as a copy of the chat and this transcript will be shared with you in the coming days, and with that audrey I will turn it over to you.

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00:05:21.150 --> 00:05:22.800

Audrey Lieberworth / City of Oakland: hey Thank you so much.

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00:05:23.640 --> 00:05:28.380

Audrey Lieberworth / City of Oakland: Like I mentioned my name is audrey and I am the housing element lead for the city of oakland.

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00:05:28.740 --> 00:05:40.170

Audrey Lieberworth / City of Oakland: So i'll just start by giving a brief overview of where we're at with the with glenn's housing element, update and our general plan update overall and then we'll talk a little bit about our MFA and Community engagement approaches and.

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00:05:41.100 --> 00:05:48.630

Audrey Lieberworth / City of Oakland: Our second inventory, so we are updating oakland's housing element in conjunction with our comprehensive general plan update.

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00:05:48.960 --> 00:05:55.650

Audrey Lieberworth / City of Oakland: And so we're currently in the first phase we're updating the housing and safety elements in we're creating our first environmental justice element.

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00:05:56.160 --> 00:06:07.830

Audrey Lieberworth / City of Oakland: And during the next phase, which will begin in mid 2023 we will update our land use transportation element are open space and our noise element and will also create a new infrastructure and facilities element.

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00:06:08.310 --> 00:06:14.910

Audrey Lieberworth / City of Oakland: And so, in terms of where we are now with the housing element, we submitted our initial draft to the state at the end of June.

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00:06:15.300 --> 00:06:24.240

Audrey Lieberworth / City of Oakland: And we will receive comments from the state by end of September, and then during the United States 90 day review period we've kept our public review draft housing element.

41

00:06:24.630 --> 00:06:36.780

Audrey Lieberworth / City of Oakland: available on a website for comments and planning staff and our Community consultants are actively you know conducting outreach and continuing about throughout the 90 day period to ensure we get a lot of feedback.

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00:06:38.670 --> 00:06:46.050

Audrey Lieberworth / City of Oakland: And we will release our updated second draft housing element to the public in November 2022 which is coming right up.

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00:06:47.130 --> 00:06:50.850

Audrey Lieberworth / City of Oakland: So, to take a step back and talk a little bit about our Community engagement approach.

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00:06:51.420 --> 00:07:00.570

Audrey Lieberworth / City of Oakland: You know our directive to affirmatively furthering fair housing is really stitched into the fabric of our Community engagement strategy for the general plan update overall.

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00:07:00.840 --> 00:07:11.100

Audrey Lieberworth / City of Oakland: So there we are working closely with communities to comprehensively address housing and housing equity, not just through the housing element, but also through the other general plan ultimate elements.

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00:07:11.550 --> 00:07:23.070

Audrey Lieberworth / City of Oakland: And so we have somewhat of a multi pronged strategy, we have our technical consultants our Community consultant and planning staff we're all playing really engaged fools in our Community outreach process.

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00:07:23.460 --> 00:07:31.140

Audrey Lieberworth / City of Oakland: And our Community involvement is deeply rooted, which is a collaborative of about 13 CEOs and nonprofits.

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00:07:31.470 --> 00:07:38.160

Audrey Lieberworth / City of Oakland: And all those folks are working on housing environmental justice transportation open space and other issues.

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00:07:38.580 --> 00:07:46.260

Audrey Lieberworth / City of Oakland: And these CEOs are based in and represent communities in East oakland West oakland the fruit bail chinatown.

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00:07:46.890 --> 00:07:56.130

Audrey Lieberworth / City of Oakland: And you know areas that have historically been excluded from planning processes and are disproportionately impacted by housing environmental and racial justice.

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00:07:56.580 --> 00:08:03.870

Audrey Lieberworth / City of Oakland: And our deeply rooted partners include groups such as West oakland environmental indicators project, the unity Council.

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00:08:04.440 --> 00:08:10.680

Audrey Lieberworth / City of Oakland: Communities united for restorative youth justice, the black cultural zones, etc, and so many more.

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00:08:11.310 --> 00:08:21.810

Audrey Lieberworth / City of Oakland: and their partners are all doing their outreach by a cultural hub events pop ups porch chats surveys social media and really just making sure they're meeting folks where they're at.

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00:08:22.080 --> 00:08:32.910

Audrey Lieberworth / City of Oakland: Together, that input on the housing element, and all of the elements associated with the general plan, update and it's also notable that deeply rooted is doing more sustained engagement through.

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00:08:33.510 --> 00:08:49.020

Audrey Lieberworth / City of Oakland: The creation of the equity work group and that's kind of similar in to a technical advisory committee it's a group of 20 oakland residents who represent on house formerly incarcerated know low income black latinx undocumented.

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00:08:49.590 --> 00:08:57.930

Audrey Lieberworth / City of Oakland: folks and they are with us, through a first phase, and the second phase of the general plan, update and they are providing input.

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00:08:58.560 --> 00:09:07.020

Audrey Lieberworth / City of Oakland: And really key feedback on every single one of the elements and we've had you know, three we've had three meetings so far with equity work group.

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00:09:07.800 --> 00:09:11.940

Audrey Lieberworth / City of Oakland: To talk about the housing element, and we have another next month and.

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00:09:12.810 --> 00:09:23.370

Audrey Lieberworth / City of Oakland: Deep rooted has also created space for youth fellowship program where they are actively working with youth to build their skills to conduct outreach and engagement for the general plan update.

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00:09:23.880 --> 00:09:33.930

Audrey Lieberworth / City of Oakland: And then, on top of all that we have our technical consultants who are you know they've held a series of public workshops for the housing element and discussion sessions with stakeholders.

61

00:09:34.470 --> 00:09:43.800

Audrey Lieberworth / City of Oakland: and planning staff have also jumped on the train and are we've presented to about 30 neighborhood Councils and Community associations across the city.

62

00:09:44.070 --> 00:09:52.230

Audrey Lieberworth / City of Oakland: And we're prioritizing those neighborhoods

that experienced historic and current disparities and will continue those presentations and go back to them.

63

00:09:52.890 --> 00:10:01.140

Audrey Lieberworth / City of Oakland: Throughout the first phase of the general plan update but we're there to you know really get that key input on not just the housing element, but the general plan overall.

64

00:10:01.620 --> 00:10:08.610

Audrey Lieberworth / City of Oakland: And then planning suffer also presenting and other meetings as requested, and so we've gone to some of the Urban Housing authority sites.

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00:10:09.480 --> 00:10:19.290

Audrey Lieberworth / City of Oakland: we've presented to the United seniors of oakland and our temple Baptist church and many more, and will also continue to do those throughout the housing element update process.

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00:10:19.770 --> 00:10:33.030

Audrey Lieberworth / City of Oakland: and talk a little bit about the our fh approach for our site inventory, so you know, based on guidance from state each CD our site inventory includes sites suitable for housing based on.

67

00:10:33.480 --> 00:10:39.750

Audrey Lieberworth / City of Oakland: Existing zoning and we've identified sites with attention specifically to high resource neighborhoods.

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00:10:40.230 --> 00:10:44.790

Audrey Lieberworth / City of Oakland: But, as many of you may already know you know when we released her public review draft.

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00:10:45.120 --> 00:10:55.080

Audrey Lieberworth / City of Oakland: We have received a lot of comments requesting that we add specific sites in high resource areas to our site inventory and many of those sites were not initially included.

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00:10:55.410 --> 00:11:08.280

Audrey Lieberworth / City of Oakland: In our site inventory, because they don't allow for high density is or for some of them, you know residential wasn't permitted, but for those that were residential was permitted and higher densities were allowed we did incorporate those.



71

00:11:09.840 --> 00:11:16.230

Audrey Lieberworth / City of Oakland: But again, you know we couldn't incorporate some of those sites, because we can only include sites that are second inventory.

72

00:11:17.310 --> 00:11:23.280

Audrey Lieberworth / City of Oakland: or our second notorious based on what is allowed in our current zoning, and so we simply couldn't include some of those sites.

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00:11:23.760 --> 00:11:32.130

Audrey Lieberworth / City of Oakland: But to address if of age in our housing element programs and policies, we are proposing code amendments alongside of the housing element.

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00:11:32.430 --> 00:11:41.310

Audrey Lieberworth / City of Oakland: For rezoning and absorbing city wide with specific attention to accommodate missing middle and higher densities in high resource neighborhoods.

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00:11:41.850 --> 00:11:58.230

Audrey Lieberworth / City of Oakland: And we're also proposing adoption of an affordable housing overlay zone and in those areas will grant by right and streamlined approvals for 100% affordable projects and we're studying increased height and density allowances for the affordable housing overlay zone.

76

00:11:59.760 --> 00:12:10.620

Audrey Lieberworth / City of Oakland: And we're also eliminating conditional use permits and lower density residential zones and we're looking at implementing programs like objective design standards so that we can really reduce design constraints.

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00:12:12.060 --> 00:12:17.310

Audrey Lieberworth / City of Oakland: And you know, really, this is all focusing on removing barriers to development in high resource neighborhoods.

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00:12:17.760 --> 00:12:23.490

Audrey Lieberworth / City of Oakland: And then the last thing i'll say before I turn it over to the next speaker is know, since we are developing our housing element.

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00:12:23.820 --> 00:12:30.810

Audrey Lieberworth / City of Oakland: Alongside of this broader general plan update,

we are well positioned to create policies and our other elements that.

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00:12:31.590 --> 00:12:41.820

Audrey Lieberworth / City of Oakland: You know, will really prioritize investments in low resource neighborhoods and build upon existing Community assets to ensure equitable access to not just housing, but.

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00:12:42.090 --> 00:12:51.750

Audrey Lieberworth / City of Oakland: You know, jobs and healthy food and transit parks and open space and more and so with that I think i'm done but i'll turn it over to the next speaker.

82

00:12:58.350 --> 00:13:18.180

Sujata Srivastava: And audrey before before we turn it back over to Lakshmi I wonder can use just spend maybe a couple of minutes explaining what affirmatively furthering fair housing means for the state and also you know what that means in terms of high resource and and lower resource neighborhoods.

83

00:13:19.710 --> 00:13:22.860

Sujata Srivastava: Just for those that are not as familiar with the policies.

84

00:13:25.230 --> 00:13:26.220

Audrey Lieberworth / City of Oakland: We do you want to take this.

85

00:13:27.780 --> 00:13:37.260

Lakshmi Rajagopalan / City of Oakland: off do you want to repeat your question, so how what does affirmatively furthering fair housing means with respect to Heidi so serious and with respect to lori so serious.

86

00:13:37.290 --> 00:13:45.180

Sujata Srivastava: yeah and if you're covering that already in your presentation that's fine, I just wanted to make sure we were defining some of those terms for the audience that isn't as like.

87

00:13:45.360 --> 00:13:47.910

Sujata Srivastava: You know, embedded in the world of housing elements.

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00:13:48.150 --> 00:13:54.240

Lakshmi Rajagopalan / City of Oakland: Sure, so one so, so I think the state's asking us to look at.

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00:13:55.680 --> 00:14:07.500

Lakshmi Rajagopalan / City of Oakland: Had housing to make sure that the policies and the actions that are being further than the housing element or not, at least that's the way we have been interpreting it is not concentrating.

90

00:14:09.210 --> 00:14:23.940

Lakshmi Rajagopalan / City of Oakland: Housing only in certain areas in the city there by removing access to that, by not providing access to healthy food or good transfer and also not also preventing.

91

00:14:24.960 --> 00:14:33.360

Lakshmi Rajagopalan / City of Oakland: And I think also not preventing segregation like removing segregation patterns and making sure that segregation patterns are identified and.

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00:14:33.990 --> 00:14:45.270

Lakshmi Rajagopalan / City of Oakland: effort is made to locate affordable housing and mixed income housing in those areas where segregation patterns are typically present, so the way the city is looking at it, as have.

93

00:14:46.680 --> 00:15:00.180

Lakshmi Rajagopalan / City of Oakland: A two pronged approach, so we are looking at identifying sites and providing accessibility to are incentivizing affordable housing and Heidi so serious, but also making sure that neighborhoods that are typically.

94

00:15:01.050 --> 00:15:18.060

Lakshmi Rajagopalan / City of Oakland: seen that typically seen disinvestment or not being prioritized can have access to healthy food good public facilities good transit taxes and infrastructure improvements, so that it's people living in those neighborhoods have.

95

00:15:19.140 --> 00:15:21.450

Lakshmi Rajagopalan / City of Oakland: Would access to those facilities and are not displaced.

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00:15:26.070 --> 00:15:31.530

Lakshmi Rajagopalan / City of Oakland: Maybe maybe somebody else somebody else wants to chime in with fear response that would be great.

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00:15:31.560 --> 00:15:37.950

Sujata Srivastava: I think that was great Thank you let me do you want, did you want to add anything more on the presentation from oakland personally move.

98

00:15:37.950 --> 00:15:39.330

Lakshmi Rajagopalan / City of Oakland: Know andres called of the.

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00:15:39.720 --> 00:15:40.800

Sujata Srivastava: thing okay great.

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00:15:41.430 --> 00:15:44.820

Sujata Srivastava: And we'll have an opportunity for further questions, please.

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00:15:45.300 --> 00:15:54.090

Sujata Srivastava: also add your questions to the Q amp a chat box and we will move on to hear from the city of San Francisco my a small.

102

00:15:54.660 --> 00:15:57.570

Maia Small / City of San Francisco: hi Thank you Thank you so much, what a great intro Thank you oakland.

103

00:15:58.830 --> 00:16:04.860

Maia Small / City of San Francisco: So I my assault the planning department and I just think it's really kind of great to have a forum to talk a little bit about process.

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00:16:05.580 --> 00:16:13.260

Maia Small / City of San Francisco: With the housing element, because I think this is, you know, a really complicated time the state has changed a lot of the requirements this arena cycle is.

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00:16:13.680 --> 00:16:16.740

Maia Small / City of San Francisco: This housing on and cycle is completely different than what we've experienced before.

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00:16:17.520 --> 00:16:25.590

Maia Small / City of San Francisco: The expectations for the analysis and the technical challenges that are extremely high we've gone through a pandemic we've gone through a kind of.

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00:16:25.830 --> 00:16:31.740

Maia Small / City of San Francisco: I would say San Francisco's going through a reckoning around its housing around its policies around its constraints to housing.

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00:16:32.070 --> 00:16:37.050

Maia Small / City of San Francisco: approvals around the land that we have we are coming out of a cycle that's been pretty intense and extreme.

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00:16:37.350 --> 00:16:46.320

Maia Small / City of San Francisco: And then really it's centering everything on racial and social equity, so, while we're responding to the State requirements and really trying to kind of approach this from a different point of view.

110

00:16:47.490 --> 00:16:57.540

Maia Small / City of San Francisco: it's really you know needs to be adjust plan needs to be a good plan would that's really what San Francisco is needed for a very long time, particularly a kind of reckoning around racial injustice and.

111

00:16:57.990 --> 00:17:10.830

Maia Small / City of San Francisco: Racial and social equity and justice and previous government policies and regulations so so i'm going to share my screen just give a little sense of kind of how this is constructed let's see here.

112

00:17:13.320 --> 00:17:16.950

Maia Small / City of San Francisco: picking the right thing, hopefully, you can see.

113

00:17:19.770 --> 00:17:27.960

Maia Small / City of San Francisco: So these are all the parts that are going into the housing element, particularly with this iteration of it, and when San Francisco began this process.

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00:17:28.440 --> 00:17:38.220

Maia Small / City of San Francisco: We really had to prioritize the resources that we had as well and decided to front, the question of who is being served under the the existing system and conditions.

115

00:17:38.760 --> 00:17:44.280

Maia Small / City of San Francisco: And that meant, starting with Community outreach and we've done three phases of Community outreach i'll describe that in a little bit.

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00:17:45.120 --> 00:17:55.500

Maia Small / City of San Francisco: But it also been, starting with the needs assessment, which is a really complex data analysis process of looking at what is out there now what housing is out there now, who is it serving who is underserved.

117

00:17:55.830 --> 00:18:02.280

Maia Small / City of San Francisco: Who is on house, what are the housing instability points looking at race looking at ethnicity all different forms of identity.

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00:18:02.580 --> 00:18:10.860

Maia Small / City of San Francisco: And circumstance and so that was a really kind of by talking to communities and listening to testimony and understanding the consequences of.

119

00:18:11.280 --> 00:18:20.340

Maia Small / City of San Francisco: what's been happening for for a very long time in the city and then looking at the data and really seeing how that's playing out, it was really kind of powerful way to start talking about what our goals policies and actions would be.

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00:18:20.850 --> 00:18:26.880

Maia Small / City of San Francisco: The other pieces and critical pieces that we've been working on related to the governmental and non governmental constraints.

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00:18:27.360 --> 00:18:33.030

Maia Small / City of San Francisco: Which is a really important question in San Francisco and the site's inventory, which is also getting a lot of attention.

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00:18:33.750 --> 00:18:39.210

Maia Small / City of San Francisco: Those are really important points of analysis but we've left them a little bit later in the process, because we wanted to make sure.

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00:18:39.540 --> 00:18:46.650

Maia Small / City of San Francisco: that whatever we were putting forward and what we were learning from those points of analysis we're really centered around the questions of who is being served.

124

00:18:46.980 --> 00:18:51.000

Maia Small / City of San Francisco: So the constraints analysis, we know from research that's been done from outside.

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00:18:51.510 --> 00:18:57.570

Maia Small / City of San Francisco: Of the city that we have the longest permitting times we're a very strong outlier in that process, this has been.

126

00:18:57.840 --> 00:19:03.900

Maia Small / City of San Francisco: Our situation for a very long time i'm actually been on the review side of the apartment I was there for about seven years I have met with.

127

00:19:04.200 --> 00:19:12.060

Maia Small / City of San Francisco: literally hundreds of applicants and developers and and Homeowners and people trying to to work on their property or at housing to their properties and.

128

00:19:12.450 --> 00:19:22.290

Maia Small / City of San Francisco: You know, we know a lot of what those constraints are we've been hearing this for a very long time, so now we're really building in the research and the understanding of not just what we do, officially, but what how things really play out.

129

00:19:22.860 --> 00:19:28.140

Maia Small / City of San Francisco: The site's inventory, also a critical question you know what is the land that's available so, even if we.

130

00:19:28.860 --> 00:19:32.970

Maia Small / City of San Francisco: Have the rules or change the rules or effect are different kinds of actions and policies.

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00:19:33.300 --> 00:19:40.590

Maia Small / City of San Francisco: what's really going to happen, given the constraints that we have and the constraints are not just the governmental ones, but the land costs construction costs Labor costs.

132

00:19:41.220 --> 00:19:45.240

Maia Small / City of San Francisco: What do we really think is going to happen and sites inventory, in the past was much more.

133

00:19:45.510 --> 00:19:53.910

Maia Small / City of San Francisco: Well, how much capacity is on those sites and are these own for the right residential uses and now it's really much more you know what are the conditions on top of all of that.

134

00:19:54.360 --> 00:19:59.250

Maia Small / City of San Francisco: And we suspected that we might need some rezoning because the conditions have gotten so difficult.

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00:19:59.610 --> 00:20:08.910

Maia Small / City of San Francisco: And that's basically what we found in our initial analysis, so the constraints and the site's inventory was put a little later in our process, given the resources that we had and so.

136

00:20:09.240 --> 00:20:18.240

Maia Small / City of San Francisco: Our first version of that is is more preliminary the next version you're going to see in October, because we're getting pretty deep into this process because we've already submitted our first round it.

137

00:20:18.720 --> 00:20:26.400

Maia Small / City of San Francisco: To the state's housing to hdd the Department of housing so we're you know the next version is coming out.

138

00:20:26.850 --> 00:20:35.850

Maia Small / City of San Francisco: quite different we're gone much deeper into those processes, you know the letter and that we've already received from the state is exactly kind of what we expected they've been very transparent.

139

00:20:36.120 --> 00:20:46.080

Maia Small / City of San Francisco: We knew that there was going to be a lot more in depth analysis so we're sort of on track with what we anticipated, this is an iterative process, so we are going to be coming out with our.

140

00:20:47.220 --> 00:21:02.670

Maia Small / City of San Francisco: next version in October, and then we plan to go for certification in the spring, so despite the pressing that we've been rejected, we haven't actually submitted for certification, yet, so we are simply in the process of developing this this work, my.

141

00:21:02.700 --> 00:21:08.010

Sujata Srivastava: sorry to interrupt you do you want to put it into presenter mode because right now we're seeing the.

142

00:21:08.220 --> 00:21:08.820

Sujata Srivastava: Oh other.



143

00:21:08.850 --> 00:21:12.240

Maia Small / City of San Francisco: Okay, all right it's just i'm seeing it then you're not seeing it you see it.

144

00:21:12.480 --> 00:21:16.620

Sujata Srivastava: Go all right, I wish you told me that sorry I didn't want to cut you off.

145

00:21:16.830 --> 00:21:30.990

Maia Small / City of San Francisco: yeah yeah so so maybe it's a little easier to see all the pieces now, and so you know these are all the pieces that kind of add up and know that you know you have to do this incredible level of detail but it's really about kind of getting to what's going to change in the city.

146

00:21:32.550 --> 00:21:34.770

Maia Small / City of San Francisco: So I just wanted to talk a little bit about our outreach.

147

00:21:35.250 --> 00:21:46.500

Maia Small / City of San Francisco: Because the outreach was really prioritizing communities that have not been part of the process, and so this wasn't just about a kind of diversity of voices, but it was really fronting our black communities American Indian communities.

148

00:21:46.830 --> 00:21:54.630

Maia Small / City of San Francisco: All of our communities that have experienced racial ization and as well as a variety of other identities and those who have a lot of housing instability.

149

00:21:55.290 --> 00:22:07.050

Maia Small / City of San Francisco: So, for example, those with disabilities, those formerly incarcerated those who are on housed, this is a really critical way to you know kind of REACH and understand the experiences.

150

00:22:07.440 --> 00:22:14.910

Maia Small / City of San Francisco: So we've done, you know, three phases of outreach this has been working with focus groups working with CEOs leading some of these conversations.

151

00:22:15.660 --> 00:22:29.880

Maia Small / City of San Francisco: This is also been during the pandemic, which of course has made it extra challenging and you know, recognizing also housing status in this process that we're not just talking to Homeowners but we're really kind of fronting a lot of the conditions of folks that are living in the city.

152

00:22:32.070 --> 00:22:44.850

Maia Small / City of San Francisco: So, making sure that we were reaching folks with lower incomes, those with disabilities and families with children San Francisco has one of the lowest percentages of families with children have a major city in San Francisco in the United States.

153

00:22:46.320 --> 00:22:52.470

Maia Small / City of San Francisco: And then, this is our regional housing needs allocation which has nearly tripled since the last round that we went through and.

154

00:22:53.490 --> 00:23:06.180

Maia Small / City of San Francisco: So you know at this point we have been not reaching our very low and low and moderate income levels of of what we needed to within the last round and we've been producing about 4000 housing units, a year and our next arena is looking to hit.

155

00:23:06.840 --> 00:23:18.240

Maia Small / City of San Francisco: You know 10,000 housing units, a year, so this is really, really substantial bar for San Francisco to hit, and especially with the additional constraints that have happened kind of outside of our our process so.

156

00:23:19.320 --> 00:23:24.720

Maia Small / City of San Francisco: getting into the next eight years, this is a very different scale and to affirmatively furthering fair housing is a.

157

00:23:25.050 --> 00:23:36.630

Maia Small / City of San Francisco: little bit detailed before we're not only trying to provide housing choice and access and opportunity in our in what we call our route well resourced neighborhoods which are high in highest opportunity neighborhoods.

158

00:23:37.260 --> 00:23:44.430

Maia Small / City of San Francisco: That is about 33,000 units overall in the city that we need to hit for lower income but to specifically you know advanced.

159

00:23:45.360 --> 00:23:54.870

Maia Small / City of San Francisco: Fair housing we're looking towards eight to

16,000 units in our well resourced neighborhoods alone that has not been anywhere close to what we've been achieving so far.

160

00:23:55.440 --> 00:24:03.150

Maia Small / City of San Francisco: that's about 25 to 50% of what we're what we're sort of looking towards in this next cycle that means we also need to not only provide sites.

161

00:24:03.540 --> 00:24:12.120

Maia Small / City of San Francisco: But significant amounts of funding so we're looking towards about \$2 billion a year of simply local funding, which of course is is a size that we have not achieved.

162

00:24:13.830 --> 00:24:19.230

Maia Small / City of San Francisco: And then, I just wanted to kind of recognize that you know i'm here representing a team and kimmy a hot it on has been the project.

163

00:24:19.530 --> 00:24:26.700

Maia Small / City of San Francisco: manager for this for the last three years she's out only right now actually just had a baby earlier this year, but surely kelsey ronnie James Papas.

164

00:24:27.570 --> 00:24:36.690

Maia Small / City of San Francisco: Molina Liam for ran a Tom have been just key core members of this this isn't really they've been really shouldering a tremendous amount of this research and analysis.

165

00:24:37.200 --> 00:24:43.860

Maia Small / City of San Francisco: Miriam Gian who's been the executive by the Community equity division leader, and then we have an amazing environmental planning staff.

166

00:24:44.190 --> 00:24:49.110

Maia Small / City of San Francisco: That have been building an e ir which is at a much deeper level with a lot more analysis than we've.

167

00:24:49.470 --> 00:24:58.980

Maia Small / City of San Francisco: Really ever had before, which also as part of the reduction of some of the constraints in the future, so you know, this is just a sampling of all the people that are working on this, this is really quite a live.

168

00:25:01.290 --> 00:25:02.760

Sujata Srivastava: Thank you so much Maya.

169

00:25:04.500 --> 00:25:09.570

Sujata Srivastava: And I think our last speaker will be Ruth from the city of San Jose.

170

00:25:10.680 --> 00:25:24.720

Ruth Cueto / City of San José: Thank you um yes, so I am supervising planner project manager for the housing element update on the planning side, this is a collaborative effort with our housing department as well and members of our office of economic development.

171

00:25:26.040 --> 00:25:37.110

Ruth Cueto / City of San José: I appreciate the comments sort of the context that my an audrey and Lakshmi gave I think that it's new territory for everyone here a lot of analysis, a lot of new things that we need to do.

172

00:25:38.400 --> 00:25:41.100

Ruth Cueto / City of San José: But I also want to put it into like the sandals a context.

173

00:25:41.970 --> 00:25:55.650

Ruth Cueto / City of San José: It feels like i've been with the city now for 15 years across several departments and it feels like since I started here we've been talking about housing and homelessness and the housing crisis and in 2018 the City Council formally adopted.

174

00:25:56.850 --> 00:26:03.630

Ruth Cueto / City of San José: Astrategy our housing crisis work plan, made up of different departments from planning housing economic development parks.

175

00:26:04.680 --> 00:26:12.420

Ruth Cueto / City of San José: With sets of policies and strategies to address housing housing affordability homelessness things like that so.

176

00:26:12.810 --> 00:26:21.480

Ruth Cueto / City of San José: seems like we've been talking about this for about five years now and then, here we are with this housing element, and I see it, kind of a continuation of that effort and the work.

177

00:26:23.010 --> 00:26:32.040

Ruth Cueto / City of San José: In terms of our current status, our draft housing element is online we're taking feedback from the public from stakeholders through the end of the week.

178

00:26:32.700 --> 00:26:49.050

Ruth Cueto / City of San José: I think the Sunday Sunday night is our formal you know when we're we're taking public input, however, feel free still to reach out to us afterwards we're taking a look at all that information and then we expect to submit our first draft to hcg in early September.

179

00:26:51.090 --> 00:26:59.910

Ruth Cueto / City of San José: And you know we've heard a lot about fair housing and how sort of the the fair housing umbrella is one of the new things, I think, as this housing element and I.

180

00:27:00.930 --> 00:27:08.130

Ruth Cueto / City of San José: I feel like you know in San Jose we've been talking for me 8686, which is a law that sort of requires us to do this work now.

181

00:27:08.670 --> 00:27:15.120

Ruth Cueto / City of San José: it's a lot about racial equity and in San Jose we've been thinking about and talking about that and trying to work towards.

182

00:27:16.020 --> 00:27:21.840

Ruth Cueto / City of San José: Having that approach within the departments within our city roughly I think since 28 formally.

183

00:27:22.560 --> 00:27:31.350

Ruth Cueto / City of San José: And in 2020 the City Council adopted the office of racial equity so there's like the synergy, I think, with fair housing racial equity and then the housing element.

184

00:27:31.620 --> 00:27:44.220

Ruth Cueto / City of San José: And we're seeing all these sort of things come together and our draft document should embody Those sort of those policies and that that strategy to make it go from this is what we, you know our vision for Racial equity in San Jose.

185

00:27:45.270 --> 00:27:54.540

Ruth Cueto / City of San José: In terms of the site inventory, I would say,

definitely you know not like the fifth cycle there's a lot of work, we had to do and have done, and will continue to do.

186

00:27:55.710 --> 00:27:57.930

Ruth Cueto / City of San José: When it came to identifying sites.

187

00:27:59.070 --> 00:28:05.490

Ruth Cueto / City of San José: We we partnered with a consultant that's helped us create a web based tool, a mapping mapping tool.

188

00:28:06.390 --> 00:28:17.820

Ruth Cueto / City of San José: And we're able to pull all kinds of permit data building permit data planning permits, we have access to ownership of sites and then detailed information about the sites themselves like.

189

00:28:18.210 --> 00:28:30.240

Ruth Cueto / City of San José: The age of the buildings current floor area ratios and with all those character characteristics of sites we've helped sort of narrow down which ones, we think, and we can justify that will be re developable.

190

00:28:30.990 --> 00:28:38.580

Ruth Cueto / City of San José: Because families pretty much info and we have to make the case that what's existing there is not going to be an impediment for housing.

191

00:28:39.720 --> 00:28:54.810

Ruth Cueto / City of San José: So we we honed in on sites like that, and in addition sort of the bigger framework for identifying sites has been our current general plan it's about a 10 year old 11 year old plan general plan 2040 so it lives through.

192

00:28:56.400 --> 00:28:59.640

Ruth Cueto / City of San José: This housing element work and the growth.

193

00:29:00.750 --> 00:29:15.270

Ruth Cueto / City of San José: will be covered under the general plan our growth and projections, so we we stuck by our major strategies, one of which is to focus growth in growth areas so urban villages north San Jose downtown.

194

00:29:16.410 --> 00:29:25.500

Ruth Cueto / City of San José: As well as neighborhood business districts and also urban villages that are not yet planned we have sort of two categories of those urban villages.

195

00:29:26.610 --> 00:29:30.390

Ruth Cueto / City of San José: And we also identified sites that are outside of growth areas, but that we've.

196

00:29:32.670 --> 00:29:39.780

Ruth Cueto / City of San José: Basically blessed as a city that you could build housing there but it's limited to affordable housing and those are one and a half acre sites.

197

00:29:40.830 --> 00:29:46.770

Ruth Cueto / City of San José: And then, lastly, we did look at city own sites and sites owned by our local transit agency.

198

00:29:47.370 --> 00:30:02.580

Ruth Cueto / City of San José: Because they also have programs to develop to de developments and also incorporate affordable housing in their in their projects, so you know we relied on on the data that we had in terms of trends that we also relied on the T kak maps.

199

00:30:03.690 --> 00:30:12.840

Ruth Cueto / City of San José: Very much to identify those sites, so that we are within the guidelines of hcg and we're not concentrating are lower income units and sites in what.

200

00:30:13.500 --> 00:30:27.270

Ruth Cueto / City of San José: The T kak maps classify as lower resource neighborhoods right now, roughly 63% of our lower income units are in areas identified as moderate higher highest resource in the T kak maps.

201

00:30:28.170 --> 00:30:41.040

Ruth Cueto / City of San José: And they are in areas that you typically do not see affordable housing development at least the history of the city, I would say um and then I would say to that you know, in terms of Community engagement.

202

00:30:42.480 --> 00:30:55.530

Ruth Cueto / City of San José: I think in oakland you guys what you guys were doing was fantastic, and we also where we're really grateful for the work that a bag MTC we have a collaborative that put out lots of resources for us.

203

00:30:56.940 --> 00:31:02.880

Ruth Cueto / City of San José: I think sort of going back to this conversation about racial equity in the city we've also for several years, been talking about.

204

00:31:03.150 --> 00:31:11.460

Ruth Cueto / City of San José: How we can improve our Community engagement efforts we have a an official Council policy that guides how we, you know talk to the Community about development proposals but.

205

00:31:11.850 --> 00:31:15.180

Ruth Cueto / City of San José: it's probably 30 years old, I think that policy and.

206

00:31:15.810 --> 00:31:25.020

Ruth Cueto / City of San José: So we've at the staff level at the department level have talked about enhancing it and things we can do to just make it more equitable and reach people that typically don't attend our.

207

00:31:25.410 --> 00:31:34.800

Ruth Cueto / City of San José: evening you know Community meetings, so what we did was we incorporated best practices for equitable engagement, we had information.

208

00:31:35.970 --> 00:31:47.070

Ruth Cueto / City of San José: In our presentations in handouts in multiple multiple languages in San Jose I would say the three sort of the top three languages are English, Spanish and Vietnamese so we did our best to get.

209

00:31:47.430 --> 00:31:59.550

Ruth Cueto / City of San José: All that material translated, we also did the typical you know email blasts social media pushing out information we did surveys, we actually did an online survey in a paper survey.

210

00:32:00.300 --> 00:32:07.920

Ruth Cueto / City of San José: To get feedback on our goals and strategies and we also held Community meetings and did pop up events.

211

00:32:08.670 --> 00:32:15.120

Ruth Cueto / City of San José: Unfortunately, with the pandemic and those restrictions that definitely dampened our what what we had as our vision to do this great.

212

00:32:15.390 --> 00:32:23.310

Ruth Cueto / City of San José: sort of in person Community outreach but we pivoted



we were able to you know when when the pandemics, are the restrictions weren't as as.

213

00:32:23.880 --> 00:32:35.070

Ruth Cueto / City of San José: As heavy we were able to go out to events like our viva K, where you know open streets bicycle events and pop up events we also hosted formal meetings specifically about the housing element.

214

00:32:35.490 --> 00:32:51.120

Ruth Cueto / City of San José: And in addition to that our housing department started in 2019 the fair housing analysis work and they had many focus group meetings and we continued that to the spring to help develop develop our strategies and programs so.

215

00:32:51.720 --> 00:33:01.740

Ruth Cueto / City of San José: The whole gamut of sort of outreach and and efforts, and I would say that that you know we really took the guidance that he gave to heart and we tried to do our best to.

216

00:33:02.130 --> 00:33:18.780

Ruth Cueto / City of San José: To be intentional about the outreach and even now that we've had our public our public draft on on the streets, we did hold two meetings we had a virtual one and then an in person, one and have been meeting with stakeholders and folks that you know represent protected classes as well.

217

00:33:20.370 --> 00:33:20.700

Ruth Cueto / City of San José: and

218

00:33:22.200 --> 00:33:29.070

Ruth Cueto / City of San José: yeah I think that's that's it sort of an adjusted of where we are, you know our approach to this new work well.

219

00:33:29.130 --> 00:33:37.590

Sujata Srivastava: Thank you so much for was great to hear about all of your experiences and one of the common themes that you all addressed is.

220

00:33:38.280 --> 00:33:50.100

Sujata Srivastava: How, you are grappling with the requirement to place more housing in well resourced neighborhoods and, in many cases it's sort of a departure from.

221

00:33:50.640 --> 00:34:01.800

Sujata Srivastava: The way that we've been thinking about putting housing more in places that already have transit and services, because many of those well resourced neighborhoods may in fact not be as well served.

222

00:34:02.340 --> 00:34:14.670

Sujata Srivastava: By transit or other kinds of urban amenities So how have you been addressing kind of that challenge and you're thinking, as you are allocating more affordable housing.

223

00:34:15.720 --> 00:34:23.910

Sujata Srivastava: or designating more sites for affordable housing in those neighborhoods and like what the process and thinking has been around.

224

00:34:24.330 --> 00:34:34.200

Sujata Srivastava: How you actually implement that and overcome some of the challenges, some of them might even be things like wildfire risk in San Jose I mean i'm sorry in oakland or.

225

00:34:34.980 --> 00:34:49.770

Sujata Srivastava: infrastructure constraints in some of the neighborhoods in San Jose and i'm just wondering how you have all been thinking about the suite of other types of interventions that might be needed to make it possible to do more, housing in those neighborhoods.

226

00:34:51.120 --> 00:34:51.990

Sujata Srivastava: Does anybody want to.

227

00:34:53.070 --> 00:34:53.910

Sujata Srivastava: Take that question.

228

00:34:56.370 --> 00:35:02.520

Lakshmi Rajagopalan / City of Oakland: I can go if nobody's taking the question so like audrey mentioned.

229

00:35:03.600 --> 00:35:11.220

Lakshmi Rajagopalan / City of Oakland: We are not just updating the housing element right, so we are upgrading the housing element as part of a comprehensive general plan update so.

230

00:35:11.580 --> 00:35:17.160

Lakshmi Rajagopalan / City of Oakland: We have the opportunity to update the safety

element and also create a new environmental justice element on.

231

00:35:17.610 --> 00:35:22.710

Lakshmi Rajagopalan / City of Oakland: The other elements, like the land use and transportation infrastructure and facilities so through this process.

232

00:35:23.250 --> 00:35:28.650

Lakshmi Rajagopalan / City of Oakland: We not only have an opportunity to look at what is missing in the high resource neighborhoods.

233

00:35:29.370 --> 00:35:44.100

Lakshmi Rajagopalan / City of Oakland: Because oakland doesn't have it so snake high oakland has it says neighborhoods not just in areas that are very high, fire hazard security zones, but there are there are areas like rockers, for example, that are not and fire fire hazard securities.

234

00:35:44.100 --> 00:35:55.080

Lakshmi Rajagopalan / City of Oakland: Right right so like again like when we when we did our introduction, we when we elaborated on our approach to the sites inventory we looked at what the existing zoning allows.

235

00:35:55.470 --> 00:36:09.480

Lakshmi Rajagopalan / City of Oakland: So, even though there were sites, for example, that were identified in the rock rich area, for example, the existing zoning would not permit certain densities so through so one of the approaches that we are doing, as we are looking at.

236

00:36:11.100 --> 00:36:21.030

Lakshmi Rajagopalan / City of Oakland: affordable housing overlays of zoning rezoning programs, not just site specific but taking a broader approach, so that we can look at it city wide.

237

00:36:21.480 --> 00:36:28.980

Lakshmi Rajagopalan / City of Oakland: And unlocking additional capacity to make sure that adequate housing capacities allowed in these thousand high resource areas.

238

00:36:29.340 --> 00:36:38.040

Lakshmi Rajagopalan / City of Oakland: That are not within this fight fire hazard similarities so that's one and, since we are doing this update as part of a conference of general plan update.

239

00:36:38.520 --> 00:36:50.400

Lakshmi Rajagopalan / City of Oakland: We are also looking at areas that have been typically historically undergoing this investment or under prioritize so that is, for example, the city of oakland.

240

00:36:50.850 --> 00:37:01.050

Lakshmi Rajagopalan / City of Oakland: CIPS capital improvements project has a racial equity built into it, where neighborhoods that are typically under prioritized are highlighted or prioritize.

241

00:37:01.440 --> 00:37:12.030

Lakshmi Rajagopalan / City of Oakland: So this housing element and the general plan update is also being conducted through racial equity lens so as part of this update process, we are also doing a racial equity impact analysis so.

242

00:37:12.450 --> 00:37:22.140

Lakshmi Rajagopalan / City of Oakland: We are looking at each policy and what the impacts are and who's being benefited and who's being impacted so we can prioritize investments to those neighborhoods.

243

00:37:22.500 --> 00:37:33.930

Lakshmi Rajagopalan / City of Oakland: And we can make sure that not only affordable housing is prioritized by resource neighborhoods but to make sure that our low resource neighborhoods that have already access to like Bart, for example.

244

00:37:35.070 --> 00:37:36.930

Lakshmi Rajagopalan / City of Oakland: can be prioritized to.

245

00:37:38.040 --> 00:37:43.410

Lakshmi Rajagopalan / City of Oakland: allow for more grocery stores more parts improved sidewalks in six cetera.

246

00:37:45.120 --> 00:37:47.400

Lakshmi Rajagopalan / City of Oakland: Andre is there anything you would like to add.

247

00:37:49.140 --> 00:37:54.570

Maia Small / City of San Francisco: I would just say that ours is very in parallel with that which is that not everything has been put in a housing element right and so.

248

00:37:54.570 --> 00:38:04.530

Maia Small / City of San Francisco: We referenced other work that's going on, we haven't we coming out of the pandemic head kind of began an approach which will be changing you know which are sort of planning for the future outside of the housing on it.

249

00:38:04.950 --> 00:38:14.610

Maia Small / City of San Francisco: around what we're calling neighborhood life, which is really an analysis and kind of you know, policies and strategies understanding of how we can look at different communities and their unique needs.

250

00:38:15.090 --> 00:38:22.170

Maia Small / City of San Francisco: from Community lead process, so we have our cultural districts program which has been in place for some time and they're developing their own.

251

00:38:22.830 --> 00:38:33.180

Maia Small / City of San Francisco: Strategies around cultural heritage and economic strategies we have what we are calling the priority equity geographies which is both cultural districts in places that have been historically underserved.

252

00:38:33.990 --> 00:38:41.010

Maia Small / City of San Francisco: Where we're really kind of trying to kind of develop the Community strategy, you know basis, and that is really for communities to speak.

253

00:38:41.370 --> 00:38:46.860

Maia Small / City of San Francisco: on their own behalf, about the things that the things that they need and it's not even just affordable housing or.

254

00:38:47.160 --> 00:39:00.600

Maia Small / City of San Francisco: park space or Community facilities but it's also services that maybe you know are just publicly paid for, they may be, things that are also businesses and things that support cultural identity and and cultural expression so.

255

00:39:01.320 --> 00:39:09.360

Maia Small / City of San Francisco: This these are sort of unique constructs by by different places in the city and then we'll also give us a chance to look at the well resourced neighborhoods because we do have.

256

00:39:09.930 --> 00:39:16.710

Maia Small / City of San Francisco: Low income folks that live there, people who are vulnerable to housing stability, we have a lot of communities of color in our well resourced neighborhoods to.

257

00:39:17.070 --> 00:39:25.050

Maia Small / City of San Francisco: And a place like Japan town is really an interesting one, where you know they've been working for a long time in their own you know, for their own you know sort of reckoning.

258

00:39:25.560 --> 00:39:33.510

Maia Small / City of San Francisco: With the history around redevelopment and they are kind of in the border of the high resource neighborhood so they you know, but they have to lead the conversation.

259

00:39:33.990 --> 00:39:50.190

Maia Small / City of San Francisco: Even within the edge of that that T CAP zone so, but we have to do that kind of as a as a as a special process outside of the housing element and then we're just sort of referencing it into make sure that that housing policy tracks and follows with it, so those two things work together.

260

00:39:51.720 --> 00:39:53.490

Sujata Srivastava: With that you want to add anything from the.

261

00:39:54.120 --> 00:40:10.980

Ruth Cueto / City of San José: idea i'll just add You know, as I mentioned earlier, we did have you know, we were very intentional in in identifying sites and these higher and higher resource areas for our sites inventory and we also we do have a strategy to increase affordable housing production in those areas by.

262

00:40:11.280 --> 00:40:28.800

Ruth Cueto / City of San José: dedicating a greater share of our funds, the city funds towards those types of projects and subsidies, and I think one of our strategies to is to fully implement our our housing citing policy which is in intended to align affordable housing citing patterns in.

263

00:40:29.880 --> 00:40:34.890

Ruth Cueto / City of San José: In to affirmatively furthering fair housing as well, so that's also within our work.

264

00:40:38.610 --> 00:40:52.410

Sujata Srivastava: So we have some audience questions that are sort of aligned with some of the questions that I was asking, but I think this this kind of relates, a

little bit to the Community that really intensive Community engagement processes that you've all been undergoing, but the question was.

265

00:40:52.860 --> 00:41:01.620

Sujata Srivastava: How do you grapple with communities that need housing, but have residents who do not want more housing I think more more more broadly.

266

00:41:02.340 --> 00:41:09.900

Sujata Srivastava: Put I you know I think there's always that question of how, how do you really assess what the appropriate way is to think about.

267

00:41:10.800 --> 00:41:24.750

Sujata Srivastava: planning for housing and also taking into account the neighborhood and Community voices in that process my you spoke a little bit to this, I wonder if others have you have other thoughts that you'd like to share around that topic.

268

00:41:31.500 --> 00:41:39.480

Ruth Cueto / City of San José: I think if i'm understanding the question correctly, we have a need, and then we have folks that don't necessarily want the Community to change is that what.

269

00:41:40.800 --> 00:41:41.760

Ruth Cueto / City of San José: you're saying right.

270

00:41:42.300 --> 00:41:53.820

Sujata Srivastava: yeah the audience question was about you know how how you grapple with communities that need housing, but have residents who do not want more housing, I think I you know, I think that there are a lot of different ways to.

271

00:41:54.030 --> 00:42:02.610

Sujata Srivastava: To think about where and and what the different circumstances are under which certain neighborhoods might have resistance to certain times of change.

272

00:42:03.600 --> 00:42:12.960

Sujata Srivastava: So I think you could interpret that a little bit more broadly i'm just wondering how the Community engagement process, maybe helped to inform the thinking around.

273

00:42:14.730 --> 00:42:17.430

Sujata Srivastava: How you work with communities on planning for housing.

274

00:42:18.000 --> 00:42:20.280

Ruth Cueto / City of San José: Okay yeah yeah I mean, I would say it's.

275

00:42:21.600 --> 00:42:27.300

Ruth Cueto / City of San José: This housing, you know the work on the housing element, specifically with Community outreach it's been.

276

00:42:29.100 --> 00:42:37.830

Ruth Cueto / City of San José: A learning experience, to say the least, about how much more work, we have to do with the residents in our city.

277

00:42:39.180 --> 00:42:46.830

Ruth Cueto / City of San José: You know it's like 123 10 Community meetings on this is not gonna it's not going to fix a problem, and I think at the root of it is.

278

00:42:47.130 --> 00:42:56.580

Ruth Cueto / City of San José: Sometimes it's the trust the Community does not trust the city and we talked about that in when we talk about fair housing and the history and the legacy of racism within.

279

00:42:57.510 --> 00:43:03.300

Ruth Cueto / City of San José: The policies and programs that we've you know implemented in the city and in the planning world itself, and I think that.

280

00:43:03.750 --> 00:43:08.880

Ruth Cueto / City of San José: it's in my my my perspective is that it's going to take a lot of conversations and.

281

00:43:09.390 --> 00:43:24.630

Ruth Cueto / City of San José: relationship building with Community Members with community leaders and coming to the table without assumption of assumptions of what we think you know they want and they need it's like a very basic sort of one on one conversation I think as.

282

00:43:25.230 --> 00:43:33.120

Ruth Cueto / City of San José: Civil servants, a city representatives, you have to come out this very humble and we don't always know what's right and we really need to listen to people more.

283



00:43:34.800 --> 00:43:40.320

Maia Small / City of San Francisco: And just to also note that there are a lot of folks who you know they just have a different experience and different perspective.

284

00:43:41.130 --> 00:43:46.320

Maia Small / City of San Francisco: We talked about trade offs a lot, so we have folks that are very concerned about additional heights or additional.

285

00:43:46.560 --> 00:43:52.590

Maia Small / City of San Francisco: Construction in their neighborhood and construction is, it is difficult and it's stressful but it's temporary.

286

00:43:52.920 --> 00:44:00.030

Maia Small / City of San Francisco: And you know more housing units in your neighborhood also means lots of new residents and great things in supporting your local businesses and.

287

00:44:00.300 --> 00:44:02.160

Maia Small / City of San Francisco: You know, building neighborhoods I mean, I think.

288

00:44:02.400 --> 00:44:12.150

Maia Small / City of San Francisco: We tried to talk about you know the trade offs of maybe there's a little more shadow or there's a little bit more like there's a taller building but let's look at the the challenges and experiences other people have.

289

00:44:12.390 --> 00:44:16.290

Maia Small / City of San Francisco: And let's look at other parts of the city where people are on housed and let's look at.

290

00:44:16.500 --> 00:44:24.660

Maia Small / City of San Francisco: You know the the stress that individual families are under where their kids are growing up, and they have no place to live, and you know people are leaving the city we're losing our Community so.

291

00:44:24.930 --> 00:44:31.020

Maia Small / City of San Francisco: So it's really about the scale of experience, and all we can do is really present some of those other perspectives.

292

00:44:33.720 --> 00:44:41.280

Audrey Lieberworth / City of Oakland: I would also add that in the city of oakland we've actually gone we've got a series of public comments during the public review period from.

293

00:44:41.520 --> 00:44:51.750

Audrey Lieberworth / City of Oakland: folks in the diamond district and focusing rock range asking us to add more sites to their neighbor and, specifically, you know, identifying sites that they that we should include.

294

00:44:52.200 --> 00:45:00.120

Audrey Lieberworth / City of Oakland: And then, to the extent possible, we did include those sites in our updated draft, but we were pleasantly surprised to hear that.

295

00:45:01.020 --> 00:45:10.560

Audrey Lieberworth / City of Oakland: folks really want to see more affordable housing, they want to see more deeply affordable housing in these historically exclusionary neighborhoods lunch we don't add anything.

296

00:45:10.830 --> 00:45:11.760

Lakshmi Rajagopalan / City of Oakland: No, I think.

297

00:45:12.810 --> 00:45:18.990

Lakshmi Rajagopalan / City of Oakland: audrey state of that, but I think the Community engagement process also help like the Community partners that audrey.

298

00:45:19.350 --> 00:45:28.500

Lakshmi Rajagopalan / City of Oakland: mentioned also includes an organized group called the village that's on housed curbside communities in oakland so what they've been doing is conducting poor chat so.

299

00:45:29.400 --> 00:45:36.630

Lakshmi Rajagopalan / City of Oakland: This housing action plan also includes specific actions that address homelessness and housing, the House.

300

00:45:37.080 --> 00:45:45.510

Lakshmi Rajagopalan / City of Oakland: So we've been trying to go and meet people where they are at and try and making sure that we are incorporating their feedback.

301

00:45:45.840 --> 00:45:54.000

Lakshmi Rajagopalan / City of Oakland: And then, presenting it back to them, to see

if they've incorporated it correctly, so the equity working group meetings our Community consultant partners also highlight.

302

00:45:54.270 --> 00:46:09.930

Lakshmi Rajagopalan / City of Oakland: Where we might come to certain things, so we are get we are hearing directly from the Community on what they want to see, and if we are unable to do some things why we are unable to do it, so I think having that open conversation channel, no matter how stressful or.

303

00:46:11.340 --> 00:46:13.950

Lakshmi Rajagopalan / City of Oakland: part time consuming, it is a has helped.

304

00:46:18.810 --> 00:46:23.250

Sujata Srivastava: So one of the questions that we have from our audience and sort of.

305

00:46:24.780 --> 00:46:38.820

Sujata Srivastava: matches with one of the questions I had for you all was really about process, so you know we We talked a little bit about site inventory, we talked about your approach to a FF ah.

306

00:46:39.870 --> 00:46:45.750

Sujata Srivastava: Another big barrier to housing can sometimes be internal approvals processes right so.

307

00:46:47.100 --> 00:46:56.280

Sujata Srivastava: Can you, maybe speak a little bit to some of the thinking you've done around how to create better processes internal to the cities.

308

00:46:57.300 --> 00:46:58.290

Sujata Srivastava: And also.

309

00:46:59.430 --> 00:47:04.830

Sujata Srivastava: My, if possible, if you could elaborate a little bit on the hdd review on this matter for San Francisco.

310

00:47:06.600 --> 00:47:11.370

Maia Small / City of San Francisco: yeah, so I think you know constraints, is certainly a big part of the conversation we've had a lot of.

311

00:47:12.420 --> 00:47:21.090

Maia Small / City of San Francisco: Feedback in terms of the permit streamlining act in in terms of our permit processing times our discretionary review when we apply sequel.

312

00:47:21.540 --> 00:47:30.150

Maia Small / City of San Francisco: You know we're looking at all of that right now, and you know, we do have you know, very few ministerial pathways we have kind of a special aspect of our city charter.

313

00:47:30.720 --> 00:47:35.850

Maia Small / City of San Francisco: knows that we have a couple things on the ballot this fall that may change the game on that to a certain degree, so.

314

00:47:36.150 --> 00:47:45.420

Maia Small / City of San Francisco: Some of this is things that we will be doing, you know as part of the housing element or future actions but it's also sort of in play right now and state legislation that's in play, right now, may have some effects too so.

315

00:47:46.230 --> 00:47:54.000

Maia Small / City of San Francisco: We know that we need to manage a lot of this more at the local level, rather than relying on some of the State programs we've been using us be 35 for affordable housing.

316

00:47:54.360 --> 00:48:01.200

Maia Small / City of San Francisco: But even within those ministerial processes it's still thinks affordable housing a while to get through, because there's Community relationships and.

317

00:48:01.500 --> 00:48:05.760

Maia Small / City of San Francisco: You know these are you know local nonprofits working in communities and so there's a.

318

00:48:06.000 --> 00:48:14.310

Maia Small / City of San Francisco: sense of relationship and obligation there that I think is is making some of this still takes a long time so it's what the official processes and then there's sort of how it plays out.

319

00:48:14.640 --> 00:48:27.060

Maia Small / City of San Francisco: We also sometimes have the board, you know, acting in ways that the State is not happy about and we're looking at the housing

accountability act and so all the mechanisms and our interpretations around some of that and that's built in many ways, on.

320

00:48:27.390 --> 00:48:35.580

Maia Small / City of San Francisco: legal precedent that we've been in and opinions that have been laid out in the past, I mean all of that is up for discussion, right now, and so we're doing.

321

00:48:35.820 --> 00:48:43.620

Maia Small / City of San Francisco: Our own investigation into that and trying to illuminate and being transparent as possible with the state about that there's we have no interest in.

322

00:48:43.950 --> 00:48:47.100

Maia Small / City of San Francisco: In holding things back or making the rezoning look smaller or.

323

00:48:47.310 --> 00:48:56.700

Maia Small / City of San Francisco: or making sure the constraints don't come out this is really about us unpacking as much as we possibly can, and it's hard to explain even being on the inside of it and watching it for a long time so we're going to be.

324

00:48:56.940 --> 00:49:02.640

Maia Small / City of San Francisco: showing a lot more of the decision making and how that that that really plays out and then then providing a lot of.

325

00:49:02.940 --> 00:49:11.850

Maia Small / City of San Francisco: ways to reduce those constraints which will be probably at a higher level than then certainly has ever been addressed in San Francisco before so that's all very much in process and there's also the practice.

326

00:49:12.810 --> 00:49:14.070

Maia Small / City of San Francisco: Practice review that hdd.

327

00:49:14.070 --> 00:49:14.700

enforcement.

328

00:49:15.720 --> 00:49:22.890

Maia Small / City of San Francisco: is going to be doing that will be sort of going concurrently with the housing element into the into the springs probably about a

nine month process.

329

00:49:23.460 --> 00:49:29.340

Maia Small / City of San Francisco: We hope to be able to engage them through that process, so the we learn things as the housing home is going through.

330

00:49:29.520 --> 00:49:35.250

Maia Small / City of San Francisco: We don't want to learn all the you know the things that they're hoping to see when we're getting our housing on it certified so we're going to try to be as.

331

00:49:35.580 --> 00:49:43.230

Maia Small / City of San Francisco: engaged and participatory with that, as we can, so this is as far as we're concerned this is assistance in a process that we already have to do.

332

00:49:47.700 --> 00:49:50.610

Sujata Srivastava: oakland San Jose any additional perspectives.

333

00:49:50.940 --> 00:49:57.300

Lakshmi Rajagopalan / City of Oakland: Sure, also some of the ways that opens thinking of doing it, as we are already already mentioned it, but.

334

00:49:58.230 --> 00:50:07.230

Lakshmi Rajagopalan / City of Oakland: We are starting work on the objective design standards which will streamline design review processes, the affordable housing overlay that we are studying and.

335

00:50:07.740 --> 00:50:17.580

Lakshmi Rajagopalan / City of Oakland: Putting looking on so streamlined like hundred percent affordable housing, we are also looking at revising our conditional use permit requirements, especially.

336

00:50:17.910 --> 00:50:28.920

Lakshmi Rajagopalan / City of Oakland: To allow more missing middle housing, so there are a couple of ways, we are looking at and, in addition, the city also now has for our accessory dwelling units like.

337

00:50:29.640 --> 00:50:45.810

Lakshmi Rajagopalan / City of Oakland: What we call a template plans that if an applicant wants to use one of those plans, then they get approved faster, so the

city is looking at timing, we are trying to improve our permit timelines, but we are also working on other tools to make sure that we can.

338

00:50:47.070 --> 00:50:50.700

Lakshmi Rajagopalan / City of Oakland: improve those time yeah not improved but move those projects faster.

339

00:50:54.000 --> 00:51:06.180

Ruth Cueto / City of San José: yeah i'm in San Jose, as I mentioned, with the creation of the housing crisis work plan team we've been looking internally at our processes, you know what can we do to facilitate and get people their planning permit quicker.

340

00:51:06.990 --> 00:51:13.710

Ruth Cueto / City of San José: And one of the things that came out of that that work group and the the the group itself is.

341

00:51:14.580 --> 00:51:23.310

Ruth Cueto / City of San José: Dedicated funding through a grant from a local nonprofit for a planner to facilitate affordable housing 100% affordable housing projects that.

342

00:51:23.730 --> 00:51:33.240

Ruth Cueto / City of San José: Also reserve minimum of I think 30% of the units for eli extremely low income or permanent supportive housing that's what we call our destination home planner.

343

00:51:33.540 --> 00:51:44.340

Ruth Cueto / City of San José: And this planner would carry and carries fewer projects and the typical implementation planner therefore they have more time more hand holding more one on one with the developers and the applicants to help them get.

344

00:51:44.580 --> 00:51:56.070

Ruth Cueto / City of San José: Through the process quick more quicker than you know just a typical project, and we, we have seen the reduction in permit entitlements from like within 11 months to nine months.

345

00:51:56.910 --> 00:52:08.100

Ruth Cueto / City of San José: it's might be shorter now with sb 35 and at 2162 most of the folks coming in to San Jose with affordable projects are taking advantage of the streamlined bills, but.

346

00:52:08.430 --> 00:52:17.790

Ruth Cueto / City of San José: Like my I said, sometimes they'll take just as long because they there you know the nonprofit developers are out there, working with the Community and don't necessarily want to rush it too much.

347

00:52:18.930 --> 00:52:25.860

Ruth Cueto / City of San José: And then also we have two other strategies and our draft housing element that we hope will help streamline the process.

348

00:52:26.610 --> 00:52:36.600

Ruth Cueto / City of San José: One is a position similar to this destination home planner but there, I think, called the housing navigator so this person will once the planning permit has been issued.

349

00:52:36.870 --> 00:52:43.740

Ruth Cueto / City of San José: They will be the point of contact for the affordable housing developer, to get through a building permit process which is sort of another you know.

350

00:52:44.070 --> 00:52:50.820

Ruth Cueto / City of San José: Bureaucratic organization as well, just like us, and the idea is that that will help sort of you know, streamline and help them get to their.

351

00:52:51.720 --> 00:52:56.970

Ruth Cueto / City of San José: Their deadlines and milestones we know with affordable housing, you know once they submit that building permit or they apply for the.

352

00:52:57.270 --> 00:53:05.370

Ruth Cueto / City of San José: T kak funding they have six months or less to you know get a shovel in the ground, and it can take longer than that sometimes to to get your building permit approved.

353

00:53:06.330 --> 00:53:14.850

Ruth Cueto / City of San José: And the second strategy that we're considering is our own streamline ministerial review so something similar to SP 35 but that would capture.

354

00:53:16.050 --> 00:53:25.590



Ruth Cueto / City of San José: A greater type of project, maybe market rate that provides 1020 15% affordable so we're we're still working through the details of that but that's something else that we're considering.

355

00:53:27.030 --> 00:53:27.510

Ruth Cueto / City of San José: Okay.

356

00:53:28.170 --> 00:53:31.020

Sujata Srivastava: One final question and then we'll wrap up.

357

00:53:32.250 --> 00:53:42.960

Sujata Srivastava: We have a lot of questions and it's unfortunately not going to be possible to get through them all Maya, thank you for sharing your email in the chat for folks who will have additional follow up.

358

00:53:45.000 --> 00:53:53.820

Sujata Srivastava: everyone's been talking a lot about officer residential conversions and what the potential is there for generating new housing, if you could just sort of quickly.

359

00:53:54.420 --> 00:54:03.960

Sujata Srivastava: and hopefully 30 seconds or so answer the question of how you've been looking at as part of the housing element if you have, or if there's some additional work that would need to be done first.

360

00:54:08.910 --> 00:54:13.590

Maia Small / City of San Francisco: I guess I can jump in since that's been a very big topic, certainly in San Francisco.

361

00:54:14.820 --> 00:54:25.530

Maia Small / City of San Francisco: One thing, just to be clear about a lot of our regulations, almost all of our regulations in downtown permit residential right now, so there aren't a lot of planning constraints or zoning constraints around residential.

362

00:54:25.920 --> 00:54:31.650

Maia Small / City of San Francisco: So that is available impossible if anybody's wants to submit projects are see three is quite permissive.

363

00:54:32.520 --> 00:54:38.400

Maia Small / City of San Francisco: But you know it's obviously a big question San

Francisco downtown is also a pretty substantial moment.

364

00:54:38.970 --> 00:54:44.970

Maia Small / City of San Francisco: And we have built out a lot of housing in the southern portion south of market, but the downtown, which is a little bit older.

365

00:54:45.270 --> 00:54:52.050

Maia Small / City of San Francisco: was already really struggling, even with office development because a lot of it needed upgrades and a lot of lot of projects are happening right before the pandemic.

366

00:54:52.440 --> 00:54:58.800

Maia Small / City of San Francisco: We are doing an analysis as part of our constraints report that will look into the viability of a lot of that.

367

00:54:59.100 --> 00:55:06.990

Maia Small / City of San Francisco: it's less a regulatory process I think it's really much more development challenge kind of non governmental constraint, although we will certainly look for once, if there are.

368

00:55:07.650 --> 00:55:10.620

Maia Small / City of San Francisco: But it's a very as an architect, I can you know, certainly have some.

369

00:55:11.100 --> 00:55:19.470

Maia Small / City of San Francisco: sort of comfort in this space of looking at a tall building that was built around something if you have to change the occupancy you know just the structure still work are you going to add.

370

00:55:19.770 --> 00:55:28.020

Maia Small / City of San Francisco: Additional mechanical equipment into this, I mean residential is very different than office in terms of what the needs are for the actual architectural you know building itself.

371

00:55:28.380 --> 00:55:39.210

Maia Small / City of San Francisco: So we want to better understand the the fabric that we have and what the opportunities are we don't see this as a really super viable thing but we're going to do the analysis to really better understand it.

372

00:55:42.630 --> 00:55:50.640

Ruth Cueto / City of San José: Thanks Maya I would say we we haven't received a lot

of interest in you know conversion of existing office buildings to residential.

373

00:55:51.210 --> 00:56:01.140

Ruth Cueto / City of San José: But if it's a matter of demolishing and converting to residential we do have processes that are available for folks to just demolish and build residential and mixed use residential in San Jose.

374

00:56:03.720 --> 00:56:09.600

Lakshmi Rajagopalan / City of Oakland: So we haven't gotten the city of oakland we haven't gotten requests around what you're asking.

375

00:56:10.890 --> 00:56:13.260

Sujata Srivastava: Great well, I think that wraps it up.

376

00:56:13.260 --> 00:56:23.460

Sujata Srivastava: Thank you so much, this was such an interesting and engaging conversation I think we could probably have gone on for another hour with all the questions and conversation that was happening in the chat.

377

00:56:25.230 --> 00:56:34.440

Sujata Srivastava: to wrap up, I would like to well, first of all thank you audrey Lakshmi Ruth and Maya for your wonderful presentations and the discussion.

378

00:56:34.860 --> 00:56:48.720

Sujata Srivastava: If you could just quickly share where people can find the housing element work and other housing, work that's happening in your cities, we will then, and on that note Thank you so much.

379

00:56:51.120 --> 00:56:52.560

Sujata Srivastava: we'll start with oakland maybe.

380

00:56:53.520 --> 00:56:54.450

Sujata Srivastava: So I.

381

00:56:54.480 --> 00:57:07.620

Lakshmi Rajagopalan / City of Oakland: Just posted a link in the chat that's the link to the Opera general plan updates page which houses, the housing eliminate update each element and everything related to the general plan update, so you can find all the information you want on that village.

382

00:57:12.540 --> 00:57:12.990

Sujata Srivastava: Maya.

383

00:57:14.190 --> 00:57:22.290

Maia Small / City of San Francisco: Yes, I just put posted it in the chat our SF housing element.org is really the the master source of all of everything that we're working on right now.

384

00:57:24.990 --> 00:57:28.500

Ruth Cueto / City of San José: Just dropped our link as well, our San Jose housing on an update page.

385

00:57:29.100 --> 00:57:45.000

Sujata Srivastava: Thank you so much, and spur will continue following through on what's happening and all the two cities, so please look@spring.org for additional updates as we start to delve a little bit deeper into the implementation of these housing elements Thank you so much.

386

00:57:45.090 --> 00:57:46.080

Lakshmi Rajagopalan / City of Oakland: Thank you for having us.