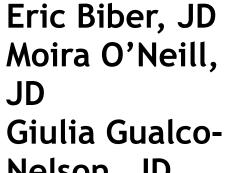
Getting It Right: Examining Local Entitlement in California to Inform Policy and Process





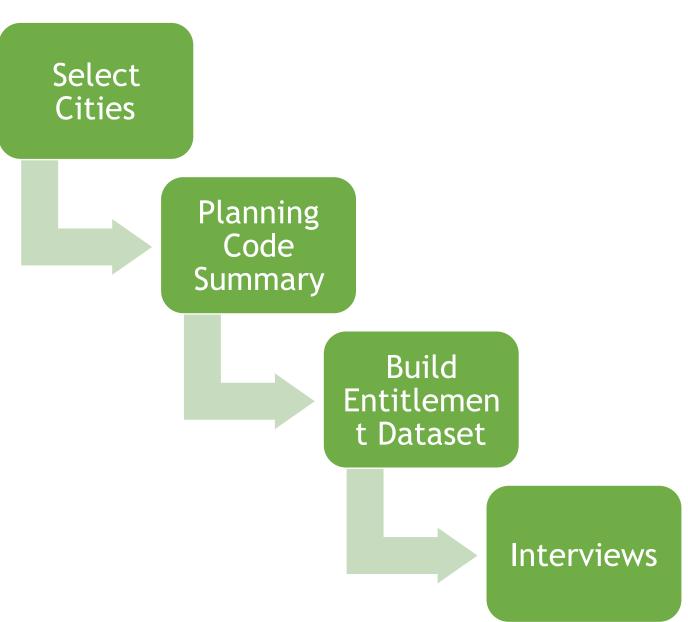






Research approach







What are we learning?

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URBAN PLANNING

EVERTHING VARIES

- Local processes
- Planning practices and application of State Law
- Timelines for similar development



Local processes vary.



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Jurisdiction	Primary Discretionary Review Mechanism	Residential Developments Exempt from Discretionary Review		
San Francisco	Building Permits	None		
San Jose	Site Development Permit	Single-family homes in limited circumstances ¹⁴		
Redwood City	Architectural Permit	One-story single family homes and duplexes		
Palo Alto	Architectural Review	Up to two single-family homes and two duplexes ¹⁵		
Oakland	Design Review	Secondary units		

Planning practice varies.



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URBAN PLANNING				

		Historic Preservation	CUP	Specific Plan Permit	PUD	Variance	Rezoning	General Plan Amend.	Total Number of Projects
San Francisco			27	45	2	31	1	1	96
San Jose	13	3	0		52	0	48	5	67
Oakland	66	0	31		1	26	2	0	67
Palo Alto	5	1	0		0	3	0	0	5
Redwood City	9	4	0	4	4	2	0	0	13

Planning practice varies.

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Most residential development projects are going through streamlined environmental review, but . . .



	Project- Based and Tiering Exemptions	MND/ND	EIR
San Francisco	81%	10%	9%
San Jose	44%	38%	18%
Oakland	98%	0%	2%
Redwood City	65%	29%	6%
Palo Alto	60%	20%	20%

Planning practice varies.



... local planning department's application of state law provisions meant to streamline environmental review vary.



Community Plan Exemption (CPE) Processes

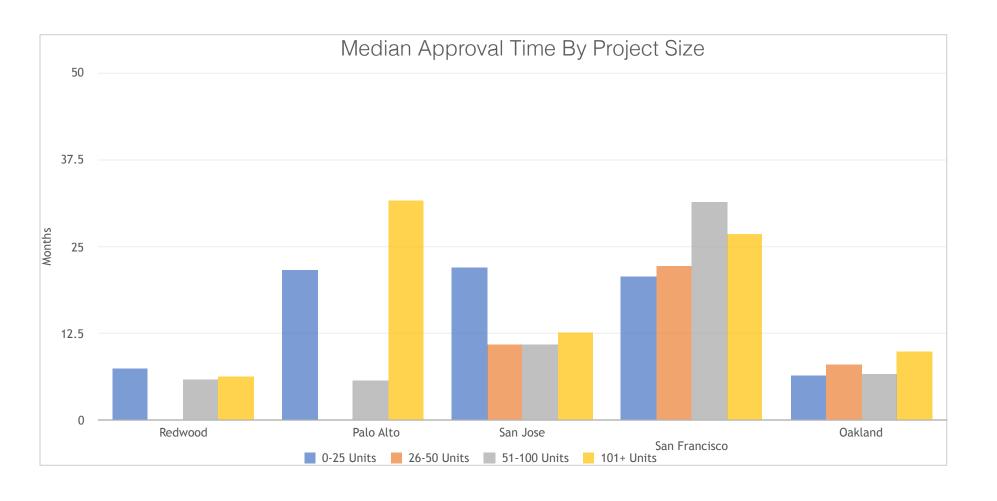
- Median CPE entitlement in Oakland is 7 months
- Median CPE entitlement in San Francisco is 23 months
- Similar tiering process in San Jose is 9 months

Timelines vary.



Entitlement takes a long time—anywhere from 6 to 32 months—but similar development timelines vary.





CEQA litigation rates are low.

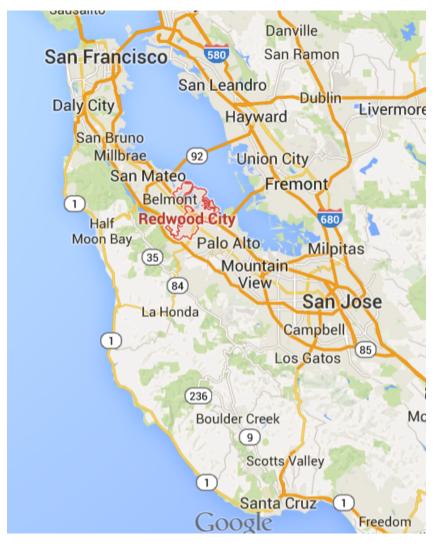


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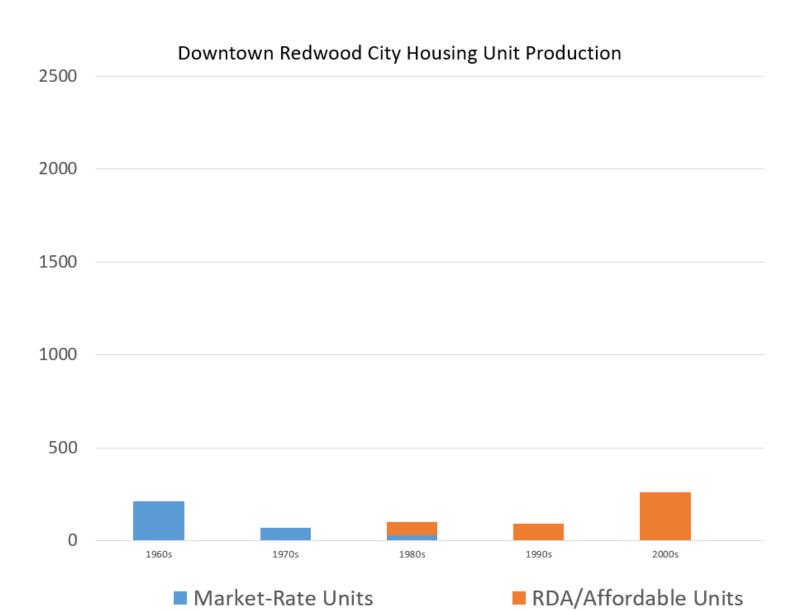


- Of 250 projects in our dataset, six were the subject of a CEQA lawsuit.
- Around 2.5% of total projects.
- Comprising 5.3% of total units.
- There is one more non-CEQA lawsuit, which raise the percentages to around 3% of projects and 6.2% of total units.

Redwood City Basics



- SF/SJ Midpoint
- San Mateo County Seat
- Population: Approximately 85K
- "Climate Best By Government Test"
- Celebrated 150 years in 2017



What were the keys steps?

Step 1: Consensus that change was necessary

Step 2: Community-Driven Process (1998-2010)

Step 3: Public Investment

Step 4: Structure for Private Investment (DTPP)

Step 5: Good Market Timing (or patience)

Step 6: Implement, Listen, Improve & Tweak (while sticking to the vision)

Balanced Building Caps in Plan/EIR

2,500 Residential Units (15% affordable)

500,000 sq. ft. Office Space

200 Hotel Rooms

100,000 sq. ft. Retail Space



