Caution: Forms printed from within Adobe Acrobat may not meet IRS or state taxing agency specifications. When using Acrobat, select the "Actual Size" in the Adobe "Print" dialog.

CLIENT'S COPY

UNRELATED BUSINESS INCOME

CARRYOVER DATA TO 2019

| Name SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION | Employer Identificat 94–14982 | ion Number 232 |
|--|----------------------------------|-------------------|
| Based on the information provided with this return, the following are possible carryover amounts to next year. | • | |
| FEDERAL NET OPERATING LOSS | | 76,638. |
| FEDERAL AMT NET OPERATING LOSS | | 30,412. |
| CA NET OPERATING LOSS | | 76,638. |
| | | |
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819341 04-01-18

DAVID D. BAILEY, CPA 415-925-1120-127 WMB2, LLP 101 LARKSPUR LANDING CIRCLE, SUITE 200 LARKSPUR, CA 94939

NOVEMBER 18, 2019

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION 654 MISSION STREET SAN FRANCISCO, CA 94105

SPUR - SAN FRANCISCO BAY AREA PLANNING:

ENCLOSED ARE THE ORIGINAL AND ONE COPY OF THE 2018 EXEMPT ORGANIZATION RETURNS, AS FOLLOWS...

2018 FORM 990

2018 FORM 990-T

2018 CALIFORNIA FORM 199

2018 CALIFORNIA FORM 109

2018 CALIFORNIA FORM RRF-1

EACH ORIGINAL SHOULD BE DATED, SIGNED AND FILED IN ACCORDANCE WITH THE FILING INSTRUCTIONS. THE COPY SHOULD BE RETAINED FOR YOUR FILES.

VERY TRULY YOURS,

DAVID D BAILEY

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

MARCH 31, 2019

| Prepared for | SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION 654 MISSION STREET SAN FRANCISCO, CA 94105 |
|--|---|
| Prepared by | WMB2, LLP 101 LARKSPUR LANDING CIR, STE 200 LARKSPUR, CA 94939-1750 |
| Amount due or refund | NOT APPLICABLE |
| Make check payable to | NOT APPLICABLE |
| Mail tax return and check (if applicable) to | NOT APPLICABLE |
| Return must be mailed on or before | NOT APPLICABLE |
| Special Instructions | THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. IF YOU WISH TO HAVE IT TRANSMITTED ELECTRONICALLY TO THE IRS, PLEASE SIGN, DATE, AND RETURN FORM 8879-EO TO OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE IRS. DO NOT MAIL A PAPER COPY OF THE RETURN TO THE IRS. |

| Form | 88 | 79- | E | n |
|------|--------------|-----|---|-------------------|
| Form | \mathbf{u} | 1 - | | $\mathbf{\nabla}$ |

Department of the Treasury

IRS e-file Signature Authorization for an Exempt Organization

OMB No. 1545-1878

| | | . Organizat | | |
|--|------------------|--------------------|-----|----|
| ar year 2018, or fiscal year beginning | APR ¹ | , 2018, and ending | MAR | 31 |

Do not send to the IRS. Keep for your records.

Internal Revenue Service Name of exempt organization Go to www.irs.gov/Form8879EO for the latest information.

2018

Employer identification number

94-1498232

2019

SPUR - SAN FRANCISCO BAY AREA PLANNING

AND URBAN RESEARCH ASSOCIATION

For calence

Name and title of officer

ALICIA JOHN-BAPTISTE

PRESIDENT AND CEO

Type of Return and Return Information (Whole Dollars Only) Part I

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

| 1a | Form 990 check here X b Total revenue, if any (Form 990, Part VIII, column (A), line 12) | 1b | 6,844,034. |
|----|---|----|------------|
| 2a | Form 990-EZ check here b Total revenue, if any (Form 990-EZ, line 9) | 2b | |
| 3a | Form 1120-POL check here b Total tax (Form 1120-POL, line 22) | 3b | |
| 4a | Form 990-PF check here b Tax based on investment income (Form 990-PF, Part VI, line 5) | 4b | |
| 5a | Form 8868 check here b Balance Due (Form 8868, line 3c) | 5b | |
| | | | |

Part II **Declaration and Signature Authorization of Officer**

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2018 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's PIN: check one box only

16491118 718997 2019311

| X Lauthorize WMB2, LLP | to enter my PIN 94105 |
|---|---|
| ERO firm name | Enter five numbers, but do not enter all zeros |
| as my signature on the organization's tax year 2018 electronically filed return. If is being filed with a state agency(ies) regulating charities as part of the IRS Fed, enter my PIN on the return's disclosure consent screen. | |
| As an officer of the organization, I will enter my PIN as my signature on the organization, I will enter my PIN as my signature on the organidicated within this return that a copy of the return is being filed with a state age program, I will enter my PIN on the return's disclosure consent screen. | , , , |
| Officer's signature | Date |
| Part III Certification and Authentication | |
| ERO's EFIN/PIN. Enter your six-digit electronic filing identification | |
| number (EFIN) followed by your five-digit self-selected PIN. | 68770361299 Do not enter all zeros |
| I certify that the above numeric entry is my PIN, which is my signature on the 2018 electro confirm that I am submitting this return in accordance with the requirements of Pub. 4163 <i>e-file</i> Providers for Business Returns. | , , |
| ERO's signature 🕨 | Date |
| ERO Must Retain This Form - See | Instructions |
| Do Not Submit This Form to the IRS Unless | s Requested To Do So |
| LHA For Paperwork Reduction Act Notice, see instructions. | Form 8879-EO (2018) |
| 823051 10-26-18 | |
| | |

| | | | EXTENDED TO FEBRUARY 18, | 2020 |) | | |
|----------------------------|-----------------------------|--------------------------------|---|-------------|-------------|---------------------|-----------------------------|
| | Ω | 00 | Return of Organization Exempt Fro | om In | come | e Tax | OMB No. 1545-0047 |
| For | m J | 90 | Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Cod | | | | s) 2018 |
| Depa | artment | of the Treasury | Do not enter social security numbers on this form as it | may be | made pu | ublic. | Open to Public |
| | | enue Service | ► Go to www.irs.gov/Form990 for instructions and the | | | | Inspection |
| | | 1 | | | | , 2019 | |
| Ba | Check if applicab | | | 0 | D Emplo | yer identific | ation number |
| | □Addre | | - SAN FRANCISCO BAY AREA PLANNING URBAN RESEARCH ASSOCIATION | | | | |
| | _chang Name | | | | | 91-11 | 98232 |
| | _chang Initial return | | and street (or P.O. box if mail is not delivered to street address) | n/suite | | one number | |
| | Final | 654 | MISSION STREET | | | | 81-8726 |
| | Ireturn termin ated | n- | own, state or province, country, and ZIP or foreign postal code | | G Gross red | | 7,154,586. |
| | Amen | ded CAN | FRANCISCO, CA 94105 | - | ÷. | s a group ret | |
| | Applie tion | ^{ca-} F Name a | nd address of principal officer: ALICIA JOHN-BAPTISTE | | | | Yes X No |
| | pendi | | AS C ABOVE | ŀ | | | luded? Yes No |
| | | empt status: | | 527 | lf "No | o," attach a li | st. (see instructions) |
| | | | SPUR.ORG | | | p exemption | - |
| | | f organization: | X Corporation Trust Association Other ► L | L Year of | formation: | 1910 <mark>м</mark> | State of legal domicile: CA |
| Pa | art I | | | 0160 | | | |
| e | 1 | Briefly describ | e the organization's mission or most significant activities: SPUR PR | | | JOD PLA | ANNING AND |
| Jan | | | VERNMENT IN THE SAN FRANCISCO BAY AR | | | | · · · |
| Governance | 2 | | x is members of the organization discontinued its operations or disposed o | | | | sets. 115 |
| ŝ | 3 | | ing members of the governing body (Part VI, line 1a) ependent voting members of the governing body (Part VI, line 1b) | | | | 115 |
| ა ა | 5 | | of individuals employed in calendar year 2018 (Part V, line 2a) | | | ······ | 0 |
| itie | 6 | | of volunteers (estimate if necessary) | | | | 20 |
| Activities & | | | d business revenue from Part VIII, column (C), line 12 | | | | 396,546. |
| 4 | | | business taxable income from Form 990-T, line 38 | | | | -30,412. |
| | | | | | Prior Y | 'ear | Current Year |
| e | 8 | Contributions | and grants (Part VIII, line 1h) | | 7,409 | 9,237. | 6,099,338. |
| Revenue | 9 | - | ce revenue (Part VIII, line 2g) | | | 0. | 309,198. |
| Rev | | | come (Part VIII, column (A), lines 3, 4, and 7d) | | | 9,947. | 171,349. |
| | | | (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | | 0,766. 9,950. | 264,149. |
| | 12 | | - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 7,04 | 0. | 6,844,034. |
| | 13 | | nilar amounts paid (Part IX, column (A), lines 1·3) to or for members (Part IX, column (A), line 4) | | | 0. | 0. |
| | 14 | | | | 4.20 | 3,710. | 4,719,692. |
| Expenses | 16a | Professional fi | compensation, employee benefits (Part IX, column (A), lines 5-10) undraising fees (Part IX, column (A), line 11e) ng expenses (Part IX, column (D), line 25) 1,068,220. | | _,, | 0. | 0. |
| per | b | Total fundrais | ng expenses (Part IX, column (D), line 25) \blacktriangleright 1,068,220. | | | - | - |
| ш | 17 | Other expense | es (Part IX, column (A), lines 11a-11d, 11f-24e) | | 2,93 | 7,448. | 3,497,383. |
| | 18 | | s. Add lines 13-17 (must equal Part IX, column (A), line 25) | | 7,141 | 1,158. | 8,217,075. |
| | 19 | | expenses. Subtract line 18 from line 12 | | 508 | 8,792. | -1,373,041. |
| t Assets or Id Balances | | | | | | urrent Year | End of Year |
| ssets alar | 20 | Total assets (F | Part X, line 16) | . 2 | | 0,125. | 18,622,256. |
| et As nd B | 21 | | (Part X, line 26) | | | 9,590. | 3,148,044. |
| Func | | | fund balances. Subtract line 21 from line 20 | . 1 | .0,780 | 0,535. | 15,474,212. |
| | art II | | | atataman | to and to t | the heat of mi | knowledge and belief it is |
| | | | declare that I have examined this return, including accompanying schedules and Declaration of preparer (other than officer) is based on all information of which pr | | | - | knowledge and bellet, it is |
| | , corre | | שביהו מנוטו טו אובאמובו (טנוובו נוומו טווויבו) וא שמשני טוו מו וווטוווומנוטון טו אווונון או | iepaiei Ila | as any kilu | wieuye. | |
| | | | | | | | |

| Sign | Signature of officer | | | Date | | | |
|-------------|---|-------------------------------|--------|-------------------------|--|--|--|
| Here | ALICIA JOHN-BAPTISTE, Type or print name and title | PRESIDENT AND C | CEO | | | | |
| | | | I Dete | | | | |
| | Print/Type preparer's name | Preparer's signature | Date | | | | |
| Paid | DAVID D BAILEY | | | self-employed P01211131 | | | |
| Preparer | Firm's name 🕨 WMB2 , LLP | | | Firm's EIN 26-3789391 | | | |
| Use Only | Firm's address ⊾ 101 LARKSPUR LAN | NDING CIR, STE 2 | 200 | | | | |
| | LARKSPUR, CA 94939-1750 Phone no.415-925-1120 | | | | | | |
| May the IF | May the IRS discuss this return with the preparer shown above? (see instructions) | | | | | | |
| 832001 12-3 | 1-18 LHA For Paperwork Reduction Act Not | ce, see the separate instruct | tions. | Form 990 (2018) | | | |

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

| | 1990 (2018)AND URBAN RESEARCH ASSOCIATION94-1498232ParticipationParticipation |
|----------|---|
| Par | rt III Statement of Program Service Accomplishments |
| | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: SPUR SUPPORTS GOOD PLANNING AND GOOD GOVERNMENT IN THE SAN FRANCISCO |
| | BAY AREA THROUGH RESEARCH, EDUCATION AND ADVOCACY. |
| | BAT AKEA TIIKOUGII KEBEAKCII, EDUCATION AND ADVOCACI. |
| | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? |
| | prior Form 990 or 990-EZ? |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? |
| 0 | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| • | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. |
| 4a | |
| Ĩ | POLICY: SPUR PROVIDES OBJECTIVE ANALYSIS OF THE FOLLOWING SEVEN POLIC |
| | AREAS: |
| | 1)COMMUNITY PLANNING - BUILDING GREAT NEIGHBORHOODS |
| | 2) ECONOMIC DEVELOPMENT - LAY THE FOUNDATIONS OF ECONOMIC PROSPERITY - |
| | FOR EVERYONE |
| | 3)GOOD GOVERNMENT - SUPPORT LOCAL GOVERNMENT |
| | 4)HOUSING - MAKE IT AFFORDABLE TO LIVE HERE |
| | 5) REGIONAL PLANNING - CONCENTRATE GROWTH INSIDE EXISTING CITIES |
| | 6)SUSTAINABILITY + RESILIENCE - REDUCE OUR ECOLOGICAL FOOTPRINT AND |
| | MAKE OUR CITIES RESILIENT |
| | 7) TRANSPORTATION - GIVE PEOPLE BETTER WAYS TO WHERE THEY NEED TO GO |
| | |
| | |
| | |
| | |
| 4c | (Code:) (Expenses \$ including grants of \$) (Bevenue \$ |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$ |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$ |
| 1c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) (Expenses \$) (Revenue \$ _ |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) |
| | (Code:) (Expenses \$ including grants of \$) (Revenue \$) |
| | Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$) |
| 4d | Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$ Total program service expenses ▶ 6,483,851. |
| 4d 4e | Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$) |

| SPUE | R – S. | AN F | RANCIS | CO | BAY | AREA | PLANNING |
|------|--------|------|--------|----|------|--------|----------|
| AND | URBA | N RE | SEARCH | AS | SSOC | IOITAI | 1 |

| | | | Yes | No |
|----------|---|-----|-----|----------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | Х | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | Х | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | 37 |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | 37 |
| | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | v | |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | х | |
| b | Part VI | 11a | | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | 11b | | x |
| • | assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | arr | | |
| C | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | x |
| Ь | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | 110 | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | x |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Х | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | Х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | 37 |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | v |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | x |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | v | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | Х | <u> </u> |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | v |
| 00 | complete Schedule G, Part III | 19 | | X X |
| | Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i> | 20a | | |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If</i> "Yes," <i>complete Schedule I, Parts I and II</i> | 21 | | x |
| 832003 | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 12-31-18 | | 990 | (2018) |
| 552000 | 3 | | | _3.0) |

16491118 718997 2019311 2018.05030 SPUR - SAN FRANCISCO BAY AR 20193111

Form 990 (2018)

Part IV Checklist of Required Schedules

| 94-1498232 Pa | age 4 |
|---------------|--------------|
|---------------|--------------|

| | | | Yes | No |
|----------|--|-----------|-----------|----|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| ~ | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | x | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No," go to line 25a | 24a | | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| с | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | x |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II | 26 | | x |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | | | |
| | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | 37 | |
| | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | X | |
| | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | 00- | | x |
| 0 | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c 29 | | X |
| 29 30 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i> | 29 | | |
| | contributions? If "Yes," complete Schedule M | 30 | | x |
| 81 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | x |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete Schedule N, Part II</i> | 32 | | x |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | X |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | 20 | | x |
| 77 | If "Yes," complete Schedule R, Part V, line 2 | 36 | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | x |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | 37 | | |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | x | |
| Par | t V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | . <u></u> | |
| | | | Yes | No |
| | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 51 | | | |
| | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0 | | | |
| ~ | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | v | |
| C | (gambling) winnings to prize winners? | 1c | X | 1 |

 Form 990 (2018)
 AND
 URBAN
 RESEARCH
 ASSOCIATION

 Part IV
 Checklist of Required
 Schedules (continued)

| Form | 990 (2018) AND URBAN RESEARCH ASSOCIATION 94-1498 | 232 | P | age 5 | | | | | | |
|--------|--|----------|-----|--------------|--|--|--|--|--|--|
| Par | t V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | | | | | | | |
| | | | Yes | No | | | | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | | | | | |
| | filed for the calendar year ending with or within the year covered by this return 2a 0 | | | | | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | | | | | | | | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | | | | | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | Х | | | | | | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | X | | | | | | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | | | | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | X | | | | | | |
| b | If "Yes," enter the name of the foreign country: | | | | | | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | | | | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | X | | | | | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | X | | | | | | |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | | | | | | | |
| 6a | a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | | | | | | | |
| | any contributions that were not tax deductible as charitable contributions? | | | | | | | | | |
| b | b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | | | | | | | |
| _ | were not tax deductible? | 6b | | | | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | _ | | v | | | | | | |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | X | | | | | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | | | | | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | 7c | | x | | | | | | |
| | to file Form 8282? | | | | | | | | | |
| | | 7. | | x | | | | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e 7f | | X | | | | | | |
| T | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | | | | | | | | | |
| y b | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7g 7h | | <u> </u> | | | | | | |
| h 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | /11 | | | | | | | | |
| 0 | sponsoring organization have excess business holdings at any time during the year? | 8 | | | | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | <u> </u> | | | | | | | | |
| a | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | | | | | | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | | | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | | | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | | | | | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | | | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | | | | | |
| а | Gross income from members or shareholders 11a | | | | | | | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | | | | | | | |
| | amounts due or received from them.) 11b | | | | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | | | | | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | | | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | | | | | |
| | organization is licensed to issue qualified health plans 13b | | | | | | | | | |
| С | Enter the amount of reserves on hand 13c | | | 37 | | | | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | X | | | | | | |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | | | | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | . – | | v | | | | | | |
| | excess parachute payment(s) during the year? | 15 | | X | | | | | | |
| 40 | If "Yes," see instructions and file Form 4720, Schedule N. | | | v | | | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | X | | | | | | |
| | If "Yes," complete Form 4720, Schedule O. | | | | | | | | | |

Form **990** (2018)

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Form 990 (2018)

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION

94-1498232 Page **6**

| Pa | t VI Governance, Management, and Disclosure For each "Yes" response to lines 2 to | • | , | "No" r | espon | se |
|------------|--|------------|-------------------------|------------|--------|----------|
| | to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule C | D. See I | nstructions. | | | |
| | Check if Schedule O contains a response or note to any line in this Part VI | | | | | Χ |
| Sec | tion A. Governing Body and Management | | | | | |
| | | Ι. | 115 | | Yes | No |
| 1 a | Enter the number of voting members of the governing body at the end of the tax year | 1 a | 115 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | 115 | | | |
| | Enter the number of voting members included in line 1a, above, who are independent | 1b | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationsh | | | • | | х |
| • | officer, director, trustee, or key employee? | | | 2 | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the | | | • | | х |
| | of officers, directors, or trustees, or key employees to a management company or other person? | | | 3 4 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form | | | 4 5 | | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's as | | | 5 6 | | X |
| 6 | Did the organization have members or stockholders? | | | 0 | | - 72 |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or a | | | 70 | | x |
| h | more members of the governing body? | | | 7a | | 21 |
| D | a subscription of the subs | | | 7b | | x |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the ye | | | 70 | | |
| | | - | - | 8a | х | |
| a h | The governing body? Each committee with authority to act on behalf of the governing body? | | | 8b | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re | | | 00 | | |
| 5 | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | | | 9 | | x |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal F | | | 5 | | |
| | | lovenu | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | | | 10a | | X |
| | If "Yes," did the organization have written policies and procedures governing the activities of such o | | | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | | | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing boo | | | 11a | Х | |
| | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | ., | | | | |
| | | | | 12a | Х | |
| | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris | | | 12b | Х | |
| | Did the organization regularly and consistently monitor and enforce compliance with the policy? If " | | | | | |
| | in Schedule O how this was done | | | 12c | х | |
| 13 | Did the organization have a written whistleblower policy? | | | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | | | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approv | | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | ? | | | | |
| а | The organization's CEO, Executive Director, or top management official | | | 15a | Х | |
| b | Other officers or key employees of the organization | | | 15b | Х | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange | ement v | vith a | | | |
| | taxable entity during the year? | | | 16a | | Х |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate | ate its p | participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga | anizatic | n's | | | |
| | exempt status with respect to such arrangements? | | | 16b | | |
| Sec | tion C. Disclosure | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed \blacktriangleright CA | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, a | ind 990 | -T (Section 501(c)(3) | s only | availa | able |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | | | |
| | X Own website X Upon request Other (explain | | | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, co | onflict o | of interest policy, and | I finan | cial | |
| . - | statements available to the public during the tax year. | | | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's be | ooks ai | nd records | | | |
| | ALICIA JOHN-BAPTISTE - 415-781-8726 654 MISSION STREET, SAN FRANCISCO, CA 94105-4015 | | | | | |
| | | | | Г <u>а</u> | 000 | (00 + 0) |
| 83200 | 6 12-31-18 6 | | | FOLU | 990 | (2018) |
| | 0 | | | | | |

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94-1498232 Page 7

| Form 990 (2 | 2018) | AND | URBAN | RESEA | RCH | ASSOC | IATION | | 94-14 |
|-------------|---------------|--------|------------|----------|--------|---------|------------|---------|-------------|
| Part VII | Compensation | of Of | ficers, Di | rectors, | Truste | es, Key | Employees, | Highest | Compensated |
| | Employees, an | d Inde | ependent | Contrac | tors | | | | |

AND URBAN RESEARCH ASSOCIATION

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received report-

able compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations. List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| Name and Title Average hours per weak itst any hours for related organization itst any hours for related organization below Depotable memory below Reportable compensation from the article article article organization (W-2/1099-MISC) Estimated accompensation from the organization (W-2/1099-MISC) (1) GABRIEL METCALF 40.000 X X 387,301 0.14,029. (2) ALICIA JORN BAPTISTE 40.000 X X 231,958. 13,311. (3) V. PET TSBN 0.000 X X 0. 0. 0. (4) PANG AU 0.000 X X 0. 0. 0. 0. (5) PERE BACK 0.000 X X 0. 0. 0. 0. (6) DAVID BARRS 0.000 X 0. 0. 0. 0. DIRECTOR 0.000 X 0. 0. 0. 0. 0. (1) ANDERSON BARNES 0.000 X 0. 0. 0. 0. (2) SUMBER BURDY 0.000 | (A) | (B) | | | (0 | C) | | | (D) | (E) | (F) |
|---|-----------------------------|-----------|----------|--------|-------------|--------|----------------|-------|-----------------|-----------------|---------------|
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| DIRECTOR X 0.00 0.0.0 (8) TIFFANY BOHEE 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 | DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (8)TIFFANY BOHEE0.00X0.0.0.DIRECTORX0.00X0.0.0.0)SUMMER BUNDY0.00X0.0.0.DIRECTORX0.00X0.0.0.0)DIRECTORX0.000.0.0.0)DIRECTORX0.000.0.0.0)DIRECTORX0.000.0.0.0)DIRECTORX0.0.0.0.0)DIRECTORX0.0.0.0.0)DIRECTORX0.0.0.0.0)DIRECTORX0.0.0.0.0)DIRECTORX0.0.0.0.0)DIRECTORX0.0.0.0.0)DIRECTORX0.0.0.0.0)DIRECTORX0.0.0.0.0)DIRECTORX0.0.0.0.0)DIRECTORX0.000.0.0.0)DIRECTORX0.0.0.0.0)DIRECTORX0.0.0.0.0)DIRECTORX0.000.0.0.0)DIRECTORX0.000.0.0.0)DIRECTORX0.000.0.0. <t< td=""><td>(7) W. ANDERSON BARNES</td><td>0.00</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<> | (7) W. ANDERSON BARNES | 0.00 | | | | | | | | | |
| DIRECTORX0.000.00(9) SUMMER BUNDY0.00X0.00DIRECTORX0.000.00(10) ANNABEL CHANG0.00X0.00DIRECTORX0.000.00(11) TILLY CHANG0.000.00DIRECTORX0.000.12) CARMEN CHU0.000.00DIRECTORX0.000.13) MADELINE CHUN0.000.00DIRECTORX0.000.14) CHARMAINE CURTIS0.000.00DIRECTORX0.000.15) KIM-MAI CUTLER0.000.00DIRECTORX0.000.16) RENA DAVIS0.000.000.17) SHERYL DAVIS0.000.00DIRECTORX0.000.17) SHERYL DAVIS0.000.00DIRECTORX0.000.17) SHERYL DAVIS0.000.00DIRECTORX0.000.1200 DIRECTORX0.00 | DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (9) SUMMER BUNDY 0.00 X 0.00 | (8) TIFFANY BOHEE | 0.00 | | | | | | | | | |
| DIRECTOR X 0.0.0.0.0.0.0.0.0.0.0.0.0.00.00.00.00.0 | DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (10) ANNABEL CHANG 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 (11) TILLY CHANG 0.00 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 (12) CARMEN CHU 0.00 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 (13) MADELINE CHUN 0.00 0.00 0.00 0.00 DIRECTOR X 0.00 | (9) SUMMER BUNDY | 0.00 | | | | | | | | | |
| DIRECTOR X 0.00 0.00 (11) TILLY CHANG 0.00 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 (12) CARMEN CHU 0.00 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 | DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (11) TILLY CHANG 0.00 X 0.00 0.00 DIRECTOR 0.00 X 0.00 0.00 (12) CARMEN CHU 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 (13) MADELINE CHUN 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 | (10) ANNABEL CHANG | 0.00 | | | | | | | | | |
| DIRECTOR X 0. <t< td=""><td>DIRECTOR</td><td></td><td>Х</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<> | DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (12) CARMEN CHU 0.00 X 0.00 | (11) TILLY CHANG | 0.00 | | | | | | | | _ | _ |
| DIRECTOR X 0.00 0.00 0.00 (13) MADELINE CHUN 0.00 X 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 0.00 0.00 (14) CHARMAINE CURTIS 0.00 X 0.00 0.0 | DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (13) MADELINE CHUN 0.00 X 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 0.00 0.00 (14) CHARMAINE CURTIS 0.00 X 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 0.00 0.00 (15) KIM-MAI CUTLER 0.000 X 0.00 0.00 0.00 DIRECTOR X 0.000 0.00 0.00 0.00 (16) RENA DAVIS 0.000 X 0.00 0.00 0.00 DIRECTOR X 0.000 0.00 0.00 0.00 0.00 DIRECTOR X 0.000 0.00 0.00 0.00 0.00 | (12) CARMEN CHU | 0.00 | | | | | | | | | |
| DIRECTORX0.0.0.(14) CHARMAINE CURTIS0.00X0.0.DIRECTORX0.0.0.(15) KIM-MAI CUTLER0.000.0.DIRECTORX0.0.0.(16) RENA DAVIS0.000.0.DIRECTORX0.0.DIRECTORX0.0.DIRECTORX0.0.DIRECTORX0.0.DIRECTORX0.0.DIRECTORX0.0. | | | Х | | | | | | 0. | 0. | 0. |
| (14) CHARMAINE CURTIS 0.00 X 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 0.00 0.00 (15) KIM-MAI CUTLER 0.00 X 0.00 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 0.00 0.00 0.00 (16) RENA DAVIS 0.00 X 0.00 0.00 0.00 0.00 DIRECTOR X 0.000 X 0.00 0.00 0.00 DIRECTOR X 0.000 0.00 0.00 0.00 0.00 | (13) MADELINE CHUN | 0.00 | | | | | | | | | |
| DIRECTOR X 0.00 0.00 0.00 (15) KIM-MAI CUTLER 0.00 X 0.00 | DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (15) KIM-MAI CUTLER 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 (16) RENA DAVIS 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 | (14) CHARMAINE CURTIS | 0.00 | | | | | | | | | |
| DIRECTOR X 0. <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<> | | | | | | | | | 0. | 0. | 0. |
| (16) RENA DAVIS 0.00 X 0.00 | (15) KIM-MAI CUTLER | 0.00 | | | | | | | | | |
| DIRECTOR X 0. <t< td=""><td></td><td></td><td>х</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<> | | | х | | | | | | 0. | 0. | 0. |
| (17) SHERYL DAVIS 0.00 X 0. | (16) RENA DAVIS | 0.00 | | | | | | | | | |
| DIRECTOR X 0. 0. 0. | | | X | | | | | | 0. | 0. | 0. |
| | | 0.00 | | | | | | | | • | • |
| | | | X | | | | | | 0. | 0. | |

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Form 990 (2018)

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| Form 990 (2018) AND URBAN | I RESEAD | RCI | IZ | ASS | 500 | CIA | Υ | ION | 94-149 | <u>8232</u> | Page 8 |
|--|------------------|--------------------------------|----------------------|-------------------|--------------|---------------------------------|--------|---------------------------|--------------------|-------------|----------------------|
| Part VII Section A. Officers, Directors, Trus | tees, Key Em | ploy | ees | , and | i Hi | ghe | st (| Compensated Employe | es (continued) | | |
| (A) | (B) | | | (C | | • | | (D) | (E) | | (F) |
| Name and title | Average | | | Posi | tion | ı | | Benortable | Reportable | Fs | stimated |
| | hours per | | | heck n ss per: | | | | | compensation | | nount of |
| | week | | | id a dii | | | | from | from related | | other |
| | (list any | tor | | | | | | the | organizations | | pensation |
| | hours for | direc | | | | 9 | | organization | (W-2/1099-MISC) | | rom the |
| | related | ee or | stee | | | insat | | (W-2/1099-MISC) | , | org | anization |
| | organizations | trust | al tru | | yee | admo | | | | and | d related |
| | below | Individual trustee or director | nstitutional trustee | er | mplc | est ci loyee | ler | | | orga | anizations |
| | line) | Indiv | Instit | Officer | Key employee | Highest compensated employee | Former | | | | |
| (18) TAMSEN DREW | 0.00 | | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0. | 0 | | 0. |
| (19) STEPHEN ENGBLOM | 0.00 | | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0 | | 0. |
| (20) OZ ERICKSON | 0.00 | | | | | | - | | | + | |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0 | | 0. |
| | 0.00 | <u>^</u> | | | | | | 0. | 0 | • | 0. |
| (21) DONALD FALK | 0.00 | .,, | | | | | | 0 | • | | • |
| DIRECTOR | | х | | | | | | 0. | 0 | • | 0. |
| (22) TYRA FENNELL | 0.00 | | | | | | | | _ | | _ |
| DIRECTOR | | Х | | | | | | 0. | 0 | • | 0. |
| (23) DIANE FILIPPI | 0.00 | | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0. | 0 | • | 0. |
| (24) JEAN FRASER | 0.00 | | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0 | | 0. |
| (25) ROBERT GAMBLE | 0.00 | | | | | | - | | | + | |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0 | | 0. |
| | 0.00 | <u>^</u> | | | | | | 0. | 0 | • | 0. |
| (26) PETER GARZA | 0.00 | .,, | | | | | | 0 | • | | 0 |
| DIRECTOR | | Х | | | | | | 0. | 0 | | 0. |
| 1b Sub-total | | | | | | | | 619,259. | 0 | | 7,340. |
| c Total from continuation sheets to Part VI | I, Section A | | | | | | | 781,917. | 0 | | 9,706. |
| d Total (add lines 1b and 1c) | | | | | | | | 1,401,176. | 0 | • 8 | 7,046. |
| 2 Total number of individuals (including but n | ot limited to th | nose | liste | ed ab | ove | e) wł | ו סר | received more than \$100 | ,000 of reportable | | |
| compensation from the organization | | | | | | | | | | | 7 |
| | | | | | | | | | | | Yes No |
| 3 Did the organization list any former officer, | director, or tru | uste | e. ke | v em | olar | vee | or | highest compensated e | mplovee on | | |
| line 1a? If "Yes," complete Schedule J for s | | | | | | | | • | | 3 | Х |
| 4 For any individual listed on line 1a, is the su | um of roportab | Io. ci | | | tion | | 4 01 | thar companyation from | the organization | | |
| | | | | | | | | | | | х |
| and related organizations greater than \$150 | | | | | | | | | | 4 | |
| 5 Did any person listed on line 1a receive or a | | | | | | | | • | | | |
| rendered to the organization? If "Yes," com | plete Schedul | e J f | or si | uch p | oers | son . | | | | 5 | X |
| Section B. Independent Contractors | | | | | | | | | | | |
| 1 Complete this table for your five highest co | mpensated in | depe | ende | ent co | ontr | racto | ors | that received more than | \$100,000 of compe | nsation f | irom |
| the organization. Report compensation for | the calendar y | ear | endi | ng w | /ith (| or w | ithi | in the organization's tax | year. | | |
| (A) | | | | | | | | (B) | | (C |) |
| Name and business | address | | | | | | | Description of s | ervices | Compe | nsation |
| EATON AND ASSOCIATES | | | | | | | | | | | |
| 890 COWAN, SUITE C, BURLI | INGAME . | CZ | 4 9 | 940 |)1(| 0 | | IT CONSULTAN | т | 12 | 9,475. |
| CARLSON BECK | , | | | | | - | | EXECUTIVE SE | | | |
| 53RD ST, SUITE 838, SAN H | | ٦Ô | C | בי | ٩, | 110 | | | | 11 | 4,999. |
| CAPPA AND GRAHAM, 401 TER | | | | | | Ξ <u>Τ</u> (| ,,, | | | <u> </u> | - ,,,,,,, |
| | | | | | .0 | | | | | 11 | 2 552 |
| BLVD. # 200, SAN FRANCISC | .0, CA | 94. | LDC | > | | | | FACILITY MAN | AGEMENT | | 2,552. |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| 2 Total number of independent contractors (in | ncluding but n | ot li | mite | d to | tho | se lis | ste | d above) who received n | nore than | | |
| \$100,000 of compensation from the organize | zation 🕨 | | | | 3 | 3 | _ | | | | |
| SEE PART VII, SECTION | A CON | ΓII | NUZ | ΥT | 101 | N S | SН | EETS | | Form | 990 (2018) |
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| Form 990 AND URBA | | | | | | | | ION | 94-149 | 8232 |
|---|-------------------|---------------------|-----------------------|---------|--------------|------------------------------|--------|---------------------|----------------------------------|--------------------------|
| Part VII Section A. Officers, Directors, Tr | ustees, Key Er | nplo | oyee | es, a | nd H | ligh | est | Compensated Employ | ees (continued) | |
| (A) | (B) | | | (0 | C) | | | (D) | (E) | (F) |
| Name and title | Average | | | Pos | | | | Reportable | Reportable | Estimated |
| | hours | (cl | heck | all 1 | that | app | ly) | compensation | compensation | amount of |
| | per | | | | | Ð | | from | from related | other |
| | week (list any | to | | | | ploye | | the organization | organizations (W-2/1099-MISC) | compensation from the |
| | hours for | direc | | | | ed em | | (W-2/1099-MISC) | (** 2/1000 10100) | organization |
| | related | trustee or director | ustee | | | en sate | | | | and related |
| | organizations | al trus | nal tr | | lo yee | dwoc | | | | organizations |
| | below | Individ ual t | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| | line) | ц | <u>si</u> | 5 | Ke | Ť | ß | | | |
| (27) GEOFF GIBBS DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (28) PETER GRUEBELE | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (29) ANNE HALSTED | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (30) ED HARRINGTON | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (31) VINCE HOENIGMAN | 0.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (32) ARIANE HOGAN | 0.00 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (33) AIDAN HUGHES | 0.00 | | | | | | | | | • |
| DIRECTOR | 0.00 | X | | | | | | 0. | 0. | 0. |
| (34) AARON JOHNSON | 0.00 | v | | | | | | 0 | 0 | 0 |
| DIRECTOR (35) GREG JOHNSON | 0.00 | X | | | | | | 0. | 0. | 0. |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (36) NICHLOAS JOSEFOWITZ | 0.00 | | | | | | | | | 0. |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (37) SUSAN LEAL | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (38) EELEN LOU | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (39) TERRY MICHEAU | 0.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (40) GEORGE MILLER | 0.00 | | | | | | | | | _ |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (41) JEANNE MYERSON | 0.00 | | | | | | | | | • |
| DIRECTOR | 0.00 | X | | | | | | 0. | 0. | 0. |
| (42) SHANNON PELOQUIN | 0.00 | | | | | | | 0 | 0 | 0 |
| DIRECTOR | 0.00 | X | | | | | | 0. | 0. | 0. |
| (43) RICHARD H. PETERSON JR. DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (44) REBECCA PROZAN | 0.00 | | | | | - | | 0. | 0. | 0. |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (45) DAN SAFIER | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (46) CARL SHANNON | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| | | | | | | | | | | |
| Total to Part VII, Section A, line 1c | | | | | | | | | | |

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|--|-------------------|--------------------------------|-----------------------|---------|--------------|------------------------------|----------|---------------------|----------------------------------|--------------------------|
| Part VII Section A. Officers, Directors, Tru | istees, Key Ei | nplo | oyee | es, a | nd H | ligh | est | Compensated Employ | rees (continued) | |
| (A) | (B) | | - | (0 | | - | | (D) | (E) | (F) |
| Name and title | Average | | | Pos | ition | 1 | | Reportable | Reportable | Estimated |
| | hours | (cl | neck | all t | that | app | ly) | compensation | compensation | amount of |
| | per | | | | | | | from | from related | other |
| | week (list any | 5 | | | | ployee | | the organization | organizations (W-2/1099-MISC) | compensation from the |
| | hours for | direct | | | | d em | | (W-2/1099-MISC) | (00-2/1033-10130) | organization |
| | related | tee or | istee | | | en sate | | (| | and related |
| | organizations | ul trus | nal tru | | loyee | omp(| | | | organizations |
| | below | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| | line) | 밀 | lns | ЭШ Ш | Key | Hig | Ā | | | |
| (47) DOUG SHOEMAKER | 0.00 | | | | | | | | 0 | 0 |
| DIRECTOR | 0.00 | X | | | | | | 0. | 0. | 0. |
| (48) JOE SPEICHER | 0.00 | x | | | | | | 0. | 0. | 0. |
| DIRECTOR (49) TODD STRUMWASSER | 0.00 | ^ | | | | | | 0. | 0. | 0. |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (50) JACK SYLVAN | 0.00 | | | | | - | | 0. | 0. | 0. |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (51) LYDIA TAN | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (52) KATY TANG | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (53) ERIC TAO | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (54) FARY TEAGUE | 0.00 | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0. | 0. | 0. |
| (55) JEFFREY TILL | 0.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (56) JOAQUIN TORRES | 0.00 | | | | | | | | | |
| DIRECTOR | 0.00 | X | | | | | | 0. | 0. | 0. |
| (57) JEFFREY TUMLIN | 0.00 | | | | | | | | | 0 |
| DIRECTOR | 0.00 | X | | | | | | 0. | 0. | 0. |
| (58) MOLLY TURNER | 0.00 | x | | | | | | 0. | 0. | 0. |
| DIRECTOR (59) FRANCESCA VIETOR | 0.00 | ^ | | | | | | 0. | 0. | 0. |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (60) FRAN WELD | 0.00 | | | | | | | | | 0. |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (61) CYNTHIA WONG | 0.00 | | | | | | | | ••• | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (62) PAUL WOOLFORD | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (63) LINDSAY BAKER | 0.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (64) FRED BLACKWELL | 0.00 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (65) DEBORAH BOYER | 0.00 | | | | | | | | | |
| DIRECTOR | | X | | | | <u> </u> | <u> </u> | 0. | 0. | 0. |
| (66) DAHLIA CHAZAN | 0.00 | | | | | | | | | _ |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| | | | | | | | | | | |
| Total to Part VII, Section A, line 1c | | | | | | | | | | |

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|---|---|--|----------|------|-------|-------|------|-----|-----------------------------|----------------------------|--|
| Name and title Average boxs per week (list ary rolated below b | Part VII Section A. Officers, Directors, Tr | ustees, Key Ei | nplo | oyee | es, a | nd H | ligh | est | Compensated Employ | ees (continued) | |
| part (01 arrow related organizations) (027) ANAGHA DANDEXAR CLIFFOR related organizations (027) ANAGHA DANDEXAR CLIFFOR (042) GRACE CRINICAN 0.00 (027) 099.MISC) trom the organizations (027) 099.MISC) trom trom related organizations (027) 099.MISC) other compensation (027) 099.MISC) (67) ANAGHA DANDEXAR CLIFFOR Delows 0.00 X 0 0.0 0.0 (67) ANAGHA DANDEXAR CLIFFOR DERECTOR 0.00 X 0 0.0 0.0 (67) ANAGHA DANDEXAR CLIFFOR DERECTOR 0.00 X 0 0.0 0.0 (67) ALTOR CUNNINGRAM 0.00 X 0 0.0 0.0 DIRECTOR 0.00 X 0 0.0 0.0 0.0 DIRECTOR 0.00 X 0 0.0 0.0 0.0 DIRECTOR 0.00 X 0 0.0 0.0 0.0 C13) ADAM GOLDENERG 0.000 X 0 0.0 0.0 0.0 DIRECTOR X 0 0.0 0.0 0.0 0.0 0.0 C13) ADAM GOLDENERG 0.000 X <t< td=""><td></td><td>Average</td><td>(cl</td><td></td><td>Pos</td><td>ition</td><td></td><td>ly)</td><td>Reportable</td><td>Reportable</td><td>Estimated</td></t<> | | Average | (cl | | Pos | ition | | ly) | Reportable | Reportable | Estimated |
| DIRECTOR X 0. <t< td=""><td></td><td>week (list any hours for related organizations below line)</td><td></td><td></td><td></td><td></td><td></td><td></td><td>from the organization</td><td>from related organizations</td><td>other compensation from the organization and related</td></t<> | | week (list any hours for related organizations below line) | | | | | | | from the organization | from related organizations | other compensation from the organization and related |
| DIRECTOR X 0. <t< td=""><td></td><td>0.00</td><td>x</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<> | | 0.00 | x | | | | | | 0. | 0. | 0. |
| (69) OLIVER CUNNINGHAM 0.00 x 0.00 x 0.00 | (68) GRACE CRUNICAN | 0.00 | | | | | | | | | |
| DIRECTOR X 0. <t< td=""><td>DIRECTOR</td><td></td><td>Х</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<> | DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| DIRECTOR X 0.00 0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0. | | 0.00 | x | | | | | | 0. | 0. | 0. |
| (71) BRYANT FRANCIS 0.00 X 0. 0. 0. 0. 01RECTOR X 0.00 X 0. 0. 0. 0. (72) MIKE GHIELMETTI 0.00 X 0. 0. 0. 0. (73) MAM GOLDENBERG 0.00 X 0. 0. 0. 0. URECTOR X 0.00 X 0. 0. 0. 0. DIRECTOR X 0.00 X 0. 0. 0. 0. DIRECTOR X 0.00 X 0. 0. 0. 0. DIRECTOR X 0.000 X 0. | (70) LYNETTE DIAS | 0.00 | | | | | | | | | |
| DIRECTOR X 0. 0. 0. 0. 01RECTOR X 0.00 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. DIRECTOR X 0. 0. 0. 0. 0. DIRECTOR X 0.00 0. 0. 0. 0. DIRECTOR X 0.00 0. 0. 0. 0. 0. DIRECTOR X 0.00 0. | DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| DIRECTOR X 0. 0. 0. 0. 01RECTOR X 0. 0. 0. 0. 0. DIRECTOR 0.000 X 0. 0. 0. 0. DIRECTOR 0.000 X 0. 0. 0. 0. DIRECTOR X 0.000 X 0. 0. 0. DIRECTOR X 0.000 X 0. 0. 0. DIRECTOR X 0.000 X 0. 0. 0. 0. DIRECTOR X 0.000 X 0. 0. 0. 0. DIRECTOR X 0.000 X 0. 0. 0. 0. 0. <t< td=""><td></td><td>0.00</td><td>x</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<> | | 0.00 | x | | | | | | 0. | 0. | 0. |
| (73) ADAM GOLDENBERG 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 0.00 0.00 DIRECTOR X 0.00< | (72) MIKE GHIELMETTI | 0.00 | | | | | | | | | |
| DIRECTOR X 0. 0. 0. 0. 01RECTOR X 0.00 X 0. 0. 0. DIRECTOR X 0.00 0.00 0.00 0.00 0.00 DIRECTOR 0.00 X 0. 0. 0. 0. DIRECTOR X 0.00 0.00 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 0.00 0.00 DIRECTOR X 0.00 | DIRECTOR | | X | | | | | | 0. | 0. | 0. |
| (74) CHRIS IGLESIAS 0.00 X 0. | | 0.00 | x | | | | | | 0. | 0. | 0. |
| (75) MORTEN JENSEN 0.00 X 0.00 X 0.00 | (74) CHRIS IGLESIAS | 0.00 | | | | | | | | | |
| DIRECTOR X 0.00 0.00 (76) WAYNE JORDAN 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 DIRECTOR 0.00 X 0.00 0.00 DIRECTOR 0.00 X 0.00 0.00 DIRECTOR 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 0.11 ALEXIS PELOSI 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 0.00 0.11 ALEXIS PELOSI 0.000 X 0.00 0.00 0.00 DIRECTOR | DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (76) WAYNE JORDAN 0.00 X 0. | | 0.00 | x | | | | | | 0. | 0. | 0. |
| DIRECTOR X 0. 0. 0. 0. (77) ROBERT JOSEPH 0.00 X 0. 0. 0. DIRECTOR X 0.00 0. 0. 0. 0. 0. 01RECTOR X 0.00 0. | | 0.00 | | | | | | | | | |
| DIRECTOR X 0.00 0.00 (78) LEWIS KNIGHT 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 (79) KEN LOWNEY 0.000 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 (80) TOMIQUIA MOSS 0.000 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 01RECTOR X 0.00 | DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (78) LEWIS KNIGHT 0.00 X 0. | | 0.00 | v | | | | | | 0 | 0 | 0 |
| DIRECTOR X 0.00 0.00 (79) KEN LOWNEY 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 (80) TOMIQUIA MOSS 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 01RECTOR X 0.00 0.00 | | | ^ | | | | | | 0. | 0. | 0. |
| (79) KEN LOWNEY 0.00 X 0.00 0.0.0 DIRECTOR X 0.00 0.0.0.0. 0.0.0.0. (80) TOMIQUIA MOSS 0.00 0.00 0.0.0.0. DIRECTOR X 0.00 0.0.0.0. 0.0.0.0. DIRECTOR X 0.00 0.0.0.0. 0.0.0.0. DIRECTOR X 0.00 0.0.0.0.0. 0.0.0.0.0. DIRECTOR X 0.00 0.0.0.0.0. 0.0.0.0.0. DIRECTOR X 0.00 0.0.0.0.0.0. 0.0.0.0.0.0. DIRECTOR X 0.00 0.0.0.0.0.0. 0.0.0.0.0.0.0. DIRECTOR X 0.00 0.0.0.0.0.0.0.0.0.0. 0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0. | ···· | 0.00 | v | | | | | | 0 | 0 | 0 |
| DIRECTOR X 0.00 0.00 0.00 (80) TOMIQUIA MOSS 0.000 X 0.00.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0 | | 0.00 | | | | | | | 0. | | 0. |
| (80) TOMIQUIA MOSS 0.00 X 0.00 | | | x | | | | | | 0. | 0. | 0. |
| DIRECTOR X 0. <t< td=""><td></td><td>0.00</td><td></td><td></td><td></td><td></td><td></td><td></td><td>•••</td><td></td><td></td></t<> | | 0.00 | | | | | | | ••• | | |
| (81) ALEXIS PELOSI 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 (82) MANAN SHAH 0.00 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 (83) JOSHUA SIMON 0.000 X 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 01RECTOR X 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 DIRECTOR X 0.00 0.00 0.00 01RECTOR X 0.00 0.00 0.00 | - | | x | | | | | | 0. | 0. | 0. |
| (82) MANAN SHAH 0.00 X 0. | (81) ALEXIS PELOSI | 0.00 | | | | | | | | | |
| DIRECTOR X 0. <t< td=""><td>DIRECTOR</td><td></td><td>x</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<> | DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (83) JOSHUA SIMON 0.00 <td>(82) MANAN SHAH</td> <td>0.00</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | (82) MANAN SHAH | 0.00 | | | | | | | | | |
| DIRECTORX0.0.0.(84) BILL STOTLER0.00X0.0.DIRECTORX0.0.0.(85) RIAZ TAPLIN0.000.0.0.DIRECTORX0.0.0.(85) ELNORA WEBB0.000.0. | DIRECTOR | | X | | | | | | 0. | 0. | 0. |
| (84) BILL STOTLER 0.00 X 0. | (83) JOSHUA SIMON | 0.00 | | | | | | | | | |
| DIRECTORXO.O.O.(85) RIAZ TAPLIN0.000.0.0.DIRECTORX0.0.0.(86) ELNORA WEBB0.000.0.0. | DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (85) RIAZ TAPLIN 0.00 | | 0.00 | | | | | | | - | - | - |
| DIRECTOR X O. O. <t< td=""><td></td><td></td><td>X</td><td></td><td></td><td></td><td></td><td></td><td>0.</td><td>0.</td><td>0.</td></t<> | | | X | | | | | | 0. | 0. | 0. |
| (86) ELNORA WEBB 0.00 | | 0.00 | v | | | | | | 0 | n | <u>م</u> |
| | | | <u>^</u> | | | | | | 0. | 0. | 0. |
| | | 0.00 | x | | | | | | 0. | 0. | 0. |

Total to Part VII, Section A, line 1c

832201 04-01-18

| Form 990 AND URBA | | | | | | | | ION | 94-149 | 8232 |
|---|------------------------|---------------------|-----------------------|---------|--------------|------------------------------|--------|---------------------|----------------------------------|--------------------------|
| Part VII Section A. Officers, Directors, Tr | ustees, Key Ei | mplo | oyee | es, a | nd H | ligh | est | Compensated Employ | ees (continued) | |
| (A) | (B) | | | (0 | C) | | | (D) | (E) | (F) |
| Name and title | Average | | | Pos | ition | 1 | | Reportable | Reportable | Estimated |
| | hours | (cl | heck | k all i | that | app | oly) | compensation | compensation | amount of |
| | per | | | | | | | from | from related | other |
| | week | ы | | | | oloyee | | the organization | organizations (W-2/1099-MISC) | compensation from the |
| | (list any hours for | direct | | | | d em j | | (W-2/1099-MISC) | (1099-10130) | organization |
| | related | trustee or director | stee | | | in sate | | | | and related |
| | organizations | l trust | Institutional trustee | | Key employee | Highest compensated employee | | | | organizations |
| | below | Individual 1 | itutio | cer | empl | hest c | Former | | | |
| | line) | Indi | Inst | Officer | Key | Hig | Боп | | | |
| (87) ROBERT WILKINS | 0.00 | | | | | | | | | 0 |
| DIRECTOR | | X | | | | | | 0. | 0. | 0. |
| (88) JAYE BAILEY | 0.00 | v | | v | | | | 0 | 0. | 0 |
| CHAIR (00) NUMP DIVIS | 0.00 | X | | X | | | | 0. | 0. | 0. |
| (89) MIKE BANGS | 0.00 | x | | | | | | 0. | 0. | 0. |
| DIRECTOR | 0.00 | ^ | | | | | | 0. | 0. | 0. |
| (90) SETH BLAND DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (91) J. RICHARD BRAUGH | 0.00 | ^ | | | | | | 0. | 0. | 0. |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (92) IRENE CHAVEZ | 0.00 | 11 | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (93) THANG DO | 0.00 | | | | | | | | ••• | ••• |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (94) SCOTT EKMAN | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (95) JOSUE GARCIA | 0.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (96) JIM GRUBB | 0.00 | | | | | | | | _ | _ |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (97) GARRETT HERBERT | 0.00 | | | | | | | | | |
| DIRECTOR | | X | | | | | | 0. | 0. | 0. |
| (98) LEYLA HEDAYAT | 0.00 | | | | | | | 0 | | 0 |
| DIRECTOR | 0.00 | X | | | | | | 0. | 0. | 0. |
| (99) DORI YOB KILMER DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (100) RICHARD LONERGAN | 0.00 | | | | | - | | 0. | 0. | 0. |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (101) CONNIE MARTINEZ | 0.00 | 11 | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (102) DIANNE MCKENNA | 0.00 | | | | | | | | ••• | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (103) CHRIS NEALE | 0.00 | | | | | | | | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (104) KIM WALESH | 0.00 | | | | | | 1 | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (105) NURIA FERNANDEZ | 0.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (106) JONATHAN NOBLE | 0.00 | | | | | | | | - | - |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| | | | | | | | | | | |
| Total to Part VII, Section A, line 1c | | | | | | | | | | |

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| Part VII Section A. Officers, Directors, 7 | Frustees, Key Er | nplo | yee | s, a | nd H | ligh | est | Compensated Employ | ees (continued) | |
|--|------------------------|--------------------------------|----------------------|---------|--------------|------------------------------|--------|---------------------|----------------------------------|--------------------------|
| (A) | (B) | | | | C) | | | (D) | (E) | (F) |
| Name and title | Average | | | | ition | | | Reportable | Reportable | Estimated |
| | hours | (cl | neck | all | that | app | ly) | compensation | compensation | amount of |
| | per | | | | | | | from | from related | other |
| | week | or | | | | oloyee | | the organization | organizations (W-2/1099-MISC) | compensation from the |
| | (list any hours for | direct | | | | d em | | (W-2/1099-MISC) | (1099-10130) | organization |
| | related | e or | stee | | | nsate | | (11 2/1000 1000) | | and related |
| | organizations | truste | al tru: | | yee | mper | | | | organizations |
| | below | Individual trustee or director | nstitutional trustee | ы ы | Key employee | Highest compensated employee | er | | | 0 |
| | line) | Indiv | Instit | Officer | Keye | High | Former | | | |
| (107) ROB STEINBERG | 0.00 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (108) LYDIA TAN | 0.00 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (109) JEAN-MARIE WHITE | 0.00 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (110) MILA ZELKHA | 0.00 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (111) DANIEL CEDENO | 0.00 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (112) SHELLEY DORAN | 0.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (113) CAMILLE LLANES-FONTANILLA | 0.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (114) KRISTINA RASPE | 0.00 | | | | | | | | | |
| DIRECTOR | | х | | | | | | 0. | 0. | 0. |
| (115) KATE WHITE | 0.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (116) JAMES SALATA | 0.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (117) TIM STEELE | 0.00 | | | | | | | | | |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (118) ADHI NAGRAJ | 40.00 | | | | | | | | | |
| SAN FRANCISCO CITY DIRECTOR | | | | | | x | | 174,167. | 0. | 13,023. |
| (119) ROBERT OGILVIE | 40.00 | | | | | | | | | - |
| OAKLAND CITY DIRECTOR | | | | | | x | | 165,000. | 0. | 15,726. |
| (120) TERESA ALVARADO | 40.00 | | | | | | | | | - |
| SAN JOSE CITY DIRECTOR | | | | | | x | | 160,000. | 0. | 14,132. |
| (121) HEATHER OLINTO | 40.00 | | | | | | | | | |
| CHIEF DEVELOPMENT OFFICER | | | | | | x | | 147,500. | 0. | 9,155. |
| (122) ALLISON ARIEFF | 40.00 | | | | | | | | | |
| EDITORIAL DIRECTOR | | | | | | x | | 135,250. | 0. | 7,670. |
| | | | | | | | | | | - |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
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| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | 1 | | | | - | | | | | |
| Total to Part VII, Section A, line 1c | | | | | | | | 781,917. | | 59,706. |

Form 990

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| | | 51 |
|----------|--------|----|
| Form 990 | (2018) | AN |

| Pa | rt VI | | | | | | |
|---|------------------|---|----------------------|--|---|-------------------------------------|---|
| | | Check if Schedule O contains a response | or note to any lii | ne in this Part VIII … (A) Total revenue | (B) Related or exempt function | (C) Unrelated business | (D) Revenue excluded from tax under sections |
| Contributions, Gifts, Grants and Other Similar Amounts | b c d e | Related organizations1dGovernment grants (contributions)1eAll other contributions, gifts, grants, and | 410,704. 688,634. | - | revenue | revenue | sections 512 - 514 |
| l Oth | a | similar amounts not included above 1f [4 , , Noncash contributions included in lines 1a-1f: \$ | 000,034. | | | | |
| Cont and | - | Total. Add lines 1a-1f | | 6,099,338. | | | |
| | | | Business Code | | | | |
| Program Service Revenue | 2 a | | 900009 | 206,827. | | | |
| Serv ue | b | | 561499 | 102,371. | 102,371. | | |
| ven S | C L | | | | | | |
| Be | d e | | | | | | |
| Pro | | All other program service revenue | | | | | |
| | | Total. Add lines 2a-2f | > | 309,198. | | | |
| | 3 | Investment income (including dividends, intere other similar amounts) | | 171,349. | | | 171,349. |
| | 4 | Income from investment of tax-exempt bond p | oroceeds 🕨 | | | | |
| | 5 | Royalties | <u></u> | | | | |
| | - | (i) Real Gross rents 396, 546 . | (ii) Personal | - | | | |
| | | | | - | | | |
| | | Less: rental expenses 0. Rental income or (loss) 396, 546. | | - | | | |
| | | Net rental income or (loss) | | 396,546. | | 396,546. | |
| | | Gross amount from sales of (i) Securities | (ii) Other | | | | |
| | b | assets other than inventory Less: cost or other basis | | - | | | |
| | ~ | and sales expenses | | | | | |
| | с | Gain or (loss) | | | | | |
| | | Net gain or (loss) | ► | | | | |
| Other Revenue | 8 a | Gross income from fundraising events (not including \$ 1 , 410 , 704 . of | | | | | |
| Rev | | contributions reported on line 1c). See | 170 155 | | | | |
| Jer | | , | 178,155. 310,552. | - | | | |
| ₽ | | Less: direct expenses b Net income or (loss) from fundraising events | | -132,397. | | | -132,397. |
| | | Gross income from gaming activities. See | ····· 🚩 | | | | 102,007. |
| | . u | Part IV, line 19 a | | | | | |
| | b | Less: direct expenses b | | | | | |
| | с | Net income or (loss) from gaming activities | ► | | | | |
| | 10 a | Gross sales of inventory, less returns and allowances a | | | | | |
| | b | Less: cost of goods sold b | | | | | |
| | с | Net income or (loss) from sales of inventory | ► | | | | |
| | | Miscellaneous Revenue | Business Code | | | | |
| | 11 a | | | | | | |
| | b | | | | | | |
| | c c | All other revenue | | | | | |
| | | Total. Add lines 11a-11d | | | | | |
| | 12 | Total revenue. See instructions | | 6,844,034. | 309,198. | 396,546. | 38,952. |
| 83200 | 9 12-3 | | | 1.4 | | | Form 990 (2018) |
| | | | | 14 | | | |

| | 990 (2018) AND URBAN R | ESEARCH ASSO | CIATION | 94-1 | 498232 Page 10 |
|----------|---|-----------------------|---|--|---------------------------------------|
| | on 501(c)(3) and 501(c)(4) organizations must com | | ner organizations must co | omplete column (A). | |
| | Check if Schedule O contains a respor | | | | X |
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | | | general expenses | |
| 2 | Grants and other assistance to domestic | | | | |
| - | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 530,726. | 424,581. | 64,175. | 41,970. |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | 0.01 070 | 400 010 |
| 7 | Other salaries and wages | 3,546,111. | 2,796,120. | 261,972. | 488,019. |
| 8 | Pension plan accruals and contributions (include | | | | |
| • | section 401(k) and 403(b) employer contributions) | 361,322. | 285,444. | 28,906. | 46,972. |
| 9 | Other employee benefits | 281,533. | 203,444. | 22,523. | 36,599. |
| 10 11 | Payroll taxes Fees for services (non-employees): | 201,333. | 222,411. | 22, 323. | 50,555 |
| а | Management | | | | |
| b | Legal | | | | |
| | Accounting | | | | |
| d | | | | | |
| e | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | 7,636. | | 7,636. | |
| g | Other. (If line 11g amount exceeds 10% of line 25, | | | | |
| | column (A) amount, list line 11g expenses on Sch 0.) | 1,460,087. | | 117,418. | 190,804. |
| 12 | Advertising and promotion | 33,510. | | 2,681. | 4,356. |
| 13 | Office expenses | 96,726. | | 7,738. | 12,574. |
| 14 | Information technology | 62,051. | 49,020. | 4,964. | 8,067. |
| 15 | Royalties | F 0 0 0 0 0 | 410 000 | 40.220 | |
| 16 | Occupancy | 529,220. | 418,083. | 42,338. | 68,799. |
| 17 | Travel | 194,058. | 153,305. | 15,525. | 25,228. |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | 11,670. | 9,219. | 934. | 1,517. |
| 19 00 | Conferences, conventions, and meetings | 70,525. | 55,715. | 5,642. | 9,168. |
| 20 | Payments to affiliates | 10,525. | 55,715. | 5,042. | 5,100. |
| 21 22 | Depreciation, depletion, and amortization | 383,654. | 303,087. | 30,692. | 49,875. |
| 23 | Insurance | 31,737. | 25,072. | 2,539. | 4,126. |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) | | | | |
| а | PROGRAM SUPPLIES | 224,612. | 177,443. | 17,969. | 29,200. |
| b | PRINTING AND REPRODUCTI | 179,826. | 142,063. | 14,386. | 23,377. |
| с | POSTAGE AND SHIPPING | 79,576. | 62,865. | 6,366. | 10,345. |
| d | TELEPHONE | 59,540. | 47,037. | 4,763. | 7,740. |
| | All other expenses | 72,955. | 57,634. | 5,837. | 9,484. |
| 25 | Total functional expenses. Add lines 1 through 24e | 8,217,075. | 6,483,851. | 665,004. | 1,068,220. |
| 26 | Joint costs. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |

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Check here

16491118 718997 2019311

_____ if following SOP 98-2 (ASC 958-720)

15

Form **990** (2018)

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| | X | Balance Sheet Check if Schedule O contains a response or note to any line in this Part X | | | | |
|-----------------------------|----------|---|----------------------------|-------|----------|-------------------|
| | | Chack if Schodula O contains a response or note to any line in this Part Y | | | | |
| | | Check in Schedule O contains a response of hote to any line in this Part A | | ····· | | |
| — I- | | | (A) | | (B) | |
| | | | Beginning of year | | End of y | |
| | 1 | Cash - non-interest-bearing | | • 1 | 142 | ,766. |
| | 2 | Savings and temporary cash investments | 2,537,666 | • 2 | | .,229. |
| | 3 | Pledges and grants receivable, net | 1,612,083 | | | ,006. |
| | 4 | Accounts receivable, net | 321,462 | • 4 | 152 | 261. |
| | 5 | Loans and other receivables from current and former officers, directors, | | | | |
| | | trustees, key employees, and highest compensated employees. Complete | | | | |
| | | Part II of Schedule L | | 5 | | |
| | 6 | Loans and other receivables from other disqualified persons (as defined unc | er | | | |
| | | section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contribut | ng | | | |
| | | employers and sponsoring organizations of section 501(c)(9) voluntary | | | | |
| ş | | employees' beneficiary organizations (see instr). Complete Part II of Sch L | | 6 | | |
| Assets | 7 | Notes and loans receivable, net | | 7 | | |
| < | 8 | Inventories for sale or use | | 8 | | |
| | 9 | Prepaid expenses and deferred charges | 69,645 | • 9 | 54 | .,138. |
| - | 10a | Land, buildings, and equipment: cost or other | | | | |
| | | basis. Complete Part VI of Schedule D 10a 15,852,92 | 7. | | | |
| | b | Less: accumulated depreciation 10b 3,973,20 | 0. 12,189,455 | • 10c | | ,727. |
| - | 11 | Investments - publicly traded securities | 2,991,942 | • 11 | 3,448 | 3,754. |
| - | 12 | Investments - other securities. See Part IV, line 11 | | 12 | | |
| - | 13 | Investments - program-related. See Part IV, line 11 | | 13 | | |
| - | 14 | Intangible assets | | 14 | | |
| - | 15 | Other assets. See Part IV, line 11 | 13,325 | | | .,375. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 20,090,125 | | 18,622 | |
| - | 17 | Accounts payable and accrued expenses | 416,261 | • 17 | 330 | ,039. |
| - | 18 | Grants payable | | 18 | | |
| - | 19 | Deferred revenue | | • 19 | 38 | ,500. |
| 2 | 20 | Tax-exempt bond liabilities | | 20 | | |
| 2 | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | | |
| es s | 22 | Loans and other payables to current and former officers, directors, trustees, | | | | |
| | | key employees, highest compensated employees, and disqualified persons. | | | | |
| Liabilities | | Complete Part II of Schedule L | | 22 | | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | 2,784,000 | _ | 2,668 | ,000. |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | | |
| 12 | 25 | Other liabilities (including federal income tax, payables to related third | | | | |
| | | parties, and other liabilities not included on lines 17-24). Complete Part X of | 24.020 | | 1 1 1 1 | FOF |
| | | Schedule D | <u>34,939</u> 3,309,590 | • 25 | | ,505. |
| <u> </u> | 26 | Total liabilities. Add lines 17 through 25 | | • 26 | 5,140 | ,044. |
| | | Organizations that follow SFAS 117 (ASC 958), check here | 1 | | | |
| Sec. | | complete lines 27 through 29, and lines 33 and 34. | 12,814,024 | | 12 221 | 612 |
| a la | 27 | Unrestricted net assets | | • 27 | 12,231 | |
| Ba | 28 | Temporarily restricted net assets | 7/1 600 | | 2,557 | ,204. ,365. |
| | 29 | Permanently restricted net assets | | • 29 | 703 | , 303. |
| Net Assets or Fund Balances | | Organizations that do not follow SFAS 117 (ASC 958), check here | L | | | |
| s. | 20 | and complete lines 30 through 34. | | 000 | | |
| set | 30 21 | Capital stock or trust principal, or current funds | | 30 | | |
| S ` | 31 20 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | | |
| Net S | 32 22 | Retained earnings, endowment, accumulated income, or other funds | | 32 | 15,474 | 212 |
| - I V | 33 34 | Total net assets or fund balances | | | 18,622 | |
| | .54 | Total liabilities and net assets/fund balances | | • 34 | | 990 (2018) |

| SPUF | ι – | SAN | FRANCIS | SCO | BAY | AREA | PLANNING |
|------|-----|-----|----------|------|------|-------|----------|
| AND | URE | BAN | RESEARCH | I AS | SSOC | IOTTA | 1 |

| Part XI Reconciliation of Net Assets | | | |
|---|------|-------------|------------|
| | | _ | |
| Check if Schedule O contains a response or note to any line in this Part XI | | [| |
| | | | |
| | 844 | | |
| | 217 | | |
| | 373 | | |
| 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 780 | | |
| 5 Net unrealized gains (losses) on investments 5 | | | 51. |
| 6 Donated services and use of facilities 6 | 67 | <u>, 37</u> | <u>/9.</u> |
| 7 Investment expenses 7 | | | |
| 8 Prior period adjustments 8 | | | |
| 9 Other changes in net assets or fund balances (explain in Schedule O) 9 | | | 0. |
| 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, | | | |
| | 474 | , 21 | .2. |
| Part XII Financial Statements and Reporting | | _ | |
| Check if Schedule O contains a response or note to any line in this Part XII | | [| Х |
| | Y | es | No |
| 1 Accounting method used to prepare the Form 990: Cash X Accrual Other | | | |
| If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. | | | |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | | X |
| If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a | | | |
| separate basis, consolidated basis, or both: | | | |
| Separate basis Consolidated basis Both consolidated and separate basis | | | |
| b Were the organization's financial statements audited by an independent accountant? | 2b 2 | X | |
| If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, | | | |
| consolidated basis, or both: | | | |
| X Separate basis Consolidated basis Both consolidated and separate basis | | | |
| c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, | | | |
| review, or compilation of its financial statements and selection of an independent accountant? | 2c 2 | X | |
| If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. | | | |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit | | | |
| Act and OMB Circular A-133? | 3a | | Х |
| b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit | | | |
| or audits, explain why in Schedule O and describe any steps taken to undergo such audits | 3b | | |

Form **990** (2018)

832012 12-31-18

| SCHEDULE A | | | | | | | OMB No. 1545-0047 |
|--|------------------------|---|-------------------------------------|-----------------|-----------------|----------------|----------------------------|
| (Form 990 or 990-EZ) Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section | | | | | 2010 | | |
| Co | | nization is a section 501 47(a)(1) nonexempt cha | | | or a section | | 2010 |
| Department of the Treasury | | Attach to Form 990 or F | | | | | Open to Public |
| - | 0 | //Form990 for instruction | | | | | Inspection |
| _ | | NCISCO BAY A | | LANNI | NG | | identification number |
| | | ARCH ASSOCIA | | ia | | | 4-1498232 |
| Part I Reason for Public (| | | | | | S. | |
| The organization is not a private found | | | | , | | | |
| 1 A church, convention of ch | | | | | I)(A)(I). | | |
| 2 A school described in secti 3 A hospital or a cooperative | | | | | ::) | | |
| 3 A hospital or a cooperative 4 A medical research organiz | | | | | | Viiii) Entor | the hospital's name |
| city, and state: | ation operated in co | njunction with a nospital | uescribed | a in Sectio | | Juli, Linei | ine nospital s name, |
| 5 An organization operated for | or the benefit of a co | llege or university owned | d or operat | ted by a d | overnmental | unit describ | ed in |
| section 170(b)(1)(A)(iv). (C | | | | iou by u g | overninentar | | |
| 6 A federal, state, or local gov | | nental unit described in s | section 17 | 70(b)(1)(A) | (v). | | |
| 7 X An organization that norma | • | | | | | the general | public described in |
| section 170(b)(1)(A)(vi). (C | • | | • | | | 0 | |
| 8 A community trust describe | ed in section 170(b) | (1)(A)(vi). (Complete Par | t II.) | | | | |
| 9 An agricultural research org | anization described | in section 170(b)(1)(A)(| ix) operate | ed in conju | unction with a | land-grant | college |
| or university or a non-land-c | grant college of agric | ulture (see instructions). | Enter the | name, cit | , and state o | f the colleg | e or |
| university: | | | | | | | |
| 10 An organization that norma | • | - | - | | | - | |
| activities related to its exen | | | | | | | |
| income and unrelated busir | | e (less section 511 tax) fro | om busine | sses acqu | ired by the o | rganization | after June 30, 1975. |
| See section 509(a)(2). (Cor | | i velu de dest feu eulelie es | fati Caa | | O(-)(A) | | |
| 11 An organization organized a 12 An organization organized a | - | | • | | | orn/out the | nurnesses of one or |
| more publicly supported or | | • | - | | | - | |
| lines 12a through 12d that | | | | | | | |
| a Type I. A supporting orga | | | | | | - | giving |
| the supported organization | | | | | | | |
| organization. You must o | omplete Part IV, Se | ections A and B. | | | | | |
| b Type II. A supporting org | anization supervised | d or controlled in connec | tion with it | s support | ed organizatio | on(s), by ha | ving |
| control or management o | f the supporting org | anization vested in the s | ame perso | ons that co | ontrol or mana | age the sup | ported |
| organization(s). You mus | • | | | | | | |
| c Type III functionally inte | | | | | | Illy integrate | ed with, |
| its supported organizatio | | | | | | | |
| d Type III non-functionally | • • | | | | | • | |
| that is not functionally int | v | c , | • | | • | d an attenti | veness |
| requirement (see instruct | | • | | | | | |
| e Check this box if the orgation functionally integrated, or | | | | | а туре ї, туре | n, type in | |
| f Enter the number of supported of | | many integrated support | | | | | |
| g Provide the following information | | | | | | | |
| (i) Name of supported | (ii) EIN | (iii) Type of organization | (iv) Is the orga in your governi | nization listed | (v) Amount o | f monetary | (vi) Amount of other |
| organization | | (described on lines 1-10 above (see instructions)) | Yes | No | support (see ir | nstructions) | support (see instructions) |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Total | | | | | | | |
| LHA For Paperwork Reduction Act N | lotice, see the Instr | ructions for Form 990 o | r 990-EZ. | 832021 10- | 11-18 Sche | dule A (For | m 990 or 990-EZ) 2018 |

| 16491118 718997 2019 | 9311 |
|----------------------|------|
|----------------------|------|

¹⁸

Schedule A (Form 990 or 990 EZ) 2018 AND URBAN RESEARCH ASSOCIATION Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

94-1498232 Page 2

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Calendar year (or fiscal year beginning in) ► (a) 2014 (b) 2015 (c) 2016 (d) 2017 (e) 2018 (f) 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 6841255. 5659729. 6482832. 7409237. 6099338.3249 2 Tax revenues levied for the organization's benefit and either paid to Image: Control or cont | Fotal | | | | | | | | |
|--|--------------|--|--|--|--|--|--|--|--|
| membership fees received. (Do not include any "unusual grants.")6841255.5659729.6482832.7409237.6099338.32492Tax revenues levied for the organ- | | | | | | | | | |
| include any "unusual grants.") 6841255. 5659729. 6482832. 7409237. 6099338.3249 2 Tax revenues levied for the organ | | | | | | | | | |
| 2 Tax revenues levied for the organ- | | | | | | | | | |
| | 2391. | | | | | | | | |
| ization's benefit and either paid to | | | | | | | | | |
| | | | | | | | | | |
| or expended on its behalf | | | | | | | | | |
| 3 The value of services or facilities | | | | | | | | | |
| furnished by a governmental unit to | | | | | | | | | |
| the organization without charge | | | | | | | | | |
| 4 Total. Add lines 1 through 3 6841255. 5659729. 6482832. 7409237. 6099338. 3249 | 2391. | | | | | | | | |
| 5 The portion of total contributions | | | | | | | | | |
| by each person (other than a | | | | | | | | | |
| governmental unit or publicly | | | | | | | | | |
| supported organization) included | | | | | | | | | |
| on line 1 that exceeds 2% of the | | | | | | | | | |
| amount shown on line 11, | | | | | | | | | |
| column (f) | | | | | | | | | |
| | 2391. | | | | | | | | |
| Section B. Total Support | | | | | | | | | |
| | Fotal | | | | | | | | |
| 7 Amounts from line 4 6841255 5659729 6482832 7409237 6099338 3249 | 2391. | | | | | | | | |
| 8 Gross income from interest, | | | | | | | | | |
| dividends, payments received on | | | | | | | | | |
| securities loans, rents, royalties, | | | | | | | | | |
| | ,205. | | | | | | | | |
| 9 Net income from unrelated business | | | | | | | | | |
| activities, whether or not the | | | | | | | | | |
| business is regularly carried on | | | | | | | | | |
| 10 Other income. Do not include gain | | | | | | | | | |
| or loss from the sale of capital | | | | | | | | | |
| assets (Explain in Part VI.) | | | | | | | | | |
| | 9596. | | | | | | | | |
| | <u>,927.</u> | | | | | | | | |
| 12 Gross receipts from related activities, etc. (see instructions) 12 / 7 0 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) | /// | | | | | | | | |
| | | | | | | | | | |
| organization, check this box and stop here Section C. Computation of Public Support Percentage | | | | | | | | | |
| 14 Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)) 14 97. | 31 % | | | | | | | | |
| 14 Public support percentage for 2017 (me o, column (i) divided by me +1, column (ii) 15 94. | | | | | | | | | |
| 16a 33 1/3% support test - 2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and | <u> </u> | | | | | | | | |
| | X | | | | | | | | |
| stop here. The organization qualifies as a publicly supported organization | | | | | | | | | |
| b 33 1/3% support test - 2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box | | | | | | | | | |
| and stop here. The organization qualifies as a publicly supported organization | | | | | | | | | |
| 7a 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, | | | | | | | | | |
| and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization | | | | | | | | | |
| meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization | | | | | | | | | |
| b 10% -facts-and-circumstances test - 2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or | | | | | | | | | |
| more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the | | | | | | | | | |
| organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization | | | | | | | | | |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions | | | | | | | | | |

Schedule A (Form 990 or 990-EZ) 2018

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16491118 718997 2019311

Schedule A (Form 990 or 990 EZ) 2018 AND URBAN RESEARCH ASSOCIATION Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| | ndar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
|-----------|---|-------------------------|--------------------------|-----------------------|---------------------|----------------|----------------------|
| 1 | Gifts, grants, contributions, and | | | | 1 | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| · | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 received | | | | | | |
| | from other than disqualified persons that exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| с | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | ction B. Total Support | | | | | | |
| ale | ndar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| | Amounts from line 6 | . , | | | | | |
| | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, and income from similar sources | | | | | | |
| h | Unrelated business taxable income | | | | | | |
| D | | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | Add lines 10a and 10b | | | | | | |
| 1 | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, whether or not the business is | | | | | | |
| | regularly carried on | | | | | | |
| 12 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| 13 | assets (Explain in Part VI.) Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| | First five years. If the Form 990 is for | the organization' | I Is first second thi | rd fourth or fifth t | ax vear as a secti | | nanization |
| •• | | 0 | | | | | |
| Sec | tion C. Computation of Public | | | | | | ····· |
| | Public support percentage for 2018 (li | | | column (f)) | | 15 | 9 |
| | | | | | | 16 | > 9 |
| <u>16</u> | Public support percentage from 2017 | | | | | 10 | 7 |
| | • | | | | | 1 | |
| | Investment income percentage for 20 | | | | | 17 | 0 |
| | Investment income percentage from 2 | | | | | | 0 |
| 19a | 33 1/3% support tests - 2018. If the o | organization did I | not check the box | on line 14, and line | e 15 is more than | 33 1/3%, and | line 17 is not |
| | more than 33 1/3%, check this box an | d stop here. The | organization qual | ifies as a publicly s | supported organiz | ation | ▶∟ |
| b | 33 1/3% support tests - 2017. If the | organization did I | not check a box o | n line 14 or line 19 | a, and line 16 is m | ore than 33 1/ | 3%, and |
| | line 18 is not more than 33 1/3%, chee | | | | | | |
| 20 | Private foundation. If the organization | | | | | | |
| | 23 10-11-18 | | | ,, se | | | n 990 or 990-EZ) 201 |
| | | | | ~ ~ | 501 | | |
| | | | | 20 | | | |
| 91 | .118 718997 2019311 | 2.0 | 18,05030 | | N FRANCIS | CO BAY | AR 20193111 |

Schedule A (Form 990 or 990-EZ) 2018 AND URBAN RESEARCH ASSOCIATION

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disgualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Schedule A (Form 990 or 990-EZ) 2018

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Yes

No

SPUR - SAN FRANCISCO BAY AREA PLANNING Schedule A (Form 990 or 990 EZ) 2018 AND URBAN RESEARCH ASSOCIATION

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|-----|-----|------|--------|
| | | 0252 | Faues |

| Pa | rt IV Supporting Organizations (continued) | | | |
|-------|--|----------|------|------|
| | | <u> </u> | /es | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | la | | |
| b | A family member of a person described in (a) above? 1 | lb | | |
| C | A 35% controlled entity of a person described in (a) or (b) above? <i>If</i> "Yes" to a, b, or c, provide detail in Part VI . | lc | | |
| Sec | tion B. Type I Supporting Organizations | | | |
| | | <u> </u> | /es | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | | Y | /es | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Sec | tion D. All Type III Supporting Organizations | | | |
| | | Y | /es | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions). | | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| с | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruc | ions). | | |
| 2 | Activities Test. Answer (a) and (b) below. | Y | /es | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| а | | | | |
| | | a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| _ | | b | | |
| 83202 | 5 10-11-18 Schedule A (Form 990 (| or 990 | -EZ) | 2018 |
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| | | | |

Schedule A (Form 990 or 990 EZ) 2018 AND URBAN RESEARCH ASSOCIATION Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted | Net Income | | (A) Prior Year | (B) Current Year (optional) |
|---------------------------|--|----------------|---------------------------|--------------------------------|
| 1 Net short-term of | apital gain | 1 | | |
| 2 Recoveries of p | rior-year distributions | 2 | | |
| 3 Other gross inco | ome (see instructions) | 3 | | |
| 4 Add lines 1 thro | ugh 3 | 4 | | |
| 5 Depreciation an | d depletion | 5 | | |
| 6 Portion of opera | ting expenses paid or incurred for production or | | | |
| collection of gro | ss income or for management, conservation, or | | | |
| maintenance of | property held for production of income (see instructions) | 6 | | |
| 7 Other expenses | (see instructions) | 7 | | |
| 8 Adjusted Net Ir | come (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Section B - Minimum | n Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair n | narket value of all non-exempt-use assets (see | | | |
| instructions for | short tax year or assets held for part of year): | | | |
| a Average monthl | y value of securities | 1 a | | |
| b Average monthl | y cash balances | 1b | | |
| c Fair market valu | e of other non-exempt-use assets | 1c | | |
| d Total (add lines | 1a, 1b, and 1c) | 1d | | |
| e Discount claime | ed for blockage or other | | | |
| factors (explain | in detail in Part VI): | | | |
| 2 Acquisition inde | btedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 f | rom line 1d | 3 | | |
| 4 Cash deemed h | eld for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | |
| see instructions |) | 4 | | |
| 5 Net value of nor | n-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 b | y .035 | 6 | | |
| 7 Recoveries of p | rior-year distributions | 7 | | |
| 8 Minimum Asse | t Amount (add line 7 to line 6) | 8 | | |
| Section C - Distribut | able Amount | | | Current Year |
| 1 Adjusted net inc | come for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of lin | e 1 | 2 | | |
| 3 Minimum asset | amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of | line 2 or line 3 | 4 | | |
| 5 Income tax impo | osed in prior year | 5 | | |
| 6 Distributable A | mount. Subtract line 5 from line 4, unless subject to | | | |
| emergency tem | porary reduction (see instructions) | 6 | | |
| | re if the current year is the organization's first as a non-function | ally integrate | ed Type III supporting or | anization (see |

instructions).

Schedule A (Form 990 or 990-EZ) 2018

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| Sche Par | dule A (Form 990 or 990-EZ) 2018 AND URBAN RES | 94-1498232 Page 7 | | |
|-------------------|--|-------------------------------|--------------------------------|----------------------------------|
| | | (a)(s) Supporting Orga | anizations (continued) | 0 17 |
| | on D - Distributions | | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exe | | | |
| 2 | Amounts paid to perform activity that directly furthers exemp | ot purposes of supported | | |
| | organizations, in excess of income from activity | • | | |
| <u>3</u> 4 | Administrative expenses paid to accomplish exempt purpose | es of supported organization | 5 | |
| 4 5 | Amounts paid to acquire exempt-use assets Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | <u> </u> | |
| U | (provide details in Part VI). See instructions. | ic organization is responsive | | |
| 9 | Distributable amount for 2018 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by line 9 amount | | | |
| | | (i) | (ii) | (iii) |
| Secti | on E - Distribution Allocations (see instructions) | Excess Distributions | Underdistributions Pre-2018 | Distributable Amount for 2018 |
| 1 | Distributable amount for 2018 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2018 (reason- | | | |
| | able cause required- explain in Part VI). See instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2018 | | | |
| а | From 2013 | | | |
| b | From 2014 | | | |
| c | From 2015 | | | |
| d | From 2016 | | | |
| e | From 2017 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2018 distributable amount | | | |
| <u> i</u> | Carryover from 2013 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2018 from Section D, | | | |
| | line 7: \$ | | | |
| a | Applied to underdistributions of prior years | | | |
| b | Applied to 2018 distributable amount | | | |
| C | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2018, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | |
| | than zero, explain in Part VI. See instructions. | | | - |
| 6 | Remaining underdistributions for 2018. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2019. Add lines 3j | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| | Excess from 2014 | | | |
| | Excess from 2015 | | | |
| | Excess from 2016 | | | |
| - | Excess from 2017 | | | |
| e | Excess from 2018 | | | |

Schedule A (Form 990 or 990-EZ) 2018

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| | (Form 990 or 990-EZ) 2018 | | | | | | | 94-1498232 Pa |
|---------------|---|--------------------------------------|--------------------------|------------------------------------|---|---------------------------------------|---------------------------------------|---|
| | Supplemental Infor Part IV, Section A, lines 1 line 1; Part IV, Section D, Section D, lines 5, 6, and (See instructions.) | , 2, 3b, 3c, 4b, lines 2 and 3; I | 4c, 5a, 6 Part IV, Se | , 9a, 9b, 9c, 1 ection E, lines | 1a, 11b, and ⁻ 1c, 2a, 2b, 3a | 11c; Part IV, Se a, and 3b; Part ' | ction B, lines 1 V, line 1; Part V | and 2; Part IV, Section C, /, Section B, line 1e; Part V |
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| 32028 10-11-1 | 8 | | | | | | Schedule | e A (Form 990 or 990-EZ) |

Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Attach to Form 990, Form 990-EZ, or Form 990-PF. Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Employer identification number

| ļ | Nar | ne | OT | τne | org | jan | Izat | lor | ۱ | |
|---|-----|----|----|-----|-----|-----|------|-----|---|------|
| | | | | | | | | | ~ | TO T |

Organization type (check one):

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION

Schedule of Contributors

94-1498232

| Filers of: | Section: |
|--------------------|--|
| Form 990 or 990-EZ | \boxed{X} 501(c)(3) (enter number) organization |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
| | 527 political organization |
| Form 990-PF | 501(c)(3) exempt private foundation |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
| | 501(c)(3) taxable private foundation |
| | |

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION

Employer identification number

94-1498232

| Part I | Contributors (see instructions). Use duplicate copies of Part I if addition | al space is needed. | |
|--------------|--|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | MICROSOFT CORPPORATION 555 CALIFORNIA, STE 200 SAN FRANCISCO, CA 94104 | \$ <u>150,400.</u> | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | THE JOHN S. AND JAMES L. KNIGHT FOUNDATION 200 S. BISCANE BLVD 3300 MIAMI, FL 33131-2309 | \$ <u>155,000.</u> | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | DIGNITY HEALTH 185 BERRY STREET, SUITE 300 SAN FRANCISCO, CA 94107 | \$ <u>130,000.</u> | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | THE DAVID AND LUCILE PACKARD FOUNDATOIN 343 2ND STREET LOS ALTOS, CA 94022-3696 | \$150,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | FACEBOOK 1 HACKER WAY MENLO PARK, CA 94025 | \$ <u>180,000.</u> | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | GENENTECH | | Person X |
| | 1 DNA WAY SOUTH SAN FRANCISCO, CA 94080-4990 | \$167,500. | Payroll Noncash (Complete Part II for noncash contributions.) |
| 823452 11-08 | | Schedule B (Form | 990, 990-EZ, or 990-PF) (2018 |

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Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

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Name of organization

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION

Employer identification number

94-1498232

| Part I | Contributors (see instructions). Use duplicate copies of Part I if addition | onal space is needed. | |
|--------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | STANFORD UNIVERSITY 450 SERRA MAL STANFORD, CA 94305-2004 | - \$ <u>300,000.</u> | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 8 | SILICON VALLEY COMMUNITY FOUNDATION 2440 W E. CAMINO REAL STE 300 MOUNTAIN VIEW, CA 94040 | \$ <u></u> 136,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | - \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | - _ \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | - \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | - \$\$ | Person Payroll Payroll Payroll Payroll Payroll Part II for noncash contributions.) |
| 823452 11-08 | 28 | Schedule B (Form | 990, 990-EZ, or 990-PF) (2018) |

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Page **2**

Name of organization

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION

Employer identification number

94-1498232

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
|------------------------------|--|---|----------------------|
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |

| one contributor. Complete columns (a) |) through (e) and the following line charitable, etc., contributions of \$1,000 space is needed. (c) Use of gift | 0 or less for the year. (Enter this info. once.) ► \$ (d) Description of how gift is he |
|---------------------------------------|--|--|
| Transferee's name, address, a | (e) Transfer of | f gift Relationship of transferor to transferee |
| | nd ZIP + 4 | Relationship of transferor to transferee |
| | nd ZIP + 4 | Relationship of transferor to transferee |
| | (c) Use of gift | |
| (b) Purpose of gift | | (d) Description of how gift is h |
| | (e) Transfer of | |
| | (e) Transfer of | |
| Transferee's name, address, ar | nd ZIP + 4 | f gift Relationship of transferor to transferee |
| | | |
| (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is h |
| | (e) Transfer of | |
| Transferee's name, address, a | | Relationship of transferor to transferee |
| | | |
| (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is h |
| | (e) Transfer of | |
| Transferee's name, address, a | nd ZIP + 4 | Relationship of transferor to transferee |
| | | Schedule B (Form 990, 990-EZ, or 9 |
| · · · · · · · · · · · · · · · · · · · | (b) Purpose of gift Transferee's name, address, and (b) Purpose of gift Transferee's name, address, and Transferee's name, address, address, and Transferee's name, address, | (e) Transferee's name, address, and ZIP + 4 (b) Purpose of gift (c) Use of gift (c) Use of gift (e) Transferee's name, address, and ZIP + 4 (e) Transferee's name, address, and ZIP + 4 (f) Transferee's name, address, add |

| SCHEDULE C Political Campaign and Lobbying Activities | | | | | OMB No. 1545-0047 |
|--|-------------------|--------------------------------------|------------------------|------------------------------|--|
| (Form 990 or 990-EZ) | | anizations Exempt From Incom | - | - | 2018 |
| | | if the organization is described | | | Z. Open to Public |
| Department of the Treasury Internal Revenue Service | - | Go to www.irs.gov/Form990 for | | | Inspection |
| If the organization ans | | n Form 990, Part IV, line 3, or Fo | | | Activities), then |
| - | - | plete Parts I-A and B. Do not cor | | | |
| | | 01(c)(3)) organizations: Complete | • | w Do not complete Part I-B | |
| Section 527 organization | | | | | |
| - | - | n Form 990, Part IV, line 4, or Fo | orm 990-EZ. Part VI. | line 47 (Lobbving Activities |). then |
| | | have filed Form 5768 (election ur | | | |
| | | have NOT filed Form 5768 (electi | | | |
| | | n Form 990, Part IV, line 5 (Prox | | | |
| Tax) (see separate inst | ructions), then | | | - | |
| | | tions: Complete Part III. | | | |
| Name of organization | | SAN FRANCISCO BA | | INING Emplo | oyer identification number |
| | | AN RESEARCH ASSO | | | 94-1498232 |
| Part I-A Comple | ete if the org | janization is exempt und | er section 501(c) |) or is a section 527 or | rganization. |
| | | | | | |
| 1 Provide a description | on of the organiz | ation's direct and indirect politica | al campaign activities | s in Part IV. | |
| | | ures | | | |
| 3 Volunteer hours for | political campai | gn activities | | | |
| | | · · · · · · | | \ <u>(</u> 0) | |
| | | anization is exempt und | • • | ,, , , | |
| | | incurred by the organization und | | ▶ \$ | |
| | | incurred by organization manage | | | |
| | | n 4955 tax, did it file Form 4720 t | | | |
| | | | | | Yes No |
| b If "Yes," describe in Part I-C Comple | | anization is exempt und | er section 501(c | except section 501(| c)(3). |
| - | | d by the filing organization for sec | • • | | |
| | • | ization's funds contributed to oth | - | | |
| exempt function ac | | | • | N • | |
| | | . Add lines 1 and 2. Enter here a | | | |
| | - | | | b . | |
| | | 1120-POL for this year? | | | Yes No |
| | | nployer identification number (EI | | | h the filing organization |
| | | tion listed, enter the amount paid | • | ÷ | |
| | | omptly and directly delivered to a | | • | te segregated fund or a |
| political action com | mittee (PAC). If | additional space is needed, provi | de information in Par | t IV. | |
| (a) Name | • | (b) Address | (c) EIN | (d) Amount paid from | (e) Amount of political |
| | | | | filing organization's | contributions received and |
| | | | | funds. If none, enter -0 | promptly and directly delivered to a separate |
| | | | | | political organization. |
| | | | | | If none, enter -0 |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. LHA

Schedule C (Form 990 or 990-EZ) 2018

832041 11-08-18

SPUR - SAN FRANCISCO BAY AREA PLANNING

| Schedule C (Form 990 or 990-EZ) 2018 | AND UR | BAN R | ESEARCH ASS | SOCIATION | 94-1 | L498232 Page 2 |
|--|------------------------------|--------------|--|---------------------------|---|------------------------------------|
| Part II-A Complete if the org | | | | | | |
| section 501(h)). | | | | | | |
| A Check 🕨 🛄 if the filing organiza | ation belongs | s to an affi | liated group (and list i | n Part IV each affiliated | group member's nar | ne, address, EIN, |
| expenses, and sha | | | • • | | | |
| B Check ► if the filing organiza | ation checke | d box A ar | nd "limited control" pr | ovisions apply. | | |
| | its on Lobby Iditures" me | | nditures Ints paid or incurred | .) | (a) Filing organization's totals | (b) Affiliated group totals |
| 1a Total lobbying expenditures to inf | luence public | c opinion (| grass roots lobbying) | | | |
| b Total lobbying expenditures to inf | | | | | | |
| c Total lobbying expenditures (add | lines 1a and | 1b) | | | | |
| d Other exempt purpose expenditu | res | | | | | |
| e Total exempt purpose expenditure | es (add lines | 1c and 1c | d) | | | |
| f Lobbying nontaxable amount. Ent | ter the amou | nt from the | e following table in bo | th columns. | | |
| If the amount on line 1e, column (a) | or (b) is: | The lob | bying nontaxable an | nount is: | | |
| Not over \$500,000 | | 20% of | the amount on line 1e | 9. | | |
| Over \$500,000 but not over \$1,00 | 00,000 | \$100,00 | 0 plus 15% of the ex | cess over \$500,000. | | |
| Over \$1,000,000 but not over \$1,5 | | \$175,00 | 0 plus 10% of the ex | cess over \$1,000,000. | | |
| Over \$1,500,000 but not over \$17 | 7,000,000 | \$225,00 | 0 plus 5% of the exc | ess over \$1,500,000. | | |
| Over \$17,000,000 | | \$1,000,0 | 000. | | | |
| | | | | | | |
| g Grassroots nontaxable amount (e | | , | | | | |
| h Subtract line 1g from line 1a. If ze | - | | | | | |
| i Subtract line 1f from line 1c. If zer | | | | | | |
| j If there is an amount other than ze | | | | | | |
| reporting section 4911 tax for this | , | | | · Castier 504/h) | | Yes No |
| (Some organizations t | that made a | section 5 | eraging Period Under 01(h) election do not ate instructions for li | have to complete all | of the five columns | below. |
| | Lobby | ing Exper | nditures During 4-Ye | ar Averaging Period | | |
| Calendar year (or fiscal year beginning in) | (a) 20 | 015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) Total |
| 2a Lobbying nontaxable amount | | | | | | |
| b Lobbying ceiling amount | | | | | | |
| (150% of line 2a, column(e)) | | | | | | |
| c Total lobbying expenditures | | | | | | |
| d Grassroots nontaxable amount | | | | | | |
| e Grassroots ceiling amount | | | | | | |
| (150% of line 2d, column (e)) | | | | | | |
| | | | | | | |

Schedule C (Form 990 or 990-EZ) 2018

832042 11-08-18

16491118 718997 2019311

f Grassroots lobbying expenditures

SPUR - SAN FRANCISCO BAY AREA PLANNING

Schedule C (Form 990 or 990-EZ) 2018 AND URBAN RESEARCH ASSOCIATION 94-1498232 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For e | ach "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description | (a | a) | (k |) |
|----------|--|-----------------|----------------|--------------|----------|
| of the | olobbying activity. | Yes | No | Amo | ount |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: | | | | |
| а | Volunteers? | | Х | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | Х | | |
| с | Media advertisements? | | Х | | |
| d | Mailings to members, legislators, or the public? | | Х | | |
| е | Publications, or published or broadcast statements? | X | | | 5,414. |
| f | Grants to other organizations for lobbying purposes? | | X | | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | | X | | |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | Х | | |
| i | Other activities? | | X | | |
| j | Total. Add lines 1c through 1i | | | | 5,414. |
| | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | X | | |
| | If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | |
| d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | <u></u> | | |
| Par | t III-A Complete if the organization is exempt under section 501(c)(4), secti | on 501(c) | (5), or se | ection | |
| | 501(c)(6). | | | | |
| | | | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | | |
| 3 | Did the organization agree to carry over lobbying and political campaign activity expenditures from t | | | | |
| Par | t III-B Complete if the organization is exempt under section 501(c)(4), secti | • • | | | |
| | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered | "NO," UI | R (D) Par | t III-A, III | 1e 3, IS |
| | answered "Yes." | | | | |
| 1 | Dues, assessments and similar amounts from members | | 1 | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politi | cal | | | |
| | expenses for which the section 527(f) tax was paid). | | | | |
| | Current year | | | | |
| | Carryover from last year | | | | |
| С | Total | | 2c | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | | 3 | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex | | | | |
| | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and | | | | |
| _ | expenditure next year? | | | | |
| 5 Par | Taxable amount of lobbying and political expenditures (see instructions) | <u></u> | 5 | <u> </u> | |
| | | | A 11 | | |
| | de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group | o list); Part I | I-A, IIMES 1 a | ⊿IIU ∠ (See | |
| | Ictions); and Part II-B, line 1. Also, complete this part for any additional information. 【T II−B, LINE 1, LOBBYING ACTIVITIES: | | | | |

ONLINE AND PRINTED VOTER GUIDE AND BALLOT ANALYSIS.

Schedule C (Form 990 or 990-EZ) 2018

832043 11-08-18

16491118 718997 2019311

33 2018.05030 SPUR - SAN FRANCISCO BAY AR 20193111

| (Forr | HEDULE D n 990) ment of the Treasury Revenue Service | Complete if the Part IV, line 6, 7, 8, 9 | Ttal Financial Statements organization answered "Yes" on Form 990 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12 ▶ Attach to Form 990. m990 for instructions and the latest inform | , 2b. | OMB No. 1545-0047 |
|------------|---|--|--|------------------------|-----------------------------|
| - | e of the organizati | Employer | r identification number | | |
| Dec | | AND URBAN RESEAR | | | 4-1498232 |
| Pa | | n answered "Yes" on Form 990, Part IV | ised Funds or Other Similar Funds | s or Accounts. | Complete if the |
| | organizatio | franswered fes offform 990, Fait N | (a) Donor advised funds | (b) Funds an | d other accounts |
| 1 | Total number at er | nd of year | | (-) | |
| 2 | | f contributions to (during year) | | | |
| 3 | | f grants from (during year) | | | |
| 4 | Aggregate value a | t end of year | | | |
| 5 | - | | in writing that the assets held in donor advis | | |
| - | | | n's exclusive legal control? | | Yes No |
| 6 | • | e | or advisors in writing that grant funds can be | | |
| | impermissible priv | | or or donor advisor, or for any other purpose | 5 | Yes No |
| Pa | | | organization answered "Yes" on Form 990, | | |
| 1 | | servation easements held by the organ | • | | |
| | | n of land for public use (e.g., recreation | · · · · · · · · · · · · · · · · · · · | orically important la | and area |
| | Protection o | f natural habitat | Preservation of a cert | tified historic struct | ure |
| | Preservation | n of open space | | | |
| 2 | • | • • | ualified conservation contribution in the form | | |
| | day of the tax yea | | | | at the End of the Tax Year |
| | | | | | |
| b C | | | structure included in (a) | | |
| | | | red after 7/25/06, and not on a historic struct | | |
| | | | | | |
| 3 | | | , released, extinguished, or terminated by th | | ng the tax |
| | year 🕨 | | | | |
| 4 | | where property subject to conservatior | | | |
| 5 | | | periodic monitoring, inspection, handling of | | |
| 6 | | | nts it holds? | | |
| 6 | | a nours devoted to morntoring, inspect | ing, handling of violations, and enforcing con | servation easemen | its during the year |
| 7 | Amount of expens | es incurred in monitorina, inspectina, h | andling of violations, and enforcing conserva | ation easements du | Iring the year |
| | ▶\$ | | | | |
| 8 | Does each conser | vation easement reported on line 2(d) a | bove satisfy the requirements of section 170 | 0(h)(4)(B)(i) | |
| | | | | | Yes No |
| 9 | | • | vation easements in its revenue and expense | - | |
| | | | nization's financial statements that describes | the organization's | accounting for |
| Pa | conservation ease | | s of Art, Historical Treasures, or C | ther Similar A | seats |
| 1 ai | | f the organization answered "Yes" on F | | | |
| 1 a | | | (ASC 958), not to report in its revenue state | ment and balance | sheet works of art. |
| | | | exhibition, education, or research in furthera | | |
| | the text of the foo | tnote to its financial statements that de | scribes these items. | | |
| b | If the organization | elected, as permitted under SFAS 116 | (ASC 958), to report in its revenue statement | t and balance shee | et works of art, historical |
| | treasures, or other | r similar assets held for public exhibition | n, education, or research in furtherance of pu | Iblic service, provid | e the following amounts |
| | relating to these it | | | • • | |
| | | | | | |
| 2 | ., | | treasures, or other similar assets for financia | ► ⊅ | |
| £ | | | S 116 (ASC 958) relating to these items: | a gain, provide | |
| а | | | | > \$ | |
| | | | | | |
| LHA | For Paperwork R | eduction Act Notice, see the Instruct | ions for Form 990. | Sche | dule D (Form 990) 2018 |
| 83205 | 10-29-18 | | 2.4 | | |
| | | | 34 | | |

16491118 718997 2019311 2018.05030 SPUR - SAN FRANCISCO BAY AR 20193111

| | | SAN FRANCI | | | NNING | | | |
|------|--|-------------------------|--------------------|--------------------|---------------|-----------------|------------------|-----------|
| Sche | | AN RESEARC | | | | | 1498232 | |
| Pa | t III Organizations Maintaining (| Collections of Ar | t, Historica | Treasures, | or Other | Similar A | ssets(continu | ed) |
| 3 | Using the organization's acquisition, access | ion, and other record | s, check any of | the following that | at are a sig | nificant use of | f its collection | items |
| | (check all that apply): | _ | <u> </u> | | | | | |
| a | | d | | exchange progr | | | | |
| b | Scholarly research | e | Other_ | | | | | |
| С | Preservation for future generations | | | | | | | |
| 4 | Provide a description of the organization's c | | | | | | Part XIII. | |
| 5 | During the year, did the organization solicit of | | , | , | | | | |
| Da | to be sold to raise funds rather than to be m t IV Escrow and Custodial Arran | | | | | | | No No |
| Fai | t IV Escrow and Custodial Arran reported an amount on Form 990, Pa | | ete ir the organi | zation answered | Yes on F | -orm 990, Pari | IV, IINE 9, OF | |
| 10 | Is the organization an agent, trustee, custoo | | liany for contribu | itions or other as | seate not ir | acludad | | |
| Ia | | | - | | | | Yes | X No |
| h | on Form 990, Part X? If "Yes," explain the arrangement in Part XIII | | | | | | | |
| D. | | and complete the lo | nowing table. | | | | Amount | |
| ~ | Beginning balance | | | | | 1c | Amount | |
| | | | | | | | | |
| | Additions during the year Distributions during the year | | | | | | | |
| f | Ending balance | | | | | 1f | | |
| | Did the organization include an amount on F | | | | | | Yes | No |
| | If "Yes," explain the arrangement in Part XIII | | | | | y: | | |
| Pa | | | | | | | | |
| | | (a) Current year | (b) Prior yea | | | | ack (e) Four y | ears back |
| 1a | Beginning of year balance | 1,577,340. | (2) * | (0) ****) *** | | ., | (0) | |
| | Contributions | , , | | | | | | |
| | Net investment earnings, gains, and losses | 6,212. | | | | | | |
| | Grants or scholarships | , | | | | | | |
| | Other expenditures for facilities | | | | | | | |
| - | and programs | 136,334. | | | | | | |
| f | Administrative expenses | , | | | | | | |
| | End of year balance | 1,447,218. | 1,577,3 | 40. | | | | |
| 2 | Provide the estimated percentage of the cur | | | | | | | |
| а | Board designated or quasi-endowment | 51.00 | % | ()/ | | | | |
| | Permanent endowment ► 48.00 | % | | | | | | |
| | Temporarily restricted endowment | 1.00 % | | | | | | |
| | The percentages on lines 2a, 2b, and 2c sho | ould equal 100%. | | | | | | |
| 3a | Are there endowment funds not in the posse | | ation that are he | eld and administe | ered for the | e organization | | |
| | by: | 5 | | | | 5 | | 'es No |
| | (i) unrelated organizations | | | | | | 3a(i) | X |
| | (ii) related organizations | | | | | | | X |
| b | If "Yes" on line 3a(ii), are the related organization | ations listed as requir | ed on Schedul | e R? | | | 3b | |
| 4 | Describe in Part XIII the intended uses of the | | | | | | ····· | • |
| Pa | t VI Land, Buildings, and Equipn | | | | | | | |
| | Complete if the organization answere | ed "Yes" on Form 990 |), Part IV, line 1 | 1a. See Form 990 |), Part X, li | ne 10. | | |
| | Description of property | (a) Cost or of | ther (b) | Cost or other | (c) Acc | cumulated | (d) Book | value |
| | · · · · | basis (investn | nent) ba | asis (other) | depr | eciation | | |
| 1a | Land | | 3, | 269,975. | | | 3,269 | |
| | Buildings | | | 334,780. | 2,8 | 83,168. | 8,451 | ,612. |
| | Leasehold improvements | | | 167,124. | | 49,612. | | ,512. |
| | Equipment | | 1, | 081,048. | 9 | 40,420. | 140 | ,628. |
| | Other | | | | | | | |
| | . Add lines 1a through 1e. (Column (d) must e | | X, column (B), l | ine 10c.) | | | 11,879 | ,727. |
| | | | | | | Sche | dule D (Form | 990) 2018 |

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCTATION

| Part UI Investments - Other Securities. Complete if the organization answered 'Ves' on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (including range or security) (b) Book value (c) Method of valuation: Cost or end-of-year market value (a) Description of security or category (including range or security) (b) Book value (c) Method of valuation: Cost or end-of-year market value (c) Closely-held equity interests (c) (c) (c) (d) (c) (c) (c) (d) (c) (c) (c) (f) (c) (c) (c) (f) (c) (c) (c) (f) (c) (c) (c) (f) (c) (c) (c) (g) (c) (b) must equal Form 990, Part X, col. (b) line 12.) (c) (c) Part VIII (f) (c) (c) (c) (g) (c) (c) (c) (c) (c) (g) (c) (c) (c) (c) (c) (g) (c) | | RESEARCH ASS | OCIATION | 94 | -1498232 | Page 3 |
|--|---|-------------------------------|---|------------------------|---------------------|--------|
| (a) Description of security of category excluding name of security. (b) Book value (c) Method of valuation: Cost or end-of year market value (1) Financial derivatives | Part VII Investments - Other Securities. | | | | | |
| Financial derivatives | | | | | | |
| Closely-held equity interests | (a) Description of security or category (including name of security |) (b) Book value | (c) Method of v | aluation: Cost or end | l-of-year market v | alue |
| a) Other Image: Complete if the organization answerd "Yes" on Form 990, Part X, line 13. (a) Image: Complete if the organization answerd "Yes" on Form 990, Part X, line 13. (b) Image: Complete if the organization answerd "Yes" on Form 990, Part X, line 13. (c) Image: Complete if the organization answerd "Yes" on Form 990, Part X, line 13. (c) Image: Complete if the organization answerd "Yes" on Form 990, Part X, line 13. (c) Image: Complete if the organization answerd "Yes" on Form 990, Part X, line 13. (c) Image: Complete if the organization answerd "Yes" on Form 990, Part X, line 14. (c) Image: Complete if the organization answerd "Yes" on Form 990, Part X, line 15. (c) Image: Complete if the organization answerd "Yes" on Form 990, Part X, line 14. (c) Image: Complete if the organization answerd "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (c) Image: Complete if the organization answerd "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (c) Image: Complete if the organization answerd "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (c) Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (c) Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (c) Image: Complete If the organization answered "Yes" on Form 990, Part IV, line 116. (c) Image: Complete If Com 990, Part X, col. (B) line | | | | | | |
| (A) | 2) Closely-held equity interests | | | | | |
| (B) | 3) Other | | | | | |
| (C) (D) (D) (D) (E) (D) (G) | (A) | | | | | |
| (D) (E) (F) (D) (G) | (B) | | | | | |
| (E) (F) (G) (G) (H) (H) (H) (H) (H) (H) (H) (H | (C) | _ | | | | |
| (F) (G) (H) (G) Part YIII Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (c) Method of valuation: Cost or end-of-year market value (1) (c) Method of valuation: Cost or end-of-year market value (1) (c) Method of valuation: Cost or end-of-year market value (3) (c) Method of valuation: Cost or end-of-year market value (4) (c) Method of valuation: Cost or end-of-year market value (6) (c) (7) (c) (a) (c) (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) (b) Book value (1) (c) (2) (c) (a) (b) Book value (1) (c) (2) (c) (3) (c) (4) (c) | (D) | | | | | |
| (G) (H) (H) (H) (I) (I) (I) | (E) | | | | | |
| (H) otal. (Cot. (b) must equal Form 990, Part X, col. (B) line 12.) ► Part VIII Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (6) (7) (6) (7) (6) (7) (6) (7) (6) (7) (7) (7) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9 | | | | | | |
| otal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ Part VIII Investments - Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (c) (c) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. (a) Description (b) Book value (c) (c) must equal Form 990, Part X, col. (B) line 15. (c) | | | | | | |
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| (8) (9) Otler Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) (b) Ine 15.) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. | | | | | | |
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| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) (2) (a) Description (b) Book value (b) Experimentary of the interval of the interval of the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. | | | | | | |
| Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (a) (2) (b) (3) (c) (4) (c) (5) (c) (6) (c) (7) (c) (8) (c) (9) (c) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. | | | | | | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. | | ► | | | | |
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| (1) (2) (3) (4) (5) (6) (7) (8) (9) (9) Fotal. (Column (b) must equal Form 990, Part X, col. (B) line 15.) (B) (9) (1) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. | | | ine 110. See Form 990, | Part A, line 15. | (b) Book va | |
| (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | • | | | | | |
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| (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. | | | | | | |
| (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | | | | | | |
| (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. | | | | | | |
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| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Description of liability | | | | | | |
| Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. | | lino 15) | | | | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. | | me 15.) | | | | |
| (a) Description of lickliky | | s" on Form 990 Part IV | line 11e or 11f. See Form | n 990 Part X line 25 | | |
| | (a) Dependention of lightlike | <u>s on on on soo, rarry,</u> | | 1000, 1 art X, into 20 | | |
| (1) Federal income taxes | • • • • • • | | (| | | |
| (2) ACCRUED INTEREST 33,483. | | | 33,483, | | | |
| (3) DEFERRED RENT 78,022. | | | | | | |
| (4) | (=) | | , | | | |
| (5) | | | | | | |
| (6) | | | | | | |
| (6) (7) | | | | | | |
| | | | | | | |
| (8) | | | | | | |
| (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | | line 25.) | 111 505 | | | |
| Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the | | | | | that range to the - | |

Schedule D (Form 990) 2018

832053 10-29-18

| SPUR | 2 – | SAN | FRANCISC | CO BAY | AREA | PLANNING |
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| Sche | dule D (Form 990) 2018 AND URBAN RESEARCH ASSOCIATION | 94-: | 1498232 Page 4 |
|------|--|------|----------------|
| Pa | t XI Reconciliation of Revenue per Audited Financial Statements With Revenue per R | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 6,903,116. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | |
| а | Net unrealized gains (losses) on investments 2a661. | | |
| b | | | |
| с | Recoveries of prior year grants 2c | | |
| d | | | |
| е | | 2e | 66,718. |
| 3 | Subtract line 2e from line 1 | 3 | 6,836,398. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIII.) 4b 7,636. | | |
| с | Add lines 4a and 4b | 4c | 7,636. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | 5 | 6,844,034. |
| Pa | rt XII Reconciliation of Expenses per Audited Financial Statements With Expenses per | Retu | rn. |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | |
| 1 | Total expenses and losses per audited financial statements | 1 | 8,209,439. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | |
| а | Donated services and use of facilities 2a | | |
| b | Prior year adjustments 2b | | |
| с | Other losses 2c | | |
| d | | | |
| е | Add lines 2a through 2d | 2e | 0. |
| 3 | Subtract line 2e from line 1 | 3 | 8,209,439. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIII.) 4b 7,636. | | |
| с | Add lines 4a and 4b | 4c | 7,636. |
| _5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | 5 | 8,217,075. |
| Do | rt XIII Supplemental Information. | | |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

-PATRI FELLOWSHIP INVESTMENT INTEREST IS TO BE USED TO FUND A RESEARCH

POSITION IN URBAN DESIGN AND PLANNING.

-SPUR ENDOWMENT INCOME IS UNRESTRICTED.

PART X, LINE 2:

THE ORGANIZATION FOLLOWS ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE

UNITED STATES RELATING TO THE ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES.

ADOPTION OF THESE PROVISIONS DID NOT HAVE ANY IMPACT ON THE ORGANIZATION'S

LIABILITY FOR UNRECOGNIZED TAX LIABILITIES. MANAGEMENT BELIEVES THAT THE

ORGANIZATION HAS ADEQUATELY ADDRESSED ALL TAX POSITIONS AND THAT THERE ARE

NO UNRECORDED TAX LIABILITIES.

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| | - SAN FRANCISCO BAY AREA PLANNING RBAN RESEARCH ASSOCIATION ontinued) | 94-1498232 _{Pag} |
|----------------------------|---|---------------------------|
| | | |
| PART XI, LINE 4B - OTHER . | ADJUSTMENTS: | |
| INVESTMENT MANAGEMENT FEE | S | 7,63 |
| PART XII, LINE 4B - OTHER | ADJUSTMENTS: | |
| INVESTMENT MANAGEMENT FEE | S | 7,63 |
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| 832055 10-29-18 | | Schedule D (Form 990) |

| SCHEDULE G | Suppleme | ntal Information Regarding | Fun | drais | ing or Gaming | Acti | vities | OMB No. 1545-0047 | |
|--|--|--|---|---|---|---------|--|--|--|
| (Form 990 or 990-EZ) | Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. | | | | | | | 2018 | |
| Demotion of the Terror | C | | Open to Public | | | | | | |
| Department of the Treasury Internal Revenue Service | ► Go to www.irs.gov/Form990 for instructions and the latest information. | | | | | | | | |
| Name of the organization | | SAN FRANCISCO BAY AN RESEARCH ASSOCI | | | LANNING | | Employer ide 94-1498 | ntification number 232 | |
| | complete this par | Complete if the organization answe | ered "Y | es" o | n Form 990, Part IV, I | line 1 | 7. Form 990-E2 | Z filers are not | |
| Indicate whether th Mail solicitat Mail solicitat Internet and Phone solicities In-person so 2 a Did the organization key employees list | e organization rais itions email solicitations tations dicitations on have a written o red in Form 990, P d highest paid indiv | sed funds through any of the followin e Solicita f Solicita g Special or oral agreement with any individua art VII) or entity in connection with p viduals or entities (fundraisers) pursu | tion of tion of fundra l (inclue | non-g gover aising ding o ional 1 | overnment grants nment grants events fficers, directors, trus fundraising services? | stees | Yes | | |
| (i) Name and addres or entity (fund | | (ii) Activity | (iii) fundi have c or cor contrib | Did aiser ustody itrol of utions? | (iv) Gross receipts from activity | tò (o | Amount paid or retained by) fundraiser ted in col. (i) | (vi) Amount paid to (or retained by) organization | |
| | | | Yes | No | | | | | |
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| | | | | | | | | | |
| Total | | | <u></u> | | | | | | |
| 3 List all states in whi or licensing. | ich the organizatio | n is registered or licensed to solicit | contrik | oution | s or has been notified | d it is | exempt from r | egistration | |
| | | | | | | | | | |
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| | | | | | | | | | |
| LHA For Paperwork Re | eduction Act Not | ice, see the Instructions for Form | 990 or | 990- | EZ. S | Sche | dule G (Form 9 | 990 or 990-EZ) 2018 | |

832081 10-03-18

SPUR - SAN FRANCISCO BAY AREA PLANNING Schedule G (Form 990 or 990 EZ) 2018 AND URBAN RESEARCH ASSOCIATION

94-1498232 Page 2

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 n 990-E7 lines 1 and 6h List events with eater than \$5 000 of fundraising ent contributio - d -nnes receints (n in

| | | of fundraising event contributions and gr | - | | ÷ . | ots greater than \$5,000 |
|-------------------|---|---|--|-------------------------------|-------------------|---|
| | | | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events |
| | | | | GOOD | | (add col. (a) through |
| | | | SILVER SPUR | GOVERNMENT A | (total number) | col. (c)) |
| P | | | (event type) | (event type) | (total number) | |
| Peverine | 1 | Gross receipts | 893,497. | 189,634. | 505,728. | 1,588,859 |
| | 2 | Less: Contributions | 807,567. | 162,334. | 440,803. | 1,410,704 |
| | 3 | Gross income (line 1 minus line 2) | 85,930. | 27,300. | 64,925. | 178,155 |
| | 4 | Cash prizes | | | | |
| | | | | | | |
| ß | 5 | Noncash prizes | | | | |
| | 6 | Rent/facility costs | 36,848. | 19,542. | 37,181. | 93,571 |
| חווברו באחבוואבא | 7 | Food and beverages | 100,074. | 25,109. | 81,767. | 206,950 |
| ן ב | 8 | Entertainment | | | | |
| | 9 | Other direct expenses | | 1,411. | 4,525. | 10,031 |
| | - | Direct expense summary. Add lines 4 throug | | · · · | | 310,552 |
| - I | | Net income summary. Subtract line 10 from I | | | | -132,397 |
| 'a | rt I | 5 | answered "Yes" on Forn | n 990, Part IV, line 19, or r | eported more than | |
| - | | \$15,000 on Form 990-EZ, line 6a. | İ. | (b) Pull tabs/instant | | |
| | | | (a) Bingo | bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (d |
| | | | | | | () 3 (|
| - | 1 | Gross revenue | | | | |
| | | | | | | |
| 3 | 2 | Cash prizes | | | | |
| | _ | | | | | |
| Ì | 3 | Noncash prizes | | | | |
| | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses | | | | |
| - | | | Yes % | Yes % | Yes % | |
| | | | | | | |
| | 6 | Volunteer labor | | □ No | No | |
| | | | No | • | | |
| | | Volunteer labor Direct expense summary. Add lines 2 throug | No | No No | | |
| | 7 | Direct expense summary. Add lines 2 throug | No | | ▶ | |
| | 7 | | No | | ▶ | |
|) | 7 8 | Direct expense summary. Add lines 2 throug | h 5 in column (d) | | ▶ | |
| а | 7 8 Ent | Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line 7 ter the state(s) in which the organization condu- he organization licensed to conduct gaming a | No h 5 in column (d) 7 from line 1, column (d) ucts gaming activities: _ uctivities in each of these | states? | > | YesN |
| а | 7 8 Ent | Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line 7 ter the state(s) in which the organization condu | No h 5 in column (d) 7 from line 1, column (d) ucts gaming activities: _ uctivities in each of these | states? | > | YesN |
| а | 7 8 Ent | Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line 7 ter the state(s) in which the organization condu- he organization licensed to conduct gaming a | No h 5 in column (d) 7 from line 1, column (d) ucts gaming activities: _ uctivities in each of these | states? | > | YesN |
| a b | 7 8 Ent Is t If "I | Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line 7 ter the state(s) in which the organization cond he organization licensed to conduct gaming a No," explain: | No N | states? | ▶ ► | |
| a b Da | 7 Ent Is t If "I We | Direct expense summary. Add lines 2 throug <u>Net gaming income summary. Subtract line 7</u> ter the state(s) in which the organization condi he organization licensed to conduct gaming a No," explain: ere any of the organization's gaming licenses re- | No N | states? | ▶ ► | |
| a b)a | 7 Ent Is t If "I We | Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line 7 ter the state(s) in which the organization cond he organization licensed to conduct gaming a No," explain: | No N | states? | ▶ ► | |
| a b)a | 7 Ent Is t If "I We | Direct expense summary. Add lines 2 throug <u>Net gaming income summary. Subtract line 7</u> ter the state(s) in which the organization condi he organization licensed to conduct gaming a No," explain: ere any of the organization's gaming licenses re- | No N | states? | ▶ ► | |
| a b)a b | 7 8 Entt Is t If "I We If "`` | Direct expense summary. Add lines 2 throug <u>Net gaming income summary. Subtract line 7</u> ter the state(s) in which the organization condi he organization licensed to conduct gaming a No," explain: ere any of the organization's gaming licenses re- | No N | states? | ► | |

40 16491118 718997 2019311 2018.05030 SPUR - SAN FRANCISCO BAY AR 20193111

| Cab | SPUR – SAN FRANCISCO BAY AREA PLANNING edule G (Form 990 or 990-EZ) 2018 AND URBAN RESEARCH ASSOCIATION 94-3 | 1498232 | |
|-------|---|-------------------|----------------|
| Scn | Does the organization conduct gaming activities with nonmembers? | | No |
| | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed | L Tes | |
| 12 | | Yes | |
| 12 | to administer charitable gaming? | | |
| | | 13a | % |
| | The organization's facility | | <u>%</u> % |
| | An outside facility Enter the name and address of the person who prepares the organization's gaming/special events books and records: | 130 | 70 |
| 14 | | | |
| | Address | | |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue? | Yes | No No |
| | If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ If "Yes," enter name and address of the third party: | | |
| | Name | | |
| | Address | | |
| 16 | Gaming manager information: | | |
| | Name | | |
| | Gaming manager compensation | | |
| | Description of services provided | | |
| | | | |
| | Director/officer Employee Independent contractor | | |
| 17 | Mandatory distributions: | | |
| | Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? | Yes | No No |
| h | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the | 100 | |
| | organization's own exempt activities during the tax year > \$ | | |
| Pa | rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and P. 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | art III, lines 9, | , 9b, 10b, |
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| 83208 | 33 10-03-18 Schedule G (For | m 990 or 990 |)-EZ) 2018 |
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2018.05030 SPUR - SAN FRANCISCO BAY AR 20193111

| Schedule G | G (Form 990 or 990-EZ) Supplemental Info | AND URBAN RESEAU | RCH ASSOCIATION | 94-1498232 Page 4 |
|--------------|---|---------------------|-----------------|---------------------------------|
| Part IV | Supplemental Info | rmation (continued) | | |
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| | | | | Schedule G (Form 990 or 990-EZ) |
| 832084 04-01 | - 18 | | | . , |

SPUR - SAN FRANCISCO BAY AREA PLANNING

| SC | HEDULE J Compensation Information | OMB N | . 1545-00 | 047 |
|----------|---|--------------------|-----------|--------|
| | rm 990) For certain Officers, Directors, Trustees, Key Employees, and Highest | 20 | 110 | |
| 1 | Compensated Employees | |)18 | |
| - | tment of the Treasury Complete if the organization answered "Yes" on Form 990, Part IV, line 23. | Open | to Pub | lic |
| | tment of the Treasury Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information. | | ection | |
| Nam | | nployer identifica | tion nu | mber |
| | AND URBAN RESEARCH ASSOCIATION | 94-14982 | 32 | |
| Pa | rt I Questions Regarding Compensation | | | |
| - | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 99 | 0, | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal | use | | |
| | Travel for companions Payments for business use of personal reside | ence | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, c | chef) | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | | | |
| | | | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization | n's | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization | to | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | Compensation committee Written employment contract | | | |
| | Independent compensation consultant | | | |
| | Form 990 of other organizations | mittee | | |
| | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | | _ | X |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | | - | X X |
| с | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | _ | |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| ~ | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| - | contingent on the revenues of: | 5- | | x |
| | The organization? | | _ | X |
| b | Any related organization? | | | - 23 |
| 6 | If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| 0 | contingent on the net earnings of: | | | |
| а | | 6a | | x |
| | The organization? | | | X |
| U | Any related organization? If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | |
| ' | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | x |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | ······ / | | |
| 0 | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | x |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | • | | |
| 9 | | 9 | | |
| I HA | Regulations section 53.4958-6(c)? For Paperwork Reduction Act Notice, see the Instructions for Form 990. | Schedule J (Fo | rm 990 |) 2018 |

832111 10-26-18

Schedule J (Form 990) 2018

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION

94-1498232

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns | (F) Compensation in column (B) |
|-----------------------------|------|--------------------------|---|---|-----------------------------------|-------------------------|----------------------|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | Denents | (B)(i)-(D) | reported as deferred on prior Form 990 |
| (1) GABRIEL METCALF | (i) | 387,301. | 0. | 0. | 4,625. | 9,404. | 401,330. | 0. |
| PRESIDENT AND CEO (FORMER) | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (2) ALICIA JOHN BAPTISTE | (i) | 231,958. | 0. | 0. | 4,500. | 8,811. | 245,269. | 0. |
| PRESIDENT AND CEO (CURRENT) | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (3) ADHI NAGRAJ | (i) | 174,167. | 0. | 0. | 4,625. | 8,398. | 187,190. | 0. |
| SAN FRANCISCO CITY DIRECTOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (4) ROBERT OGILVIE | (i) | 165,000. | 0. | 0. | 6,125. | 9,601. | 180,726. | 0. |
| OAKLAND CITY DIRECTOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (5) TERESA ALVARADO | (i) | 160,000. | 0. | 0. | 5,125. | 9,007. | 174,132. | 0. |
| SAN JOSE CITY DIRECTOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (6) HEATHER OLINTO | (i) | 147,500. | 0. | 0. | 0. | 9,155. | 156,655. | 0. |
| CHIEF DEVELOPMENT OFFICER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
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| | (i) | | | | | | | |
| | (ii) | | | | | | | |

Schedule J (Form 990) 2018

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2018

| SCHEDULE L | т | ransactior | ıs V | Vith | Interested | Ρ | ersons | | | ON | /IB No. | 1545-0 | 047 |
|--|-------------------|---|--------|------------------|---|--------------|-----------------------------|--------|----------------|---------|------------------|-------------|---------|
| (Form 990 or 990-EZ) | Complete if th | - | | | s" on Form 990, Par | | | 26, 27 | , 28a, | | 20 | 18 | 3 |
| | | | | | -EZ, Part V, line 38a 990 or Form 990-EZ | | 40b. | | | | ben T | | |
| Department of the Treasury Internal Revenue Service | ► Go | • | | | structions and the | | est information. | | | | spect | | JIC |
| Name of the organization | SPUR - S | SAN FRANCI | SCC |) BA | Y AREA PLA | NN | IING | Em | ployer | ident | ificati | on n | umber |
| | | AN RESEARC | | | | | | | | 982 | 32 | | |
| | | | | | ion 501(c)(4), and 50 | | | | | | | | |
| | | | | | art IV, line 25a or 25k | o, or | r Form 990-EZ, P | art V, | line 40 |)b. | | | |
| 1 (a) Name of disqualifie | d person (I | c) Relationship bety person and or | | | lified (c | ;) De | escription of tran | sactic | n | | | Corre es | ected? |
| | | p 0.0001 a.r.a 0. | 9 | | | | | | | | | es | No |
| | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | |
| 2 Enter the amount of ta | ax incurred by th | e organization man | aders | or dise | ualified persons du | rina | the vear under | | | | | | |
| | | 0 | • | | | Ũ | | | ▶ \$ | | | | |
| 3 Enter the amount of ta | | | | | | | | | | | | | |
| | | Interested Per | | | | | | | | | | | |
| | | | | - | | | | | | | | | |
| - | - | 990, Part X, line 5, 6 | | | , Part V, line 38a or I | -orn | n 990, Part IV, IIr | ie 26; | or it tr | ie orga | Inizati | on | |
| (a) Name of | (b) Relations | | (d) Lo | an to or | (e) Original | († | f) Balance due | (g) |) In | (h) Ap | | (i) \ | Vritten |
| interested person | with organizat | | | n the zation? | principal amount | ` | | | efault? bý boa | | | | |
| | | | То | From | | | | Yes | No | Yes | No | Yes | No |
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| Total | | | | | ▶ \$ | | | | | | | | |
| | Assistance E | Benefiting Inter | reste | d Pe | | | | | | | | | |
| Complete if th | ne organization a | nswered "Yes" on I | Form 9 | 990, Pa | art IV, line 27. | | | | | | | | |
| (a) Name of intereste | ed person | (b) Relationship interested pers the organiza | son an | | (c) Amount of assistance | | (d) Type assistan | | | |) Purp assist | | of |
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule L (Form 990 or 990-EZ) 2018

832131 10-25-18

SPUR - SAN FRANCISCO BAY AREA PLANNING

Schedule L (Form 990 or 990 EZ) 2018 AND URBAN RESEARCH ASSOCIATION

94-149<u>8232 Page 2</u>

| artiv | Dusiness mansactions involving interested i | -61201 | 15. | | |
|-------|---|---------|----------|-----|--------|
| | Complete if the organization answered "Yes" on Form 990 | Part IV | line 28a | 28h | or 28c |

| Complete if the organization answered | "Yes" on Form 990, Part IV, line 28a, 2 | 8b, or 28c. | - | | |
|---------------------------------------|---|---------------------------|--------------------------------|-----------------------------|-------------------------------|
| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sha organiz rever | aring of zation's nues? |
| | | | | Yes | No |
| MOLLY TURNER | BOARD MEMBER | 10,000. | RESEARCH ON | 1 | Х |
| | | | | | |
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Part V Supplemental Information.

Provide additional information for responses to questions on Schedule L (see instructions).

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: MOLLY TURNER

(D) DESCRIPTION OF TRANSACTION: RESEARCH ON HOMELESSNESS

Schedule L (Form 990 or 990-EZ) 2018

832132 10-25-18

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.
 Go to www.irs.gov/Form990 for the latest information.

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION Employer identification number 94-1498232

OMB No 1545-0047

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

EDUCATION AND ADVOCACY.

FORM 990, PART VI, SECTION B, LINE 11B:

FORM 990 IS PREPARED BY AN OUTSIDE TAX PROFESSIONAL. THE FORM IS THEN

REVIEWED BY THE ORGANIZATION'S MANAGEMENT AND SELECTED MEMBERS OF THE BOARD

OF DIRECTORS. THIS GROUP OF INDIVIDUALS THEN DISCUSSES THE CONTENTS OF THE

RETURN WITH THE OUTSIDE TAX PROFESSIONAL. AFTER A FULL REVIEW (WITH

MODIFICATIONS WHERE NECESSARY), THE FINAL VERSION OF THE TAX RETURN IS

PROVIDED TO ALL MEMBERS OF THE ORGANIZATION'S VOTING BODY. A

REPRESENTATIVE OF MANAGEMENT SIGNS AND MAILS THE RETURN TO THE DEPARTMENT OF THE TREASURY.

FORM 990, PART VI, SECTION B, LINE 12C:

THE BOARD OF DIRECTORS REVIEWS ALL POTENTIAL CONFLICTS OF INTEREST AT LEAST ANNUALLY. ALL PERSONNEL AND BOARD MEMBERS ARE REQUIRED TO DISCLOSE POTENTIAL CONFLICTS AND ANY RELATED PARTY AFFILIATIONS. LOANS BETWEEN THE

ORGANIZATION AND MEMBERS OF MANAGEMENT AND THE BOARD ARE STRICTLY

PROHIBITED. THE ORGANIZATION SEEKS FULL TRANSPARENCY ON ALL RELATIONSHIPS.

ANY POTENTIAL CONFLICTS (IN FACT OR APPEARANCE) ARE DISCUSSED OPENLY AND

RESOLVED IN ACCORDANCE WITH THE ORGANIZATION'S POLICIES AND PROCEDURES.

FORM 990, PART VI, SECTION B, LINE 15:

16491118 718997 2019311

 THE BOARD OF DIRECTORS REVIEWS THE COMPENSATION OF ALL HIGH-LEVEL PERSONNEL

 ANNUALLY IN ACCORDANCE WITH IRS RULES AND REGULATIONS. EFFORTS ARE MADE TO

 SECURE COMPENSATION DATA FROM INDUSTRY SOURCES IN ORDER TO DETERMINE

 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O (Form 990 or 990-EZ) (2018)

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2018.05030 SPUR - SAN FRANCISCO BAY AR 20193111

| Schedule O (Form 990 or 990-EZ) (2018) | Page 2 | | | | | | | |
|---|---|--|--|--|--|--|--|--|
| Name of the organization SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION | Employer identification number $94 - 1498232$ | | | | | | | |
| COMPETITIVENESS AND APPROPRIATENESS OF SALARIES. EVERY E | FFORT IS MADE TO | | | | | | | |
| ENSURE THAT THE PROCESS IS THOROUGH AND TRANSPARENT IN AC | CORDANCE WITH IRS | | | | | | | |
| GUIDELINES AND THE ORGANIZATION'S POLICIES AND PROCEDURES. | | | | | | | | |

FORM 990, PART VI, SECTION C, LINE 18:

THE ORGANIZATION'S TAX FILINGS ARE STORED IN A SECURE ENVIRONMENT AND HELD AVAILABLE FOR INSPECTION BY TAX AUTHORITIES AND THE GENERAL PUBLIC. TAX RETURNS ARE POSTED ANNUALLY TO WWW.GUIDESTAR.ORG AND ARE ALSO AVAILABLE AT THE ORGANIZATION'S OFFICE IN SAN FRANCISCO, CALIFORNIA.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND AUDITED FINANCIAL

STATEMENTS ARE LOCATED IN THE OFFICE OF THE PRESIDENT AND CEO AND ARE

AVAILABLE FOR PUBLIC INSPECTION BY APPOINTMENT.

FORM 990, PART IX, LINE 11G, OTHER FEES:

OTHER CONSULTANTS:

PROGRAM SERVICE EXPENSES1,151,865.MANAGEMENT AND GENERAL EXPENSES117,418.

FUNDRAISING EXPENSES

TOTAL EXPENSES

TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A 1,460,087.

FORM 990, PART XII, LINE 2C:

THE PROCESS OF THE AUDIT COMMITTEE REVIEWING AND APPROVING THE FORM 990

49

AND AUDITED FINANCIAL STATEMENTS HAS NOT CHANGED FROM THE PRIOR YEAR.

832212 10-10-18

190,804.

1,460,087.

TAX RETURN FILING INSTRUCTIONS

FORM 990-T

FOR THE YEAR ENDING

MARCH 31, 2019

| Prepared for | SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION 654 MISSION STREET SAN FRANCISCO, CA 94105 |
|--|---|
| Prepared by | WMB2, LLP 101 LARKSPUR LANDING CIR, STE 200 LARKSPUR, CA 94939-1750 |
| Amount due or refund | NO AMOUNT IS DUE. |
| Make check payable to | NO AMOUNT IS DUE. |
| Mail tax return and check (if applicable) to | DEPARTMENT OF THE TREASURY INTERNAL REVENUE SERVICE CENTER OGDEN, UT 84201-0027 |
| Return must be mailed on or before | FEBRUARY 18, 2020 |
| Special Instructions | THE RETURN SHOULD BE SIGNED AND DATED. |

| | | EXTE | NDED TO FEB | RUA | RY 18, 2020 | 0 | | | |
|--|-------------|--|--|-----------|---------------------------|-------------------------|-------------|-------------------------|--|
| Form 990-T | | Exempt Orga | nization Bus | sine | ss Income | Tax Retur | n ∟ | OMB N | lo. 1545-0687 |
| | | | nd proxy tax und | | | | | 9 | 018 |
| | For ca | alendar year 2018 or other tax ye | | | | | <u>19</u> . | | UIO |
| Department of the Treasury Internal Revenue Service | | ► Go to www Do not enter SSN numbe | irs.gov/Form990T for in rs on this form as it may | | | |). | Dpen to P | ublic Inspection for organizations Only |
| A Check box if | | Name of organization (| - | | | | DEmplo | yer identif | fication number |
| address change | t | SPUR - SAN | | | | ING | | oyees' true ctions.) | st, see |
| B Exempt under section | Print | AND URBAN R | ESEARCH ASS | OCI | ATION | | 9 | 4-14 | 98232 |
| X 501(c)(3) | Or Type | Number, street, and room | | k, see ir | structions. | | | ted busin | ess activity code |
| 408(e) 220(e | · | 654 MISSION | | | | | _ | | |
| 408A 530(a | , | City or town, state or prov SAN FRANCIS | CO, CA 941 | 05 | | | 531: | 120 | |
| C Book value of all assets at end of year | | F Group exemption numb G Check organization type | per (See instructions.) | | | | | | |
| 18,622, | 256. | G Check organization type | e 🕨 🚺 501(c) corp | | n 🔄 501(c) trust | |) trust | | Other trust |
| | | ation's unrelated trades or t | | 1 | | e the only (or first) u | | | |
| | | EE STATEMENT | | | | e, complete Parts I-V | | |), |
| | | ace at the end of the previou | is sentence, complete Pa | irts i an | id II, complete a Schedu | lie M for each additio | nai trade | or | |
| business, then comple | | poration a subsidiary in an a | affiliated aroun or a narer | nt-suhs | idiary controlled group? | > | Yes | x x | No |
| | | itifying number of the paren | | 11 0000 | idially controlled group. | | | , | |
| J The books are in care | of 🕨 . | ALICIA JOHN- | BAPTISTE | | Telep | hone number 🕨 4 | 115-' | 781- | 8726 |
| Part I Unrelat | ed Tra | de or Business Inc | ome | | (A) Income | (B) Expense | S | | (C) Net |
| 1 a Gross receipts or sa | ales | | | | | | | | |
| b Less returns and al | | | c Balance 🕨 | 1c | | | | | |
| | | e A, line 7) | | 2 | | | | | |
| 3 Gross profit. Subtra | | | | 3 | | | | | |
| | | ch Schedule D) Part II, line 17) (attach Form | | 4a 4b | | | | | |
| | | sts | | 40 4c | | | | | |
| | | ship or an S corporation (at | | 5 | | | | | |
| 6 Rent income (Sche | | | | 6 | | | | | |
| , | | me (Schedule E) | | 7 | 90,968 | . 121,3 | 380. | _ | 30,412. |
| 8 Interest, annuities, i | oyalties, | and rents from a controlled | organization (Schedule F) | 8 | | | | | |
| | | on 501(c)(7), (9), or (17) o | | | | | | | |
| | | ome (Schedule I) | | 10 | | | | | |
| 11 Advertising income | (Schedul | e J) | | 11 | | | | | |
| | | ns; attach schedule) Jgh 12 | | | 90,968 | . 121,3 | 380 | | 30,412. |
| | | ot Taken Elsewhei | | | - | | | | 50,412. |
| | | utions, deductions must | | | | | | | |
| 14 Compensation of | officers, d | irectors, and trustees (Sche | dule K) | | | | 14 | | |
| 15 Salaries and wage | s | | | | | | 15 | | |
| | | | | | | | 16 | | |
| | | | | | | | 17 | | |
| | | see instructions) | | | | | 18 | | |
| 19 Taxes and licenses20 Charitable contribution | itions (Se | e instructions for limitation | rulae) | | | | 19 20 | | |
| | | 562) | | | | | 20 | | |
| | | n Schedule A and elsewher | | | | | 22b | | |
| | | | | | | | 23 | | |
| | | mpensation plans | | | | | 24 | | |
| 25 Employee benefit | orograms | | | | | | 25 | | |
| 26 Excess exempt ex | penses (S | chedule I) | | | | | 26 | | |
| | | chedule J) | | | | | 27 | | |
| | | hedule) | | | | | 28 | | 0. |
| | | 14 through 28 | | | | | 29 30 | | 30,412. |
| | | income before net operating loss arising in tax years beg | | | | | 30 | | 50,714. |
| | | income. Subtract line 31 fro | | | , | | 32 | - | 30,412. |
| | | rwork Reduction Act Notice | | | | | | | 990-T (2018) |
| | • - | | | 50 |) | | | | / |

16491118 718997 2019311 2018.05030 SPUR - SAN FRANCISCO BAY AR 20193111

SPUR - SAN FRANCISCO BAY AREA PLANNING

| Form 990-1 | (2018) AND URBAN RESEARCH | ASSOCIATION | | 94-14 | 98232 | | Page 2 |
|------------|--|---|------------------------------------|---|--------------------|------------------|---------------|
| Part I | II Total Unrelated Business Taxa | ble Income | | | | | |
| 33 | Total of unrelated business taxable income comput | ted from all unrelated trades or businesses | s (see instruct | tions) | 33 | -30,4 | 12. |
| 34 | Amounts paid for disallowed fringes | | | | 34 | | |
| 35 | Deduction for net operating loss arising in tax years | s beginning before January 1, 2018 (see ir | nstructions) | STMT 2 | 35 | | 0. |
| 36 | Total of unrelated business taxable income before s | | | | | | |
| | lines 33 and 34 | - | | | 36 | -30,4 | 12. |
| 37 | Specific deduction (Generally \$1,000, but see line 3 | 37 instructions for exceptions) | | | | 1,0 | |
| 38 | Unrelated business taxable income. Subtract line | | | | | | |
| | enter the smaller of zero or line 36 | | | | 38 | -30,4 | 12. |
| Part I | V Tax Computation | | | | | | |
| 39 | Organizations Taxable as Corporations. Multiply I | ine 38 hv 21% (0.21) | | | ▶ 39 | | 0. |
| | Trusts Taxable at Trust Rates. See instructions for | | | | - 00 | | ••• |
| 40 | Tax rate schedule or Schedule D (Fo | | | | ▶ 40 | | |
| 41 | | | | | | | |
| | Proxy tax. See instructions | | | | | | |
| 42 | Alternative minimum tax (trusts only) | tiono | | | 42 | | |
| 43 44 | Tax on Noncompliant Facility Income. See instruct Total. Add lines 41, 42, and 43 to line 39 or 40, wh | ichover applies | | | | | 0. |
| | Tax and Payments | | | | 44 | | 0. |
| | Foreign tax credit (corporations attach Form 1118; | tructo attach Form 1110) | 45a | | | | |
| | | | | | _ | | |
| | | | | | _ | | |
| | General business credit. Attach Form 3800 | | | | _ | | |
| | Credit for prior year minimum tax (attach Form 880 | | | | | | |
| | Total credits. Add lines 45a through 45d | | | | 45e | | |
| 46 | Subtract line 45e from line 44 | | | | 46 | | 0. |
| 47 | Other taxes. Check if from: Form 4255 | | | | | | |
| 48 | Total tax. Add lines 46 and 47 (see instructions) | | | | | | 0. |
| 49 | 2018 net 965 tax liability paid from Form 965-A or | | | | 49 | | 0. |
| | Payments: A 2017 overpayment credited to 2018 | | | | _ | | |
| b | 2018 estimated tax payments | | 50b | | _ | | |
| | Tax deposited with Form 8868 | | | | _ | | |
| | Foreign organizations: Tax paid or withheld at sour | | | | _ | | |
| | Backup withholding (see instructions) | | | | _ | | |
| | Credit for small employer health insurance premiur | | 50f | | _ | | |
| g | Other credits, adjustments, and payments: | | | | | | |
| | | ther Total | · | | | | |
| 51 | Total payments. Add lines 50a through 50g | | | | 51 | | |
| 52 | Estimated tax penalty (see instructions). Check if Fe | | | | . 52 | | |
| 53 | Tax due. If line 51 is less than the total of lines 48, | | | 🕨 | ► <u>53</u> | | |
| 54 | Overpayment. If line 51 is larger than the total of line | | d | 🕨 | ► <u>54</u> | | |
| 55 | Enter the amount of line 54 you want: Credited to 2 | - | | Refunded | ► 55 | | |
| Part V | I Statements Regarding Certain | Activities and Other Information | ation (see | instructions) | | | |
| 56 | At any time during the 2018 calendar year, did the | | | - | | Yes | No |
| | over a financial account (bank, securities, or other) | | - | | | | |
| | FinCEN Form 114, Report of Foreign Bank and Fina | ncial Accounts. If "Yes," enter the name of | the foreign c | ountry | | | |
| | here | | | | | _ | X |
| 57 | During the tax year, did the organization receive a c | | or transferor t | to, a foreign trust? | | | Х |
| | If "Yes," see instructions for other forms the organized | | | | | | |
| 58 | Enter the amount of tax-exempt interest received of | | | | | | |
| 0: | Under penalties of perjury, I declare that I have examined correct, and complete. Declaration of preparer (other that | d this return, including accompanying schedules a n taxpayer) is based on all information of which p | and statements, reparer has any | , and to the best of my k knowledge. | nowledge and belie | f, it is true, | |
| Sign | | | | | May the IRS discus | | vith |
| Here | | | DENT A | ND CEO | the preparer shown | n below (see | _ |
| | Signature of officer | Date Title | | | instructions)? | Yes | No |
| | Print/Type preparer's name | Preparer's signature | Date | Check | if PTIN | | |
| Paid | | | | self- employe | | | |
| Prepa | rer DAVID D BAILEY | | | | | 11131 | _ |
| Use C | Poly Firm's name ► WMB2, LLP | | | Firm's EIN | ▶ 26-3 | 78939 | 1 |
| | 101 LARKSP | UR LANDING CIR, ST | E 200 | | | | |
| | Firm's address LARKSPUR , | CA 94939-1750 | | Phone no. | 415-925 | | |
| 823711 01 | 09-19 | | | | Forr | m 990-T (| 2018) |
| | | 51 | | | | | |

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2018.05030 SPUR - SAN FRANCISCO BAY AR 20193111

SPUR - SAN FRANCISCO BAY AREA PLANNING Form 990-T (2018) AND URBAN RESEARCH ASSOCIATION

| Schedule A - Cost of Goods | s Sold. Enter method of invent | ory valuation 🕨 N/A | | |
|--|---|--|--|---|
| 1 Inventory at beginning of year | 1 | 6 Inventory at end of year | r | 6 |
| 2 Purchases | 2 | 7 Cost of goods sold. Su | | |
| 3 Cost of labor | | from line 5. Enter here | and in Part I, | |
| 4a Additional section 263A costs | | line 2 | | 7 |
| (attach schedule) | 4a | 8 Do the rules of section | 263A (with respect to | Yes No |
| b Other costs (attach schedule) | 4b | property produced or a | cquired for resale) apply to | |
| 5 Total. Add lines 1 through 4b | | the organization? | | |
| Schedule C - Rent Income | (From Real Property and | Personal Property | Leased With Real Pro | perty) |
| (see instructions) | | | | |
| 1. Description of property | | | | |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| | 2. Rent received or accrued | | 2(a) Deductions directly | connected with the income in |
| (a) From personal property (if the per rent for personal property is more 10% but not more than 50% | than for pe | nd personal property (if the percenta ersonal property exceeds 50% or if : is based on profit or income) | age S(a) Deductions directly columns 2(a) an | d 2(b) (attach schedule) |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| Total | 0 Total | | 0. | |
| (c) Total income. Add totals of columns a here and on page 1, Part I, line 6, column | 2(a) and 2(b). Enter (A) | | 0 . (b) Total deductions. Enter here and on page 1, Part I, line 6, column (B) | ▶ 0. |
| Schedule E - Unrelated Deb | | nstructions) | | • |
| | · · · · · | | Deductions directly cont to debt-financ | |
| 1 | | Gross income from or allocable to debt- | (a) Straight line depreciation | (b) Other deductions |
| 1. Description of debt-fir | ianceo property | financed property | (attach schedule) | (attach schedule) |
| | | | STATEMENT 5 | STATEMENT 6 |
| (1) NON-RESIDENTIAL | RENTAL INCOME | 396,546. | 383,654 | . 145,464. |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| Amount of average acquisition debt on or allocable to debt-financed property (attach schedule) | 5. Average adjusted basis of or allocable to debt-financed property STATEMENT ^(e) 8 | 6. Column 4 divided by column 5 | 7. Gross income reportable (column 2 x column 6) | 8. Allocable deductions (column 6 x total of columns 3(a) and 3(b)) |
| STATEMENT 7 | | | 00 060 | 101 200 |
| (1) 2,726,000. | 11,882,476. | 22.94% | 90,968 | . 121,380. |
| (2) | | % | | |
| (3) | | % | | |
| (4) STATEMENT 3 | STATEMENT 4 | % | | |
| DIVIDUENT D | | | Enter here and on page 1, Part I, line 7, column (A). | Enter here and on page 1, Part I, line 7, column (B). |
| Totals | | ▶ | 90,968 | . 121,380. |
| Total dividends-received deductions in | cluded in column 8 | | | 0. |

Form 990-T (2018)

94-1498232

Page 3

823721 01-09-19

SPUR - SAN FRANCISCO BAY AREA PLANNING Form 990-T (2018) AND URBAN RESEARCH ASSOCIATION

| 94 | -1 | 49 | 8 | 2 | 3 | 2 |
|----|----|----|---|---|---|---|
| | | | | | | |

Page 4

| Schedule F - Interest, | Annuities | s, Royalti | ies, and Rent | s From C | ontrolle | ed Organiz | zation | IS (see ins | struction | s) |
|--------------------------------------|---|-----------------------------------|--|--|--|--|---|------------------------------------|---------------------|--|
| | | | | Controlled O | | - | | | | |
| 1. Name of controlled organiza | tion | 2. Emplo identificat numbe | over 3. Net un (loss) (see | related income e instructions) | 4. Tota | al of specified nents made | 5. Part of column 4 that is included in the controlling organization's gross income | | rolling | 6. Deductions directly connected with income in column 5 |
| (1) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| Nonexempt Controlled Organ | zations | | | | | | | | | |
| 7. Taxable Income | 8. Net un | related income e instructions) | (loss) 9. Total | of specified pay made | ments | 10. Part of colu- in the controll gross | mn 9 that ing organi s income | is included ization's | 11. De with | ductions directly connecte i income in column 10 |
| (1) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| | 1 | | I | | | Add colur Enter here and line 8, o | | 1, Part I, | | d columns 6 and 11. here and on page 1, Part I, line 8, column (B). |
| Fotals | | | | | | | | Ο. | | 0 |
| Schedule G - Investme | ent Incon | ne of a Se | ection 501(c) | (7), (9), or | (17) Or | ganization | <u>ו</u> | • • | | - |
| (see inst | | | | (-,, (-,, | (, | J | - | | | |
| 1. Desc | ription of incon | ne | | 2. Amount of | income | 3. Deductio directly conne (attach sched | ected | 4. Set- (attach s | asides schedule) | 5. Total deductions and set-asides (col. 3 plus col. 4) |
| (1) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| | | | | Enter here and Part I, line 9, co | | | | | | Enter here and on page Part I, line 9, column (B) |
| Fotals | | | ► | | 0. | | | | | 0 |
| Schedule I - Exploited | Exempt | | | r Than Ac | lvertisi | ng Income | Э | | | • |
| (see instru | uctions) | | | | | | | | | 1 |
| 1. Description of exploited activity | 2. Gr unrelated to income trade or b | ousiness from | 3. Expenses directly connected with production of unrelated business income | 4. Net incom from unrelated business (co minus colum gain, comput through | d trade or olumn 2 n 3). If a e cols. 5 | 5. Gross inco from activity is not unrelat business inco | that ted | 6. Exp attribut colur | able to | 7. Excess exempt expenses (column 6 minus column 5, but not more than column 4). |
| (1) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| | Enter here page 1, line 10, c | Part I, col. (A). | Enter here and on page 1, Part I, line 10, col. (B). | | I | | <u> </u> | | | Enter here and on page 1, Part II, line 26. |
| otals 🛌 🕨 | <u> </u> | 0. | 0. | | | | | | | 0 |
| Schedule J - Advertisi | | | | | | | | | | |
| Part I Income From | Periodica | als Repo | rted on a Cor | nsolidated | Basis | | | | | |
| 1. Name of periodical | | 2. Gross advertising income | 3. Direct advertising costs | or (loss) (c col. 3). If a g | tising gain ol. 2 minus ain, comput hrough 7. | 5. Circulat income | | 6. Reade cost | | 7. Excess readership costs (column 6 minus column 5, but not more than column 4). |
| (1) | | | | | J | | | | | |

0.

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Totals (carry to Part II, line (5))

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0.

►

Ο.

(2) (3) (4)

SPUR - SAN FRANCISCO BAY AREA PLANNING Form 990-T (2018) AND URBAN RESEARCH ASSOCIATION

94-1498232

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

| | | / | | | | | |
|-----------------------------|--|--|--|-------------------------------------|---------|--------------------|--|
| 1. Name of periodical | 2. Gross advertising income | 3. Direct advertising costs | 4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7. | 5. Circulation income | | eadership costs | 7. Excess readership costs (column 6 minus column 5, but not more than column 4). |
| (1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| Totals from Part I 📃 🕨 🕨 | 0. | 0. | | | | | 0. |
| | Enter here and on page 1, Part I, line 11, col. (A). | Enter here and on page 1, Part I, line 11, col. (B). | | | | | Enter here and on page 1, Part II, line 27. |
| Totals, Part II (lines 1-5) | 0. | 0. | | | | | 0. |
| Schedule K - Compensatio | n of Officers, | Directors, and | d Trustees (see ir | structions) | | | |
| 1. Name | | | 2. Title | 3. Perc time dev busin | oted to | | pensation attributable nrelated business |
| (1) | | | | | % | | |
| (2) | | | | | % | | |
| (3) | | | | | % | | |
| (4) | | | | | % | | |

......

Form 990-T (2018)

0.

Page 5

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Total. Enter here and on page 1, Part II, line 14

FORM 990-T DESCRIPTION OF ORGANIZATION'S PRIMARY UNRELATED STATEMENT 1 BUSINESS ACTIVITY

RENTAL OF NON-RESIDENTIAL REAL ESTATE

TO FORM 990-T, PAGE 1

| FORM 990-T | NET | OPERATING LOSS | DEDUCTION | STATEMENT | 2 |
|----------------------|--------------------|-------------------------------|--------------------|------------------------|---|
| TAX YEAR | LOSS SUSTAINED | LOSS PREVIOUSLY APPLIED | LOSS REMAINING | AVAILABLE THIS YEAR | |
| 03/31/13 03/31/17 | 75,437. 33,270. | 62,481. 0. | 12,956. 33,270. | 12,956 33,270 | |
| NOL CARRYOV | ER AVAILABLE THIS | YEAR | 46,226. | 46,226 | • |

FORM 990-T SCHEDULE E - UNRELATED DEBT-FINANCED INCOME AVERAGE ACQUISITION DEBT

3 STATEMENT

| DESCRIPTION OF DEBT-FINANCED PROPERTY | ACTIVITY NUMBER | AMOUNT OF OUTSTANDING |
|--|--------------------|--|
| NON-RESIDENTIAL RENTAL INCOME | 1 | DEBT |
| BEGINNING FIRST MONTH BEGINNING SECOND MONTH BEGINNING THIRD MONTH BEGINNING FOURTH MONTH BEGINNING FIFTH MONTH BEGINNING SIXTH MONTH BEGINNING EIGHTH MONTH BEGINNING NINTH MONTH BEGINNING TENTH MONTH BEGINNING TENTH MONTH BEGINNING TWELFTH MONTH | | 2,784,000. 2,784,000. 2,784,000. 2,784,000. 2,784,000. 2,784,000. 2,784,000. 2,668,000. 2,668,000. 2,668,000. 2,668,000. 2,668,000. 2,668,000. |
| TOTAL OF ALL MONTHS NUMBER OF MONTHS IN YEAR | | 32,712,000. 12 |
| AVERAGE AQUISITION DEBT | | 2,726,000. |
| FOTALS TO FORM 990-T, SCHEDULE E, COLUMN 4 | | |

| FORM 990-T SCHEDULE E - U AVERAG | UNRELATED D GE ADJUSTED | | INCOME | STATEMENT | 4 |
|---|----------------------------|--------------------|--|-----------------------|-----|
| DESCRIPTION OF DEBT-FINANCED | PROPERTY | | ACTIVIT NUMBER | Y | |
| NON-RESIDENTIAL RENTAL INCOME | | | 1 | - AMOUNT | |
| AVERAGE ADJUSTED BASIS OF PROD AVERAGE ADJUSTED BASIS OF PROD | | - | | 12,025,8 11,739,10 | |
| AVERAGE ADJUSTED BASIS OF PRO | PERTY FOR I | HE YEAR | | 11,882,4 | 76. |
| TOTAL TO FORM 990-T, SCHEDULE | E, COLUMN | 5 | | | |
| FORM 990-T SCHEDULE E | - DEPRECIA | TION DEDUCTION | DN | STATEMENT | 5 |
| DESCRIPTION | | ACTIVITY NUMBER | AMOUNT | TOTAL | |
| DEPRECIATION - | SUBTOTAL - | · 1 | 383,654. | 383,6 | 54. |
| TOTAL OF FORM 990-T, SCHEDULE | E, COLUMN | 3(A) | | 383,6 | 54. |
| FORM 990-T SCHEDULI | E E – OTHER | DEDUCTIONS | | STATEMENT | 6 |
| DESCRIPTION | | ACTIVITY NUMBER | AMOUNT | TOTAL | |
| PROFESSIONAL FEES SUPPLIES TELEPHONE OCCUPANCY TRAVEL | | | 113,802. 12,511. 175. 17,077. 1,899. | | |
| - | SUBTOTAL - | - 1 | | 145,40 | 54. |
| TOTAL OF FORM 990-T, SCHEDULE | E, COLUMN | 3(B) | | 145,40 | 54. |

| | E ACQUISITION E TO DEBT-FIN | | | STATEMENT | 7 |
|-----------------------------|--------------------------------|--------------------|------------|-----------|-----|
| DESCRIPTION | | ACTIVITY NUMBER | AMOUNT | TOTAL | |
| AVERAGE ACQUISITION DEBT | - SUBTOTAL - | | 2,726,000. | 2,726,00 | 00. |
| TOTAL OF FORM 990-T, SCHEDU | LE E, COLUMN | 4 | | 2,726,00 | 00. |

| FORM 990-T | 0-T AVERAGE ADJUSTED BASIS OF OR ALLOCABLE TO DEBT-FINANCED PROPERTY | | | | |
|--------------------|---|--------------------|-------------|----------|-----|
| DESCRIPTION | | ACTIVITY NUMBER | AMOUNT | TOTAL | |
| AVERAGE ADJUSTED I | BASIS - SUBTOTAL | - 1 | 11,882,476. | 11,882,4 | 76. |
| TOTAL OF FORM 990- | T, SCHEDULE E, COLUMN | 5 | | 11,882,4 | 76. |

(Rev. January 2019)

Application for Automatic Extension of Time To File an Exempt Organization Return

Entor filor's identifying number

Department of the Treasury Internal Revenue Service

| ► | File a | separate | application | for each | return. |
|---|--------|----------|-------------|----------|---------|

Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits*.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

| | | | | Enterine | er sidenuryin | y number |
|---|---|--------------|--------------------------------------|---|-----------------|------------------|
| Type or print | nt SPUR - SAN FRANCISCO BAY AREA PLANNING | | | Employer identification number (EIN) $94 - 1498232$ | | () |
| File by the | AND URBAN RESEARCH ASSOCIA | | 94-149 | 8232 | | |
| due date fo filing your return. See | r Number, street, and room or suite no. If a P.O. box, s 654 MISSION STREET | see instruc | tions. | Social se | curity number | (SSN) |
| instructions | City, town or post office, state, and ZIP code. For a f SAN FRANCISCO, CA 94105 | oreign adc | Iress, see instructions. | | | |
| Enter the | e Return Code for the return that this application is for (fi | le a separa | ate application for each return) | | | 0 1 |
| Applicat | tion | Return | Application | | | Return |
| Is For | | Code | Is For | | | Code |
| Form 99 | 0 or Form 990-EZ | 01 | Form 990-T (corporation) | | | 07 |
| Form 99 | 0-BL | 02 | Form 1041-A | | | 08 |
| Form 47 | 20 (individual) | 03 | Form 4720 (other than individual) | | | 09 |
| Form 99 | | 04 | Form 5227 | | | 10 |
| Form 99 | 0-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | 11 |
| Form 99 | 0-T (trust other than above) | 06 | Form 8870 | | | 12 |
| | ALICIA JOHN-BA | PTIST | Ē | | | • |
| • The b | ooks are in the care of b 654 MISSION ST | REET | - SAN FRANCISCO, C | A 941 | 05 - 4015 | |
| Telep | hone No.▶ 415-781-8726 | | Fax No. ▶ 415-781-72 | 91 | | |
| • If the | organization does not have an office or place of busines | s in the Ur | nited States, check this box | | | |
| | is for a Group Return, enter the organization's four digit | | | | | oup, check this |
| box 🕨 | . If it is for part of the group, check this box | - | ch a list with the names and EINs o | | - | |
| | | | | | | |
| 1 Ire | equest an automatic 6-month extension of time until | FEBR | UARY 15, 2020 , to file | e the exem | npt organizatio | n return for |
| the | e organization named above. The extension is for the org | anization's | | | | |
| ► | calendar year or | | | | | |
| ► | X tax year beginning APR 1, 2018 | , an | d ending MAR 31, 2019 | | | |
| | | | | | | |
| 2 Ift | he tax year entered in line 1 is for less than 12 months, o | check reas | on: Initial return | Final retur | 'n | |
| | Change in accounting period | | | | | |
| | | | | | | |
| 3a lft | his application is for Forms 990-BL, 990-PF, 990-T, 4720 |), or 6069, | enter the tentative tax, less | | | |
| an | y nonrefundable credits. See instructions. | | | 3a | \$ | 0. |
| b lft | his application is for Forms 990-PF, 990-T, 4720, or 6069 | 9, enter an | y refundable credits and | | | |
| es | timated tax payments made. Include any prior year over | payment a | llowed as a credit. | 3b | \$ | 0. |
| c Ba | Ilance due. Subtract line 3b from line 3a. Include your pa | ayment wit | th this form, if required, by | | | |
| us | ing EFTPS (Electronic Federal Tax Payment System). Se | e instructio | ons. | 3c | \$ | 0. |
| Caution instruction | : If you are going to make an electronic funds withdrawa ons. | l (direct de | bit) with this Form 8868, see Form 8 | 3453-EO a | nd Form 8879 | EO for payment |
| LHA I | For Privacy Act and Paperwork Reduction Act Notice, | , see instr | uctions. | | Form 88 | 68 (Rev. 1-2019) |
| | - | | | | | , |

823841 12-19-18

(Rev. January 2019)

Application for Automatic Extension of Time To File an Exempt Organization Return

Entor filor's identifying number

Department of the Treasury Internal Revenue Service

| ► | File a | separate | application | for each | return. |
|---|--------|----------|-------------|----------|---------|

Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits*.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

| | | | | Enterine | er sidentifyn | ig number |
|---|---|---------------|--------------------------------------|--|-----------------|-------------------|
| Type or print | nt SPUR - SAN FRANCISCO BAY AREA PLANNING | | | Employer identification number (EIN $94 - 1498232$ | | () |
| File by the | AND URBAN RESEARCH ASSOCIA | | 94-149 | 08232 | | |
| due date fo filing your return. See | 654 MISSION STREET | see instruc | tions. | Social se | curity numbe | r (SSN) |
| instruction | | foreign add | lress, see instructions. | | | |
| Enter th | e Return Code for the return that this application is for (fi | ile a separa | ate application for each return) | | | |
| Applica | tion | Return | Application | | | Return |
| Is For | | Code | Is For | | | Code |
| Form 99 | 0 or Form 990-EZ | 01 | Form 990-T (corporation) | | | 07 |
| Form 99 | 0-BL | 02 | Form 1041-A | | | 08 |
| Form 47 | 20 (individual) | 03 | Form 4720 (other than individual) | | | 09 |
| Form 99 | 0-PF | 04 | Form 5227 | | | 10 |
| Form 99 | 0-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | 11 |
| Form 99 | 0-T (trust other than above) | 06 | Form 8870 | | | 12 |
| | ALICIA JOHN-BA | PTIST | Ē | | | |
| • The b | books are in the care of \blacktriangleright 654 MISSION ST | REET | | | 05 - 4015 | 5 |
| Telep | hone No.▶ 415-781-8726 | | Fax No. ▶ 415-781-72 | 91 | | |
| • If the | organization does not have an office or place of busines | ss in the Ur | nited States, check this box | | | ► |
| | is for a Group Return, enter the organization's four digit | | | | | oup, check this |
| box 🕨 | . If it is for part of the group, check this box | and atta | ach a list with the names and EINs o | f all memb | ers the exten | sion is for. |
| | | | | | | |
| 1 Ir | equest an automatic 6-month extension of time until | FEBR | UARY 15, 2020 , to file | e the exem | npt organizatio | on return for |
| th | e organization named above. The extension is for the org | ganization's | s return for: | | | |
| ► | calendar year or | | | | | |
| ► | X tax year beginning APR 1, 2018 | , an | d ending MAR 31, 2019 | | | |
| | | | | | _ | |
| 2 If | the tax year entered in line 1 is for less than 12 months, o | check reas | on: Initial return | Final retur | n | |
| | Change in accounting period | | | | | |
| | | | | | | |
| 3a lf | this application is for Forms 990-BL, 990-PF, 990-T, 4720 |), or 6069, | enter the tentative tax, less | | | |
| ar | y nonrefundable credits. See instructions. | | | 3a | \$ | 0. |
| b If | this application is for Forms 990-PF, 990-T, 4720, or 606 | 9, enter an | y refundable credits and | | | |
| es | timated tax payments made. Include any prior year over | payment a | llowed as a credit. | Зb | \$ | 0. |
| c Ba | alance due. Subtract line 3b from line 3a. Include your pa | ayment wit | th this form, if required, by | | | |
| us | ing EFTPS (Electronic Federal Tax Payment System). Se | e instructio | ons. | 3c | \$ | 0. |
| Caution instructi | : If you are going to make an electronic funds withdrawa ons. | Il (direct de | bit) with this Form 8868, see Form 8 | 453-EO ai | nd Form 8879 | -EO for payment |
| LHA | For Privacy Act and Paperwork Reduction Act Notice | , see instr | uctions. | | Form 88 | 368 (Rev. 1-2019) |
| | - | | | | | , |

16491118 718997 2019311

2018 TAX RETURN FILING INSTRUCTIONS

CALIFORNIA FORM 199

FOR THE YEAR ENDING

MARCH 31, 2019

| Prepared for | SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION 654 MISSION STREET SAN FRANCISCO, CA 94105 |
|--|--|
| Prepared by | WMB2, LLP 101 LARKSPUR LANDING CIR, STE 200 LARKSPUR, CA 94939-1750 |
| To be signed and dated by | NOT APPLICABLE |
| Amount of tax | Total tax \$ 0.00 Less: payments and credits \$ 0.00 Plus: other amount \$ 0.00 Plus: interest and penalties \$ 0.00 NO PMT REQUIRED \$ |
| Overpayment | Credited to your estimated tax\$0.00Other amount\$0.00Refunded to you\$0.00 |
| Make check payable to | NOT APPLICABLE |
| Mail tax return and check (if applicable) to | THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. IF YOU WISH TO HAVE IT TRANSMITTED ELECTRONICALLY TO THE FTB, PLEASE CONTACT OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE FTB. DO NOT MAIL THE PAPER COPY OF THE RETURN TO THE FTB. |
| Return must be mailed on or before | NOT APPLICABLE |
| Special Instructions | |

| TAXABLE | YEAR California Exempt Organization | | | 828941 12-12-18 FORM |
|---------------------------|---|---------------------------|-----------------|-----------------------------------|
| 201 | 8 Annual Information Return | | | 199 |
| | | ng (mm/dd/yy | | 03/31/2019 . |
| - | rganization name | Cal | lifornia corpoi | ration number |
| | SAN FRANCISCO BAY AREA PLANNING BAN RESEARCH ASSOCIATION | | 01932 | 235 |
| | rmation. See instructions. | FE | EIN | |
| | | | 94-14 | 198232 |
| | (suite or room) | | PMB no. | |
| 654 M1 _{City} | SSION STREET | State | ZIP code | |
| - | ANCISCO | CA | 94105 | 5 |
| Foreign countr | | 011 | Foreign po | |
| | | | | |
| A First Ret | urn Yes X No J If exempt under R&T d Return | | | |
| | d Return Yes X No engaged in political a ion 4947(a)(1) trust Yes X No K Is the organization e | | | |
| | prmation Return? | | | 0 |
| • | Dissolved Surrendered (Withdrawn) Merged/Reorganized L If organization is a p | ublic charity ex | kempt unde | er R&TC |
| | : (mm/dd/yyyy) • Section 23701d and | | | |
| | counting method: (1) Cash (2) X Accrual (3) Other box. No filing fee is r eturn filed? (1) X 990T (2) Φ 990FF (3) Φ Sch H (990) M Is the organization a | | | |
| | eturn filed? (1) ● X 990T(2) ● 990PF (3) ● Sch H (990) M Is the organization a Other 990 series N Did the organization | | | , |
| · · / | | | | • X Yes No |
| | ganization in a group exemption Yes X No 0 Is the organization u | nder audit by 1 | he IRS or h | has the |
| If "Yes," \ | what is the parent's name? IRS audited in a prio | | | |
| | P Is federal Form 1023 | | | Yes X No |
| | rganization have any changes to its guidelines rted to the FTB? See instructions | | | |
| | Complete Part I unless not required to file this form. See General Information B and C. | | | |
| | 1 Gross sales or receipts from other sources. From Side 2, Part II, line 8 | | • | 1 1,055,248 00 |
| | 2 Gross dues and assessments from members and affiliates | | • | 2 00 |
| Receipts | Gross contributions, gifts, grants, and similar amounts received Total gross receipts for filing requirement test. Add line 1 through line 3. This line must be completed. If the result is less than \$50,000, see General Information B | STMI | !_1•↓ | <u>3</u> 6,099,338 ₀₀ |
| and | | | | 4 7,154,586 ₀₀ |
| Revenues | 5 Cost of goods sold 5 6 Cost or other basis, and sales expenses of assets sold 6 | | 00 | |
| | 7 Total costs. Add line 5 and line 6 | | | 7 00 |
| | 8 Total gross income. Subtract line 7 from line 4 | | | 8 7,154,586 ₀₀ |
| Expenses | 9 Total expenses and disbursements. From Side 2, Part II, line 18 | | | 9 8,527,627 00 |
| | 10 Excess of receipts over expenses and disbursements. Subtract line 9 from line 8 | | | 10 -1,373,041 00 |
| | 11 Total payments 12 Use tax. See General Information K | | | 11 00 12 00 |
| | 13 Payments balance. If line 11 is more than line 12, subtract line 12 from line 11 | | | 13 00 |
| Filing Fee | 14 Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12 | | | 14 00 |
| | 15 Filing fee \$10 or \$25. See General Information F | | | 15 N/A 00 |
| | 16 Penalties and Interest. See General Information J | | | 16 00 |
| | 17 Balance due. Add line 12, line 15, and line 16. Then subtract line 11 from the result Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and s it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of whi | tatements, and t | o the best of | 17 00 my knowledge and belief, |
| Sign | It is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of white | ch preparer has a Date | any knowledg | je. I ● Telephone |
| Here | Signature PRESIDENT A | | | 415-644-4888 |
| | Date | Check | | |
| - | Preparer's signature | self-e | mployed | ■ P01211131 ● Firm's FEIN |
| Paid Proparar's | Firm's name (or yours, WMB2, LLP | | | 26-3789391 |
| Preparer's Use Only | if self- employed) 101 LARKSPUR LANDING CIR, STE 200 | | | Telephone |
| | and address LARKSPUR, CA 94939-1750 | | | 415-925-1120 |
| | May the FTB discuss this return with the preparer shown above? See instructions | | • X | Yes No |
| | 022 3651184 | | | Form 100 2019 6:4-1 |
| | 022 3031104 | | | Form 199 2018 Side 1 |

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION

94-1498232

828951 12-12-18

| Part II | Organizations with gross receipts of more than \$50,000 and private foundations regardless of | | | | |
|---------|---|--|--|--|--|
| | amount of gross receipts - complete Part II or furnish substitute information. | | | | |

178,155 00 1 Gross sales or receipts from all business activities. See instructions 1 2 Interest 2 00 171,349₀₀ 3 Dividends 3 396,546 00 4 Receipts 4 Gross rents from 5 Gross royalties 5 00 Gross amount received from sale of assets (See Instructions) 6 Other 6 00 309,198 00 7 Other income SEE STATEMENT 2 • 7 Sources 1,055,248 00 Total gross sales or receipts from other sources. Add line 1 through line 7. Enter here and on Side 1, Part I, line 1 8 8 9 Contributions, gifts, grants, and similar amounts paid 9 00 10 Disbursements to or for members 10 00 11 Compensation of officers, directors, and trustees **SEE STATEMENT 3** 530,726 00 11 3,546,111 00 12 Other salaries and wages 12 70,525 00 13 Interest 13 Expenses 281,533₀₀ and 14 Taxes 14 15 529,220₀₀ Disburse-15 Rents 16 Depreciation and depletion (See instructions) 383,654 00 16 ments 17 Other Expenses and Disbursements **SEE STATEMENT 4** • 3,185,858 00 17 8,527,627 00 18 Total expenses and disbursements. Add line 9 through line 17. Enter here and on Side 1, Part I, line 9 18 Beginning of taxable year End of taxable year Schedule L **Balance Sheet** Assets (a) (b) (C) (d) 2,892,213 2,006,995 1 Cash • 2 Net accounts receivable 321,462 152,261 . 3 Net notes receivable 4 Inventories . **5** Federal and state government obligations • 6 Investments in other bonds . Investments in stock 7 8 Mortgage loans . 9 Other investments **STMT** 5 2,991,942 3,448,754 12,509,026 12,582,952 10 a Depreciable assets **b** Less accumulated depreciation 3,973,200 3,589,546 8,919,480 (8,609,752 3,269,975 3,269,975 11 Land • 12 Other assets STMT 6 1,695,053 1,134,519 • 20,090,125 18,622,256 Total assets 13 Liabilities and net worth 14 Accounts payable 416,261 330,039 • 15 Contributions, gifts, or grants payable 16 Bonds and notes payable • 2,784,000 2,668,000 17 Mortgages payable . 109,329 150,005 **18** Other liabilities **STMT** 7 Capital stock or principal fund . 19 • 20 Paid-in or capital surplus. Attach reconciliation ... 15,474,212 16,780,535 21 Retained earnings or income fund • 18,622,256 22 Total liabilities and net worth 20,090,125 Schedule M-1 Reconciliation of income per books with income per return Do not complete this schedule if the amount on Schedule L, line 13, column (d), is less than \$50,000.

| 1 Net income per books | • -1,373,041 | 7 Income recorded on books this year | |
|---|--------------|---|------------|
| 2 Federal income tax | • | not included in this return | • |
| 3 Excess of capital losses over capital gains | • | 8 Deductions in this return not charged | |
| 4 Income not recorded on books this year | • | against book income this year | • |
| 5 Expenses recorded on books this year not | | 9 Total. Add line 7 and line 8 | |
| deducted in this return | • | 10 Net income per return. | |
| 6 Total. Add line 1 through line 5 | -1,373,041 | Subtract line 9 from line 6 | -1,373,041 |

022

| CA 199 | CASH CONTRIBUTIONS INCLUDED ON PART I, LINE 3 | STATEMENT 1 | |
|---|--|-----------------|------------|
| CONTRIBUTOR'S NAME | CONTRIBUTOR'S ADDRESS | DATE OF GIFT | AMOUNT |
| MICROSOFT CORPPORATION | 555 CALIFORNIA, STE 200 SAN FRANCISCO, CA 94104 | 03/31/19 | 150,400. |
| THE JOHN S. AND JAMES L. KNIGHT FOUNDATION | 200 S. BISCANE BLVD 3300 MIAMI, FL 33131-2309 | 10/25/18 | 155,000. |
| DIGNITY HEALTH | 185 BERRY STREET, SUITE 300 SAN FRANCISCO, CA 94107 | 06/25/18 | 130,000. |
| THE DAVID AND LUCILE PACKARD FOUNDATOIN | 343 2ND STREET LOS ALTOS, CA 94022-3696 | 11/27/18 | 150,000. |
| FACEBOOK | 1 HACKER WAY MENLO PARK, CA 94025 | 03/31/19 | 180,000. |
| GENENTECH | 1 DNA WAY SOUTH SAN FRANCISCO, CA 94080-4990 | 03/31/19 | 167,500. |
| STANFORD UNIVERSITY | 450 SERRA MAL STANFORD, CA 94305-2004 | 02/15/19 | 300,000. |
| SILICON VALLEY COMMUNITY FOUNDATION | 2440 W E. CAMINO REAL STE 300 MOUNTAIN VIEW, CA 94040 | 03/31/19 | 136,000. |
| TOTAL INCLUDED ON LINE 3 | | | 1,368,900. |

| CA 199 | OTHER INCOME | STATEMENT 2 |
|---------------------------------|--------------|----------------------|
| DESCRIPTION | | AMOUNT |
| FEE FOR SERVICE PROGRAM FEES | | 206,827. 102,371. |

TOTAL TO FORM 199, PART II, LINE 7

STATEMENT(S) 1, 2

309,198.

=

CA 199 COMPENSATION OF OFFICERS, DIRECTORS AND TRUSTEES STATEMENT 3 TITLE AND NAME AND ADDRESS AVERAGE HRS WORKED/WK COMPENSATION GABRIEL METCALF PRESIDENT AND CEO (FORMER) 279,801. 654 MISSION STREET 40.00 SAN FRANCISCO, CA 94105 PRESIDENT AND CEO (CURRENT 250,925. ALICIA JOHN BAPTISTE 654 MISSION STREET 40.00 SAN FRANCISCO, CA 94105 V. FEI TSEN 0. CHAIR 654 MISSION STREET 0.00 SAN FRANCISCO, CA 94105 PANG AU DIRECTOR 0. 0.00 654 MISSION STREET SAN FRANCISCO, CA 94105 PETER BACK DIRECTOR 0. 654 MISSION STREET 0.00 SAN FRANCISCO, CA 94105 DAVID BAKER DIRECTOR 0. 654 MISSION STREET 0.00 SAN FRANCISCO, CA 94105 W. ANDERSON BARNES 0. DIRECTOR 654 MISSION STREET 0.00 SAN FRANCISCO, CA 94105 TIFFANY BOHEE DIRECTOR 0. 0.00 654 MISSION STREET SAN FRANCISCO, CA 94105 SUMMER BUNDY 0. DIRECTOR 654 MISSION STREET 0.00 SAN FRANCISCO, CA 94105 ANNABEL CHANG 0. DIRECTOR 0.00 654 MISSION STREET SAN FRANCISCO, CA 94105 TILLY CHANG DIRECTOR 0. 654 MISSION STREET 0.00 SAN FRANCISCO, CA 94105

| SPUR - SAN FRANC | ISCO BAY AREA PLANNI | ING A | 94-1498232 |
|---|----------------------|------------------|------------|
| CARMEN CHU 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| MADELINE CHUN 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| CHARMAINE CURTIS 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| KIM-MAI CUTLER 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| RENA DAVIS 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| SHERYL DAVIS 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| TAMSEN DREW 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| STEPHEN ENGBLOM 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| OZ ERICKSON 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| DONALD FALK 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| TYRA FENNELL 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| DIANE FILIPPI 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| JEAN FRASER 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |

| SPUR - SAN FRANC | ISCO BAY AREA PLANNI | ING A | 94-1498232 |
|---|----------------------|------------------|------------|
| ROBERT GAMBLE 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| PETER GARZA 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| GEOFF GIBBS 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| PETER GRUEBELE 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| ANNE HALSTED 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| ED HARRINGTON 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| VINCE HOENIGMAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| ARIANE HOGAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| AIDAN HUGHES 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| AARON JOHNSON 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| GREG JOHNSON 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| NICHLOAS JOSEFOWIT 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| SUSAN LEAL 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |

| SPUR - SAN FRANC | ISCO BAY AREA PLANNI | ING A | 94-1498232 |
|--|----------------------|------------------|------------|
| EELEN LOU 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| TERRY MICHEAU 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| GEORGE MILLER 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| JEANNE MYERSON 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| SHANNON PELOQUIN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| RICHARD H. PETERSON 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| REBECCA PROZAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| DAN SAFIER 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| CARL SHANNON 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| DOUG SHOEMAKER 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| JOE SPEICHER 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| TODD STRUMWASSER 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| JACK SYLVAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |

| SPUR - SAN FRANC | ISCO BAY AREA PLANNI | ING A | 94-1498232 |
|---|----------------------|------------------|------------|
| LYDIA TAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| KATY TANG 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| ERIC TAO 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| FARY TEAGUE 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| JEFFREY TILL 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| JOAQUIN TORRES 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| JEFFREY TUMLIN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| MOLLY TURNER 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| FRANCESCA VIETOR 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| FRAN WELD 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| CYNTHIA WONG 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| PAUL WOOLFORD 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| LINDSAY BAKER 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |

| SPUR - SAN FRANC | ISCO BAY AREA PLANNI | NG A | 94-1498232 |
|---|----------------------|------------------|------------|
| FRED BLACKWELL 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| DEBORAH BOYER 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| DAHLIA CHAZAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| ANAGHA DANDEKAR CL 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| GRACE CRUNICAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| OLIVER CUNNINGHAM 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| LYNETTE DIAS 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| BRYANT FRANCIS 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| MIKE GHIELMETTI 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| ADAM GOLDENBERG 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| CHRIS IGLESIAS 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| MORTEN JENSEN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| WAYNE JORDAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |

| SPUR - SAN FRANC | ISCO BAY AREA PLANNI | NG A | 94-1498232 |
|---|----------------------|------------------|------------|
| ROBERT JOSEPH 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| LEWIS KNIGHT 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| KEN LOWNEY 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| TOMIQUIA MOSS 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| ALEXIS PELOSI 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| MANAN SHAH 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| JOSHUA SIMON 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| BILL STOTLER 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| RIAZ TAPLIN 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| ELNORA WEBB 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| ROBERT WILKINS 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| JAYE BAILEY 654 MISSION STREET SAN FRANCISCO, CA | 94105 | CHAIR 0.00 | 0. |
| MIKE BANGS 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |

| SPUR - SAN FRANC | ISCO BAY AREA PLANNI | ING A | 94-1498232 |
|--|----------------------|------------------|------------|
| SETH BLAND 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| J. RICHARD BRAUGH 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| IRENE CHAVEZ 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| THANG DO 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| SCOTT EKMAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| JOSUE GARCIA 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| JIM GRUBB 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| GARRETT HERBERT 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| LEYLA HEDAYAT 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| DORI YOB KILMER 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| RICHARD LONERGAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| CONNIE MARTINEZ 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| DIANNE MCKENNA 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |

| SPUR - SAN FRANC | ISCO BAY AREA PLANNI | ING A | 94-1498232 |
|---|----------------------|------------------|------------|
| CHRIS NEALE 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| KIM WALESH 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| NURIA FERNANDEZ 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| JONATHAN NOBLE 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| ROB STEINBERG 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| LYDIA TAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| JEAN-MARIE WHITE 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| MILA ZELKHA 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| DANIEL CEDENO 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| SHELLEY DORAN 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| CAMILLE LLANES-FON 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| KRISTINA RASPE 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| KATE WHITE 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |

| SPUR - SAN FRANCI | SCO BAY AREA PLANNI | ING A | 94-1498232 |
|--|---------------------|-------------------------------------|------------|
| JAMES SALATA 654 MISSION STREET SAN FRANCISCO, CA | | DIRECTOR 0.00 | 0. |
| TIM STEELE 654 MISSION STREET SAN FRANCISCO, CA | 94105 | DIRECTOR 0.00 | 0. |
| ADHI NAGRAJ 654 MISSION STREET SAN FRANCISCO, CA | 94105 | SAN FRANCISCO CITY DIRECTO 40.00 | 0. |
| ROBERT OGILVIE 654 MISSION STREET SAN FRANCISCO, CA | 94105 | OAKLAND CITY DIRECTOR 40.00 | 0. |
| TERESA ALVARADO 654 MISSION STREET SAN FRANCISCO, CA | 94105 | SAN JOSE CITY DIRECTOR 40.00 | 0. |
| HEATHER OLINTO 654 MISSION STREET SAN FRANCISCO, CA | 94105 | CHIEF DEVELOPMENT OFFICER 40.00 | 0. |
| ALLISON ARIEFF 654 MISSION STREET SAN FRANCISCO, CA | 94105 | EDITORIAL DIRECTOR 40.00 | 0. |
| TOTAL TO FORM 199, | PART II, LINE 11 | - | 530,726. |

| CA 199 | OTHER | EXPENSES | STATEMENT 4 |
|---|-------------|----------|--|
| DESCRIPTION | | | AMOUNT |
| PROGRAM SUPPLIES PRINTING AND REPRODUCTI POSTAGE AND SHIPPING TELEPHONE | | | 224,612. 179,826. 79,576. 59,540. |
| DIRECT EXPENSES OF FUNDRA OTHER EMPLOYEE BENEFITS INVESTMENT MANAGEMENT FER OTHER PROFESSIONAL FEES ADVERTISING AND PROMOTION OFFICE EXPENSES INFORMATION TECHNOLOGY TRAVEL CONFERENCES AND CONVENTION INSURANCE ALL OTHER EXPENSES | ES N | | 0. 310,552. 361,322. 7,636. 1,460,087. 33,510. 96,726. 62,051. 194,058. 11,670. 31,737. 72,955. |
| TOTAL TO FORM 199, PART | II, LINE 17 | | 3,185,858. |

| CA 199 OTHER INVESTME | INTS | STATEMENT 5 |
|--|----------------------------------|----------------------------------|
| DESCRIPTION | BEG. OF YEAR | END OF YEAR |
| | 2,991,942. | 3,448,754. |
| TOTAL TO FORM 199, SCHEDULE L, LINE 9 | 2,991,942. | 3,448,754. |
| CA 199 OTHER ASSETS | 3 | STATEMENT 6 |
| DESCRIPTION | BEG. OF YEAR | END OF YEAR |
| PLEDGES AND GRANTS RECEIVABLE PREPAID EXPENSES AND DEFERRED CHARGES DEPOSITS | 1,612,083. 69,645. 13,325. | 1,066,006. 54,138. 14,375. |
| TOTAL TO FORM 199, SCHEDULE L, LINE 12 | 1,695,053. | 1,134,519. |
| CA 199 OTHER LIABILIT | lies | STATEMENT 7 |
| DESCRIPTION | BEG. OF YEAR | END OF YEAR |
| ACCRUED INTEREST DEFERRED RENT DEFERRED REVENUE | 34,939. 0. 74,390. | 33,483. 78,022. 38,500. |
| | | |
| | 109,329. | 150,005. |
| TOTAL TO FORM 199, SCHEDULE L, LINE 18 CA 199 FUND BALANCE | | |
| TOTAL TO FORM 199, SCHEDULE L, LINE 18 | | |
| TOTAL TO FORM 199, SCHEDULE L, LINE 18 CA 199 FUND BALANCE | | |

| TAXABLE 201 | | fornia e-file F mpt Organiza | | rization f | or | | | | | FORM 8453-EO |
|---|---|---|--|--|---|--|--|---|---|---|
| Exempt Organ | nization name | | | | | | | dentifying | number | |
| | | CISCO BAY AR RCH ASSOCIAT | | | | | | 94-1 | 4982 | 32 |
| | | nformation (whole dolla | | | | | | _ | | |
| | gross receipts (Form | , | | | | | | 1 | 7 | ,154,586 |
| | gross income (Form | 199, line 8) | | | | | | 2 | 7 | ,154,586 |
| | - | ursements (Form 199, lir | ne 9) | | | | | | 8 | ,527,627 |
| Part II | Settle Your Accoun | t Electronically for Tax | cable Year 2018 | | | | | | | |
| 4 | Electronic funds with | ndrawal 4a Amour | nt | 4b Wit | thdrawal d | late (mn | n/dd/yy | уу) | | |
| Part III | Banking Informatio | n (Have you verified the | exempt organization's | banking informat | ion?) | | | | | |
| 5 Routin | ng number | | | | - | | | | | |
| 6 Accou | int number | | | 7 Type of a | ccount: L | Che | ecking | | Savings | |
| | Declaration of Offic | | | | | | | | | |
| l authorize t on line 4a. | the exempt organization | n's account to be settled as | designated in Part II. If I c | heck Part II, Box 4, | l authorize | an electro | onic fun | ds withdr | awal for t | he amount listed |
| transmitter, California el a balance di organizatior statements | or intermediate service lectronic return. To the ue return, I understand n will remain liable for th be transmitted to the F | e that I am an officer of the e provider and the amounts best of my knowledge and that if the Franchise Tax B he fee liability and all applic TB by the ERO, transmitter, sclose to the ERO or intern | in Part I above agree with belief, the exempt organiza pard (FTB) does not receiv able interest and penalties or intermediate service pr | the amounts on the ation's return is true e full and timely pay . I authorize the exe ovider. If the proce | e correspon e, correct, an ment of the mpt organiz ssing of the | ding line nd comp e exempt zation ret | s of the lete. If th organiza urn and | exempt o le exemp ation's fe accompa | rganizatio t organiza e liability, nying scl | n's 2018 tion is filing the exempt nedules and |
| Sign | | | | PRESIDE | NT AN | D CE | 0 | | | |
| Here | Signature of officer | | Date | Title | | | | | | |
| | | | | | | | | | | |
| Part V | Declaration of Elec | tronic Return Originat | or (ERO) and Paid Pre | oarer. | | | | | | |
| am only an accurately r provided the 1345, 2018 the exempt I declare tha | Part V Declaration of Electronic Return Originator (ERO) and Paid Preparer. I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-E0 are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-E0 accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-E0 before transmitting this return to the FTB; I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2018 Handbook for Authorized e-file Providers. I will keep form FTB 8453-E0 on file for four years from the due date of the return or four years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge. | | | | | | | | | |
| | RO's- | | | Date | Check if | | Check | I | ERO's PT | N |
| ERO ^{si} | ignature | | | | also paid preparer | X | if self- employe | d 🗌 | P012 | 11131 |
| | irm's name (or yours self-employed) | WMB2, LLP | | • | | | | FEIN 2 | 6-37 | 89391 |
| | nd address | 101 LARKSPU LARKSPUR, C | R LANDING C | IR, STE 2 | 00 | | | ZIP code | 9493 | 9-1750 |
| | | e that I have examined the nd complete. I make this de | above organization's retur | | | | tements, | | | |
| Paid | Paid preparer's | | | Date | | Check | | Paid | preparer's | PTIN |
| Prepare | Firm's name (or yours | | | | | employe | d [| | | |
| Must | if self-employed) | • — — — — — — — — — — — — — — — — — — — | | | | | | FEIN | | |
| Sign | and address | F | | | | | | ZIP code | | |
| | | | | | | | | | | |

For Privacy Notice, get FTB 1131 ENG/SP.

FTB 8453-EO 2018

829021 11-13-18

2018 TAX RETURN FILING INSTRUCTIONS

CALIFORNIA FORM 109

FOR THE YEAR ENDING

MARCH 31, 2019

| Prepared for | SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION 654 MISSION STREET SAN FRANCISCO, CA 94105 | | | | | | | | |
|--|---|--|--|--|--|--|--|--|--|
| Prepared by | WMB2, LLP 101 LARKSPUR LANDING CIR, STE 200 LARKSPUR, CA 94939-1750 | | | | | | | | |
| To be signed and dated by | THE AUTHORIZED INDIVIDUAL(S). | | | | | | | | |
| Amount of tax | Total tax \$ 0.00 Less: payments and credits \$ 0.00 Plus: other amount \$ 0.00 Plus: interest and penalties \$ 0.00 NO PMT REQUIRED \$ | | | | | | | | |
| Overpayment | Credited to your estimated tax\$0.00Other amount\$0.00Refunded to you\$0.00 | | | | | | | | |
| Make check payable to | NOT APPLICABLE | | | | | | | | |
| Mail tax return and check (if applicable) to | FRANCHISE TAX BOARD P.O. BOX 942857 SACRAMENTO, CA 94257-0500 | | | | | | | | |
| Return must be mailed on or before | FEBRUARY 18, 2020 | | | | | | | | |
| Special Instructions | | | | | | | | | |

TAXABLE YEAR California Exempt Organization FORM 2018 **Business Income Tax Return** 109 Calendar Year 2018 or fiscal year beginning (mm/dd/yyyy) 04/01/201803/31/2019 , and ending (mm/dd/yyyy) Corporation/Organization name SPUR - SAN FRANCISCO BAY AREA PLANNING California corporation number 0193235 AND URBAN RESEARCH ASSOCIATION FEIN Additional information. See instructions. 94-1498232 Street address (suite/room no.) PMB no. 654 MISSION STREET ZIP code State City (If the corporation has a foreign address, see instructions.) 94105 SAN FRANCISCO CA Foreign country name Foreign province/state/county Foreign postal code A First Return Filed? X No ___ Yes **H** Is the organization a non-exempt charitable trust as Is this an education IRA within the meaning of X No described in IRC Section 4947(a)(1)? Yes B R&TC Section 23712? X No I Is this organization claiming any former; Enterprise Zone (EZ), Los Angeles **C** Is the organization under audit by the IRS or has Revitalization Zone (LARZ), Local Agency Military Base Recovery Area the IRS audited in a prior year? • Yes X No (LAMBRA), Targeted Tax Area (TTA), or Manufacturing Enhancement **D** Final Return? X No Area (MEA) tax benefits? Yes • Dissolved Surrendered (Withdrawn) Merged/Reorganized J Is this organization a qualified pension, profit-sharing, or stock bonus plan as described in IRC Section 401(a)? X No Enter date (mm/dd/yyyy) • Yes E Amended Return • Yes X No K Unrelated Business Activity (UBA) Code • 531120 F Accounting Method Used: (1) Cash (2) X Accrual (3) Other L Is this a Hospital? • Yes X No G Nature of trade or business SEE STATEMENT 9 If "Yes," attach federal Schedule H (Form 990) Unrelated business taxable income from Side 2, Part II, line 30 -30,412 00 Taxable 1 Corpora-2 Mult. In 1 by the avg. apport. pctg % from the Sch. R, Apport. Formula Wksht, Part A, In 2 or Part B, In 5. See instr. 2 00 tion -30,4123 Enter the lesser amt from In 1 or In 2. If the unrelated bus. activity is wholly in CA and Sch. R was not compltd, enter the amt from In 1 • 3 00 Taxable 4 Unrelated business taxable income from Side 2, Part II, line 30 • 4 00 Unrelated business taxable income from line 3 or line 4 -30,4125 00 6 EZ, LARZ, LAMBRA, or TTA NOL carryover deduction 6 00 7 Net Operating Loss deduction. See General Information N 7 Tax 00 Compu-8 Add line 6 and line 7 8 00 tation -30,41200 9 Net unrelated business taxable income. Subtract line 8 from line 5 • 9 8.84 % x line 9. See General Information J 10 10 Tax • 00 11 Tax credits from Schedule B. See instructions • 11 00 12 Balance. Subtract line 11 from line 10. If line 11 is greater than line 10, enter -0-12 00 Total 13 Alternative minimum tax. See General Information 0 . 13 00 Tax 14 Total tax. Add line 12 and line 13 . 14 0 00 15 Overpayment from a prior year allowed as a credit 15 00 16 2018 estimated tax payments. See instructions 16 00 17 Payments 17 Withholding (Form 592-B and/or 593.) See instructions 00 18 Amount paid with extension (form FTB 3539) 18 00 19 Total payments and credits. Add line 15 through line 18 00 • 19 20 00 20 Use tax. See instructions 21 Payments balance. If line 19 is more than line 20, subtract line 20 from line 19 21 00 Use Tax/ 22 Use tax balance. If line 20 is more than line 19, subtract line 19 from line 20 22 00 Tax Due/ 23 Tax due. Subtract line 21 from line 14. Pay entire amount with return. See instructions Overpay-• 23 00 ment 24 24 Overpayment. Subtract line 14 from line 21. See instructions • 00 25 Enter amount of line 24 to be applied to 2019 estimated tax • 25 00

828961 12-13-18

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION

| | | 26 Refund. If line 25 is less than line 24, then subtract line 25 from line 24 | • | 26 | 00 |
|-------------------|------------|--|----------------|----------------------|--------------------------------------|
| Defend | | a Fill in the account information to have the refund directly deposited. Routing number • | 26a | • | · · · |
| Refund Amoun | | | 26c | | |
| Due | ` | 27 Penalties and interest. See General Information M | • | 27 | 00 |
| | | 28 • Check if estimate penalty computed using Exception B or C and attach form FTB 5806. | | | |
| | | 29 Total amount due. Add line 22, line 23, line 25, and line 27, then subtract line 24 | | 29 | 00 |
| Unre | late | ed Business Taxable Income | | | |
| Part | I U | Inrelated Trade or Business Income | | | |
| | | s receipts or gross sales b Less returns and allowances c Balance | | 1c | 00 |
| 2 Co | st of | goods sold and/or operations (Schedule A, line 7) | • | 2 | 00 |
| 3 Gro | oss p | profit. Subtract line 2 from line 1c | • | 3 | 00 |
| 4 a (| Capit | tal gain net income. See Specific Line Instructions - Trusts attach Schedule D (541) | • | 4a | 00 |
| bl | Vet g | pain (loss) from Part II, Schedule D-1 | • | 4b | 00 |
| c (| Capit | tal loss deduction for trusts | • | 4c | 00 |
| | | e (or loss) from partnerships, limited liability companies, or S corporations. See specific line instructions. | | | |
| | | Schedule K-1 (565, 568, or 100S) or similar schedule | | 5 | 00 |
| 6 Rei | ntal i | income (Schedule C) | • | 6 | 00 |
| 7 Un | relat | ed debt-financed income (Schedule D) | • | 7 | -30,412 ₀₀ |
| | | nent income of an R&TC Section 23701g, 23701i, or 23701n organization (Schedule E) | | 8 | 00 |
| | | t, Annuities, Royalties and Rents from controlled organizations (Schedule F) | | 9 | 00 |
| 10 Exp | oloite | ed exempt activity income (Schedule G) | • | 10 | 00 |
| | | sing income (Schedule H, Part III, Column A) | | 11 | 00 |
| 12 Oth | ner ir | ncome. Attach schedule | • | 12 | 00 |
| | | nrelated trade or business income. Add line 3 through line 12 | | 13 | -30,412 ₀₀ |
| | | Deductions Not Taken Elsewhere (Except for contributions, deductions must be directly connected with the unre | | - | |
| | | nsation of officers, directors, and trustees from Schedule I | | 14 | 00 |
| | | s and wages | | 15 | 00 |
| | | 5 | | 16 | 00 |
| | | bts | | 17 | 00 |
| | | t | | 18 | 00 |
| | | | • | 19 | 00 |
| | | | • | 20 | 00 |
| | | eciation (Corporations and Associations - Schedule J) (Trusts - form FTB 3885F) • 21a chapterization claimed on Schedule A | 00 | 01 | |
| | | | 00 | 21 | 00 |
| 22 Dej | pletic | on | • | | 00 |
| 23 a (| | ributions to deferred compensation plans | | 23a | 00 |
| | =mpi | loyee benefit programs | | 23b | 00 |
| | | leductions | | 24 | 00 |
| | | eductions. Add line 14 through line 24 | | 25 26 | -30,412 00 |
| | | ed business taxable income before allowable excess advertising costs. Subtract line 25 from line 13 | | - | |
| | | advertising costs (Schedule H, Part III, Column B) | | 27 | -30,412 00 |
| | | ed business taxable income before specific deduction. Subtract line 27 from line 26 | _ | 28 | $-30,412_{00}$ 1,000_00 |
| | | c deduction | • | 29 | |
| 30 UN | reiat | ed business taxable income. Subtract line 29 from line 28. If line 28 is a loss, enter line 28 | tion, go to ft | 30 b.ca.go | - 30, 412 00 |
| Sign | | search for 1131. To request this notice by mail, call 800.852.5711. Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the | best of my l | nowled | dge and belief, it is true, correct, |
| Here | | | | | |
| | | Signature Title Date of officer ► PRESIDENT AND CEO | | | ■ Telephone 15-644-4888 |
| | | | foolf | _ | PTIN |
| Paid | | Preparer's Date Check i employ | | | 201211131 |
| Prepare Use On | ~ ~ | signature Firm's name (or yours, | | | FEIN |
| 050 011 | · | if self-employed) WMB2 , LLP | | | 86-3789391 |
| | | and address 101 LARKSPUR LANDING CIR, STE 200 | | | • Telephone |
| | | LARKSPUR, CA 94939-1750 | | | 15-925-1120 |
| | | May the FTB discuss this return with the preparer shown above? See instructions | | | X Yes No |
| | | ווועץ מוס דדם מוסטמס מווס דכנמודו אומו מוס פרטיפורט סווטאון משטעל: סכל וווסנו מטמוס | | | |
| | ; | Side 2 Form 109 2018 022 3642184 | | | |

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION

| | f Goods Sold and/or Operations. | | | |
|-----------------------------------|---|--|---------|----------------------------------|
| Method of inventory valuat | | | | |
| | of year | | 1 | 00 |
| 2 Purchases | | | 2 | 00 |
| 3 Cost of labor | | • | 3 | 00 |
| 4 a Additional IRC Secti | on 263A costs. Attach schedule | | 4a | 00 |
| b Other costs. Attach | | | 4b | 00 |
| 5 Total. Add line 1 throu | gh line 4b | | 5 | 00 |
| 6 Inventory at end of yea | | | 6 | 00 |
| | d/or operations. Subtract line 6 from line 5. Enter here and on Side 2, Part I, line 2 | | 7 | 00 |
| Do the rules of IRC Se | ction 263A (with respect to property produced or acquired for resale) apply to this organization | n? | . L | Yes X No |
| | | | | |
| 1 Enter credit name | code ● • 1 code ● • 2 | 00 | | |
| 2 Enter credit name | ``` | 00 | | |
| 3 Enter credit name | | 00 | | |
| | gh line 3. If claiming more than 3 credits, enter the total of all claimed credits | | | |
| on line 4. Enter nere al | nd on Side 1, line 11 | | 4 | 00 |
| | | | - 1 | |
| | Inder the look-back method for completed long-term contracts. Attach form FTB 3834 | | 1 | 00 |
| 2 Interest on tax attribut | able to installment: a Sales of certain timeshares or residential lots | | 2a | 00 |
| | b Method for non-dealer installment obligations | | 2b | 00 |
| | B)(ii) election to recognize gain on the disposition of intangibles | | 3 | 00 |
| 4 Credit recapture. Credi | | | 4 | 00 |
| | ounts on line 1 through line 4 | | 5 | 00 |
| | | a factor formula | | |
| Part A. Stanuaru Methou - | Single-Sales Factor Formula. Complete this part only if the corporation uses the single-sales | (b) | | (c) |
| | Total within and | Total within | | Percent within |
| 1 Total Sales | outside California | California | | California [(b) ÷ (a)] x 100 |
| | ntage. Divide total sales column (b) by total sales column (a) | | | |
| | | | | |
| | by 100. Enter the result here and on Form 109, Side 1, line 2. | | | |
| Fail D. Three Facior Form | ula. Complete this part only if the corporation uses the three-factor formula. | (b) | | (c) |
| | Total within and | Total within | | Percent within |
| 1 Dronorty fastory | outside California | California | | California [(b) ÷ (a)] x 100 |
| | and other compensation of employees | | | • |
| | | | | • |
| | | | | |
| | d the percentages in column (c) | | | L |
| | nt percentage: Divide the factor on line 4 by 3 and enter the | | | L |
| | m 109, Side 1, line 2. See instructions for exceptions | | | |
| | I Income from Real Property and Personal Property Leased with Real Property anced property, use Schedule D, R&TC Section 23701g, Section 23701i, and Section 23701n organizations. Sec | a instructions for a | voontio | |
| 1 Description of property | | eived or accrued | 1. | rcentage of rent attributable to |
| | | erved of accrued | | rsonal property |
| | | | | % |
| | | | | % |
| | | | | <u> </u> |
| 4 Complete if any item in colum | nn 3 is more than 50%, or for any item 5 Complete if any item in column 3 | is more than 10%. | but no | |
| (a) Deductions directly connected | | | | (c) Net income includible, |
| a Deductions directly connected | | Deductions directly conr vith personal property | rected | column 5(a) less column 5(b) |
| | | | | + |
| | | | | + |
| | | | | 1 |
| Add columns $\Lambda(h)$ and colu | Imn 5(c) Enter here and on Side 2 Part L line 6 | | | <u> </u> |

Add columns 4(b) and column 5(c). Enter here and on Side 2, Part I, line 6

022

SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION

Schedule D Unrelated Debt-Financed Income

| | be i manee | | | | | | | | | | | | |
|---|---------------------|--|---|----------|--|---|---|---------------------------------|--|--|---|--|---|
| 1 Description of debt-financed property | / | | | | 2 Gross income allocable to de | d 3 Deductions directly connected with or allocable to debt-financed property | | | | | | | |
| | | | | | property | | ., . | (a) Straight-line depreciation | | | (b) Other deductions | | |
| NON DEGIDENETAL | | <u></u> | | | 20 | | | STATEMENT 10 383,654 | | - | | | |
| NON-RESIDENTIAL | RENT | AL INC | OME | | 39 | 6,540 | <u>></u> | 3 | 83, | 654 | | 14 | 5,464 |
| | | | | | | | | | | | | | |
| 4 Amount of average acquisition indebtedness on or allocable to debt-financed property | debt-finance | le to ed property | 6 Debt basis percentage, column 4 ÷ | | 7 Gross income reportable, column 2 x col | umn 6 | 8 Allocabl columns column | s 3(a) and | ons, tota 3(b) x | l of | 9 Net income (or loss) includible, column 7 less column 8 | | n 8 |
| | | ENT 13 | | | | | _ | | | | | | |
| 2,726,000 | 11,8 | 82,476 | 22. | 94 % | 9 | 0,968 | 3 | 1 | 21, | 380 | | -3 | 0,412 |
| | | | | % | | | | | | | | | |
| | | | | % | | | | | | | | 2 | 0 41 0 |
| Total. Enter here and on Side 2, Pa Schedule E Investment II | | | | | 00701: 07 0001 | | | | | | | - 3 | 0,412 |
| | icome of ar | | on 2370 ig, | | 23701i, or Secti | | | | | | <u> </u> | Balance of in | vestment |
| 1 Description | | 2 Amount | | 3 connec | tions directly cted | 4 column | estment incom 2 less columr | 53 5 S | et-asides | 6 | | income, colu column 5 | mn 4 less |
| | | | | | | | | _ | | | | | |
| Total. Enter here and on Side 2, Pa | art Lline 8 | | | | | | | | | | | | |
| Enter gross income from member | | s charges or | similar am | ounts) | | | | | | | | | |
| | | | | | Organizations | | | | | | | | |
| | | | | | Exempt Contro | lled Orgar | izations | | | | | | |
| 1 Name of controlled organizations | | 2 | 2 Employer Identification Number | | 3 Net unrelated income (loss) 4 | | Total of specified payments made | | 5 Part of column (4) that is included in the controlling organization's gross income | | ded in ng 's | 6 Deduction connected income in | |
| 1 | | | | | | | | | | | | | |
| 2 | | | | | | | | | | | | | |
| 3 | _ | | | | | | | | | | | | |
| Nonexempt Controlled Organizati | ions | | | | | | | | | | | | |
| 7 Taxable Income | | | | | | | payments made | | tha the org | 10 Part of column (9) that is included in the controlling organization's gross income | | 11 Deductio connecte income ii column (| ed with |
| 1 | | | | | | | | | | | | | |
| 2 | | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | |
| 4 Add columns 5 and 10 | | | | | | | | | | | | | |
| 5 Add columns 6 and 11 | | | | | | | | | | | | | |
| 6 Subtract line 5 from line 4. Ent | | , | , | | | | | | | | | | |
| Schedule G Exploited Exe | • | | | - | | | | 0 - | | | | | |
| Description of exploited activity (attac schedule if more than one unrelated a is exploiting the same exempt activity | activity b /) fr | ross unrelated usiness income om trade or usiness | connecte productio | d with | 4 Net income fro unrelated trade or business, column 2 less column 3 | from is no | s income activity that t unrelated ness income | 6 Expense attribut column | able to | exper 6 less | ss exempt nse, colun s column tot more th nn 4 | nn includik 5 4 less d | ome ble, column column 7 less than |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Total. Enter here and on Side 2, Pa | art I, line 10 | | | | | | | | | | | | |

022

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SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION

Schedule H Advertising Income and Excess Advertising Costs

| | Arr I Income from Periodicals Repo | | 2 Gross advertising income 3 | | 3 Direct advertising costs | | 4 Advertising income or excess advertising costs. If Column 2 is greater than column 3, complete columns 5, 6, and 7. If Column 3 is greater than column 2, enter the excess in Part III, column B(b). Do not complete columns 5, 6, and 7. | | | | 6 Readership costs | | column 5 is greater than lumn 6, enter the income own in column 4, in Part III, lumn A(b). If column 6 is sater than column 5, subtract e sum of column 6 and lumn 5 and column 2. ter amount in Part III, lumn A(b). If the amount ess than zero, enter -0 |
|---|--|-----------|--|---|----------------------------------|---|---|----------|----------------------------------|----------|--|------|--|
| Tota | als | | | | | | | | | | | | |
| Pa | Income from Periodicals Repo | rted on | a Separate | Basis | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Pa | rt III Column A - Net Advertising In | come | | | | Par | t III Colur | nn B - I | Excess Adve | tising C | Costs | | |
| (a) Enter "consolidated periodical" and/or names of non-consolidated periodicals | | | Enter total am column 4 or 7 Part II, columi | nount from Part , and amount lis n 4 or 7 | l, sted in | (a) Enter "consolidated periodical" and/or names of non-consolidated periodicals | | | | | (b) Enter total amount from Part I, column 4, and amounts listed in Part II, column 4 | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | _ | | |
| | er total here and on Side 2, Part I, line 11 | | | | | Enter | total here and | l on Sid | e 2, Part II, li | ne 27 | | | |
| | hedule I Compensation of Office | ers, Dire | ctors, and 2 SSN or IT | | 3 Title | | | | 4 Percent of t | | Compensation | | 6 Expense account |
| | | | 2 3310 011 | | 9 mac | | | | devoted to business | inie J | attributable to unrelated busir | | allowances |
| | | | | | | | | | | % | | | |
| | | | | | | | | | | % | | | |
| | | | | | | | | | | % | | | |
| | | | | | | | | | | % | | | |
| | | | | | | | | | | % | | | |
| | al. Enter here and on Side 2, Part II, line 1 | | | | | | | | | | | | |
| | hedule J Depreciation (Corporat | | d ASSOCIATIO | | | | | | Mastle and | | | | Demociation for |
| 1 d | iroup and guideline class or escription of property | | mm/dd/yyyy) | 3 Cost o | or other b | oasis | 4 Depreciation allowed or a in prior years | llowable | 5 Method computin deprecia | ng | 6 Life or rate | 7 | Depreciation for this year |
| | Total additional first-year depreciation (| do not ir | nclude in iter | ms below) | | | | | ····· | | | | |
| 2 | Other depreciation: | | | | | | | | | | | | |
| | Buildings | | | | | | | | _ | | | | |
| | Furniture and fixtures | | | | | | | | | | | | |
| | Transportation equipment | | | | | | | | | | | | |
| | Machinery and other equipment | | | | | | | | | | | _ | |
| | Other (specify) | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | Other depreciation | | | | | | | | | | | _ | |
| 4 | Total | | | | | | | | | | | | |
| 5 | Amount of depreciation claimed elsewhe | ere on re | eturn | | | | | | | | | · - | |

6 Balance. Subtract line 5 from line 4. Enter here and on Side 2, Part II, line 21a

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L

CA 109

NATURE OF TRADE OR BUSINESS

94-1498232

STATEMENT

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9

| CA 109 DEP: | RECIATIO | N DEDUCTION | N | STATEMENT | 10 |
|---|----------|--------------------|--|-----------|-----|
| DESCRIPTION | | ACTIVITY NUMBER | AMOUNT | TOTAL | |
| DEPRECIATION - SU | BTOTAL - | 1 | 383,654. | 383,6 | 54. |
| TOTAL TO FORM 109, SCHEDULE D, L | INE 3A | | | 383,6 | 54. |
| CA 109 | OTHER DE | DUCTIONS | | STATEMENT | 11 |
| DESCRIPTION | | ACTIVITY NUMBER | AMOUNT | TOTAL | |
| PROFESSIONAL FEES SUPPLIES TELEPHONE OCCUPANCY TRAVEL - SU | BTOTAL - | | 113,802. 12,511. 175. 17,077. 1,899. | 145,4 | 64. |
| TOTAL TO FORM 109, SCHEDULE D, L | INE 3B | | | 145,4 | |
| CA 109 AVERAGE ACQUISITION | DEBT ON | DEBT-FINANC | CED PROPERTY | STATEMENT | 12 |
| DESCRIPTION | | ACTIVITY NUMBER | AMOUNT | TOTAL | |
| AVERAGE ACQUISITION DEBT - SU | BTOTAL - | 1 | 2,726,000. | 2,726,0 | 00. |
| TOTAL TO FORM 109, SCHEDULE D, L | INE 4 | | | 2,726,0 | 00. |

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| CA 109 | AVERAGE | ADJUSTED | BASIS | OF | DEBT-FINANCED | PROPERTY | STATEMENT | 13 |
|--------------|-----------|-----------|--------|------------|--------------------|-------------|-----------|-----|
| DESCRIPTION | | | | | ACTIVITY NUMBER | AMOUNT | TOTAL | |
| AVERAGE ADJU | STED BAS | - 10 | SUBTO | PAL | - 1 | 11,882,476. | 11,882,4 | 76. |
| TOTAL TO FOR | M 109, SC | CHEDULE D | , LINE | 5 | | | 11,882,4 | 76. |

TAXABLE YEAR

2018

Net Operating Loss (NOL) Computation and NOL and Disaster Loss Limitations - Corporations **CALIFORNIA FORM**

| 3805Q |
|-------|
|-------|

| _ | | | | | |
|------------------|---|-----------------------------|--|---------|-------------------------------|
| Att | ach to Form 100, Form 100W, Form 100S, or Form 109. | | | | |
| Cor | poration name | | | | California corporation number |
| Al | ND URBAN RESEARCH ASSOCIATION | | | | |
| SI | PUR - SAN FRANCISCO BAY AREA PLANNING | | | | 0193235 |
| Du | ring the taxable year the corporation incurred the NOL, the corporation was a(n): 🔍 📃 | C Corporation | | | FEIN |
| ۲ | S Corporation 🔍 X Exempt Organization 🔍 Limited liability company (e | lecting to be taxed as a co | rporation) | | 94-1498232 |
| lf tl | he corporation previously filed California tax returns under another corporate name, enter t | he corporation name and (| California corp | oratior | 1 number: |
| $oldsymbol{eta}$ | | | | | |
| lf t | he corporation is included in a combined report of a unitary group, see instructions, Ge | neral Information C, Com | bined Reporti | ing. | |
| Pa | rt I Current year NOL. If the corporation does not have a current year NOL, go to Part II. | | | | |
| 1 | Net loss from Form 100, line 18; Form 100W, line 18; Form 100S, line 15; or Form 109, li | ne 2. | | | |
| | Enter as a positive number | | | 1 | 30,412 00 |
| 2 | 2018 disaster loss included in line 1. Enter as a positive number | | | | 00 |
| | Subtract line 2 from line 1. If zero or less, enter -0- and see instructions | | | | 30,412 00 |
| 4 | a Enter the amount of the loss incurred by a new business included in line 3 | 4a | 00 | | |
| | b Enter the amount of the loss incurred by an eligible small business included in line 3 | | 00 | | |
| | c Add line 4a and line 4b | | | 4c | 00 |
| 5 | General NOL. Subtract line 4c from line 3 | | | 5 | 30,412 00 |
| 6 | Current Year NOL. Add line 2, line 4c, and line 5. See instructions | | • | 6 | 30,412 00 |
| lf tl | he corporation is using the current year NOL to carryback to offset net income for taxable y | ears 2016 and/or 2017, cc | omplete | | |
| Par | rt III, NOL carryback, on Side 2 before completing Part I, lines 7-9 below. | | | | |
| 7 | 2018 NOL carryback used to offset 2016 net income. Enter the amount from Part III, line | 3, column (e) | \odot | 7 | 00 |
| 8 | 2018 NOL carryback used to offset 2017 net income. Enter the amount from Part III, line | 3, column (g) | igodoldoldoldoldoldoldoldoldoldoldoldoldol | 8 | 00 |
| 9 | 2018 NOL carryover to 2019. Add line 7 and line 8, then subtract the result from line 6. So | ee instructions. | igodoldoldoldoldoldoldoldoldoldoldoldoldol | 9 | 30,412 00 |

Election to waive carryback

Check the box if the corporation elects to relinquish the entire carryback period with respect to 2018 NOL under Internal Revenue Code (IRC) Section 172(b)(3). By making the election, the corporation is electing to carry an NOL forward instead of carrying it back in the previous two years. Once the election is made, it's irrevocable. See instructions. Continue with Part II, NOL carryover and disaster loss carryover limitations. Do not complete Part III, NOL carryback.

| 1 4111 | NOL Callyover and | uisasici iuss cai | Tyover minitations. See | | | | |
|---------------------------|-----------------------|-------------------------------------|--|-------------------------------|--------------------------------------|-----------------------|---|
| 1 Neti | income - Enter the ar | mount from Forn | n 100, line 18; Form 100\ | N, line 18; Form 100S, lin | | (g) Available balance | |
| or Fo | orm 109, line 2; (but | not less than -0- | ·) | | | 0 | |
| Prior Ye | ar NOLs | | | | | | |
| (a Year Ios | of Code - See | (c) Type of NOL - See below * | (d) Initial loss - See instructions | (e) Carryover from 2017 | (f) Amount used in 2018 | | (h) Carryover to 2019 col. (e) minus col. (f) |
| 2@20 | 12 | GEN | 75,437 | 12,956 | 0 | 0 | 12,956 |
| ©20 | 16 | GEN | 33,270 | 33,270 | 0 | 0 | 33,270 |
| ۲ | | | | ۲ | | | ۲ |
| ۲ | | | | ۲ | | | ۲ |
| Current ` | Year NOLs | | | | | | |
| 3 2018 | | DIS | | | | | col. (d) minus col. (f) See instructions. |
| 4 2018 | | GEN | 30,412 | | | | 30,412 |
| 2018 | | | | | | | |
| 2018 | | | | | | | |
| 2018 | | | | | | | |

* Type of NOL: General (GEN), New Business (NB), Eligible Small Business (ESB), or Disaster (DIS).

Part II NOL corrector and disaster loss corrector limitations. See Instructions

Part III NOL carryback

| ιαπιπ | iter tan | Jouon | | | | | | |
|---------------|------------------|-----------------|------------------------------------|------------------------------|----------------------------|------------------|----------------------------|--------------------|
| 1 2016 | 6 Net inco | ome - Ente | er the amount from 20 ⁻ | 16 Form 100, line 22; Forr | m 100W, line 22; Form 10 | 00S | | |
| line 2 | 20; or tax | able incoi | me from Form 109, line | e 9; (but not less than -0-) | | | | |
| 2 2017 | 7 Net inco | me - Ente | er the amount from 20 ⁻ | 17 Form 100, line 22; Forr | m 100W, line 22; Form 10 | 00S, | | |
| line 2 | 20; or tax | able incoi | me from Form 109, line | e 9; (but not less than -0-) | | | | |
| (a) | (b) |)17 | (i) | | | | | |
| Year of | Code - | Type of NOL- | Initial loss - | (e) | (f) | (g) | (h) | Carryover to 2019 |
| 2201 | See Instruct- | See below* | See Instructions | Carryback used - | After carryback | Carryback used - | After carrybac | |
| | ions | | | See instructions | col. (d) minus col. (e) | See instructions | col. (f) minus col. (g) | (e) plus col. (g)) |
| | | | | | | | (0) | |
| 3 2018 | | | | 0 | | | | |
| | | | | | | | | |
| 2018 | | | | | | | | |
| | | | | | | | | |
| 2018 | | | | | | | | |
| | | | | | | | | |
| 2018 | | | | | | | | |
| | | | | | | | | |
| 2018 | | | | | | | | |

* Type of NOL: General (GEN), New Business (NB), Eligible Small Business (ESB), or NOL attributable to a qualified disaster loss (DIS).

Part IV 2018 NOL deduction

| 1 | Total the amounts in Part II, line 2, column (f) 1 | 00 |
|---|---|----|
| 2 | Enter the total amount from line 1 that represents disaster loss carryover deduction here and on Form 100, line 21; | |
| | Form 100W, line 21; or Form 100S, line 19. Form 109 filers enter -0- | 00 |
| 3 | Subtract line 2 from line 1. Enter the result here and on Form 100, line 19; Form 100W, line 19; Form 100S, | |
| | line 17; or Form 109, line 7 🛛 🕘 3 | 00 |

TAX RETURN FILING INSTRUCTIONS

CALIFORNIA FORM RRF-1

FOR THE YEAR ENDING

MARCH 31, 2019

| Prepared for | SPUR - SAN FRANCISCO BAY AREA PLANNING AND URBAN RESEARCH ASSOCIATION 654 MISSION STREET SAN FRANCISCO, CA 94105 | | | | | |
|--|---|--|--|--|--|--|
| Prepared by | WMB2, LLP 101 LARKSPUR LANDING CIR, STE 200 LARKSPUR, CA 94939-1750 | | | | | |
| Amount due or refund | BALANCE DUE OF \$150.00 | | | | | |
| Make check payable to | ATTORNEY GENERAL REGISTRY OF CHARITABLE TRUSTS | | | | | |
| Mail tax return and check (if applicable) to | REGISTRY OF CHARITABLE TRUSTS P.O. BOX 903447 SACRAMENTO, CA 94203-4470 | | | | | |
| Return must be mailed on or before | PLEASE MAIL AS SOON AS POSSIBLE. | | | | | |
| Special Instructions | THE REPORT SHOULD BE SIGNED AND DATED BY THE AUTHORIZED INDIVIDUAL(S). | | | | | |

MAIL TO: Registry of Charitable Trusts P.O. Box 903447 Sacramento, CA 94203-4470 (916) 210-6400

WEB SITE ADDRESS: www.ag.ca.gov/charities/

ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA Section 12586 and 12587, California Government Code

11 Cal. Code Regs. section 301-307, 311 and 312

Failure to submit this report annually no later than the 15th day of the 5th month after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties as defined in Government Code section 12586.1. IRS extensions will be honored.

| State Charity Registration Number: ct <u>11668</u> | | | | | | | | |
|--|--|--------------|------------------|-------------------------|-------------------------|----|--|--|
| SPUR – SAN FRANCISCO BAY ARE AND URBAN RESEARCH ASSOCIATI | Change of address Amended report | | | | | | | |
| 654 MISSION STREET | Corporate or Organization No. 0193235 | | | | | | | |
| Address (Number and Street) SAN FRANCISCO, CA 94105 City or Town, State and ZIP Code | Federal Employer I.D. No. 94–1498232 | | | | | | | |
| ANNUAL REGISTRATION RENEWAL FEE SCHEDULE (11 Cal. Code Regs. sections 301-307, 311, and 312) Make Check Payable to Attorney General's Registry of Charitable Trusts | | | | | | | | |
| Gross Receipts Fee Gross | Annual Revenue | Fee | Gross Annual F | Revenue | Fe | e | | |
| | en \$100,001 and \$250,000 en \$250,001 and \$1 million | | | 00,001 and \$50 million | \$150 \$225 \$300 | | | |
| PART A - ACTIVITIES | | | | | | | | |
| For your most recent full accounting period (beginning 04/01/2018 ending 03/31/2019) list: Gross annual revenue \$6,844,034 Total assets \$18,622,256 | | | | | | | | |
| PART B - STATEMENTS REGARDING ORGANIZATIO | ON DURING THE PERIOD C | F THIS RE | PORT | | | | | |
| Note: If you answer "yes" to any of the questions below, you must attach a separate page providing an explanation and details for each "yes" response. Please review RRF-1 instructions for information required. | | | | | | | | |
| 1. During this reporting period, were there any contra | acts, loans, leases or other fir | nancial tran | sactions between | the organization | Yes | No | | |
| and any officer, director or trustee thereof either directly or with an entity in which any such officer, director or trustee had any financial interest? | | | | | | x | | |
| 2. During this reporting period, were there any theft, embezzlement, diversion or misuse of the organization's charitable property or funds? | | | | | | | | |
| 3. During this reporting period, did non-program expenditures exceed 50% of gross revenue? | | | | | | | | |
| 4. During this reporting period, were any organization funds used to pay any penalty, fine or judgment? If you filed a Form 4720 with the Internal Revenue Service, attach a copy. | | | | | | | | |
| During this reporting period, were the services of a commercial fundraiser or fundraising counsel for charitable purposes used? If "yes," provide an attachment listing the name, address, and telephone number of the service provider. | | | | | | | | |
| 6. During this reporting period, did the organization receive any governmental funding? If so, provide an attachment listing the name of the agency, mailing address, contact person, and telephone number. | | | | | | | | |
| During this reporting period, did the organization hold a raffle for charitable purposes? If "yes," provide an attachment indicating the number of raffles and the date(s) they occurred. | | | | | | | | |
| 8. Does the organization conduct a vehicle donation program? If "yes," provide an attachment indicating whether the program is operated by the charity or whether the organization contracts with a commercial fundraiser for charitable purposes. | | | | | | | | |
| 9. Did your organization have prepared an audited financial statement in accordance with generally accepted accounting principles for this reporting period? | | | | | | | | |
| Organization's area code and telephone number $415 - 781 - 8726$ | | | | | | | | |
| Organization's e-mail address | | | | | | | | |
| I declare under penalty of perjury that I have examined this report, including accompanying documents, and to the best of my knowledge and belief, the content is true, correct and complete. | | | | | | | | |
| ALICIA JOHN-BAPTISTE PRESIDENT AND CEO | | | | | | | | |
| Signature of authorized officer Printed Name Title Date | | | | | | | | |
| 820201 | | | | | | | | |