## Golden Gate Bridge Highway and Transportation District Transit Program and Finance Model



San Francisco Planning and Urban Research

July 31, 2018

# Golden Gate Bridge Highway and Transportation District is a Multimodal Agency

- Bridge: The Golden Gate Bridge
- Highway: Alexander Avenue at the north end of the Bridge
- Transportation: Original mission modified in 1969 to include operating "Transportation Services" to reduce Bridge traffic using surplus toll funds
  - Golden Gate Ferry (1970)
  - Golden Gate Transit Regional Bus (1972)
    - Greyhound Lines wanted to discontinue local bus business

# Moving from Private Sector Financing of Transit to Public Sector

Greyhound was losing money and petitioned CPUC to end service



GGBHTD created a new system

- Bridge Tolls and Federal Operating funds would pay for service
- Federal Capital
  Funds would pay
  80% of the cost of new buses

### Private Sector to Public Sector

Greyhound provided buses without many amenities

New GGT buses provided reclining seats and air conditioning





## Regional Bus Service Types

- Commute Routes: 2, 4, 8, 18, 24, 27, 38, 44, 54, 56, 58, 72, 72X, 74, 76 & 101X
  - Weekday peak periods, designed for work trips
  - Express service fewer stops, shorter travel times
  - Higher farebox recovery rate
- Basic Routes: 30, 40, 70, & 101
  - Usually operate all day, 7 days per week for mobility needs
  - Regular service more stops, longer travel times
  - Lower farebox recovery rate
- Marin Transit Local Contract Service
  - Not covered in this presentation

## Regional Ferry Service

- □ Sausalito (established 1971)
  - 2,035 weekday riders
- □ Larkspur (established 1976)
  - 6,260 weekday riders
- □ **Tiburon** (established 2017)
  - 809 weekday riders





### Regional Bus Service Characteristics

#### Trip origins and destinations

- Commute routes primarily to/from San Francisco
- Basic routes variety of locations throughout service area

#### Typical number of weekday passengers

- 16,600 ride total system
- 11,200 ride basic & commute routes
  - 6,800 on commute routes 5,900 to/from SF
  - 4,400 on basic routes 2,000 to/from SF
  - 7,900 total passengers to/from SF

### Clipper Market Penetration Rates

- Bus: "Extended Use" Clipper cards
- Ferry: "Extended Use" or "Limited Use" cards
- High use of Clipper on GGT commute buses
  - 89% of passengers use Clipper card overall
- Use on Regional Basic bus routes is mixed
  - 43% of passengers use Clipper card overall
  - 56-67% of Marin-San Francisco basic riders use Clipper
  - 39% of Sonoma-Marin basic riders use Clipper
  - Only 16-22% of Marin Local riders on Regional basic use Clipper
- High use of "Extended Use" cards on Larkspur Ferry but Sausalito Ferry lags due to tourists
  - On average, 67% of ferry passengers use "EU" Clipper card
  - Usage rates: Larkspur 81%; Sausalito 43%; Tiburon 87%

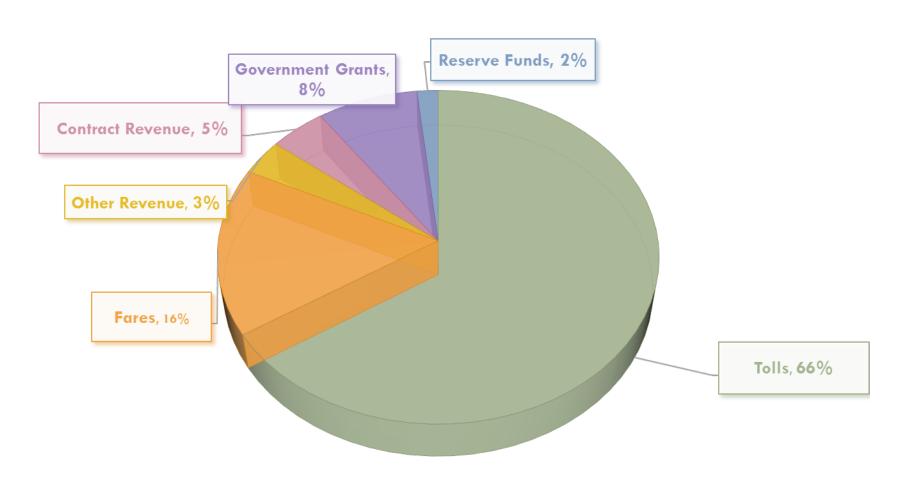


## **GGBHTD** Financing

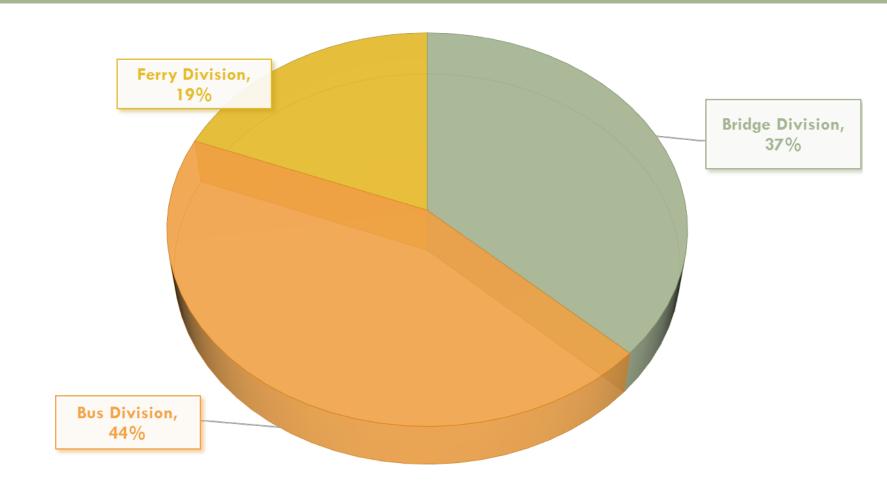
#### FY 18/19 District Operating Budget

- **□** \$230 million in expenses
- □ \$226 million in revenues
  - Bridge tolls contribute \$151.7 million
  - Transit fares contribute \$37.4 million
  - Operating assistance covers \$18.4 million
  - Other funds cover \$18.7 million
  - Reserves will cover shortfall of \$4.0 million

# Where will the money come from in FY 18/19 to operate all of GGBHTD?



# Where will the money go to operate GGBHTD in FY 18/19?



#### GGBHTD FY 18/19 Transit System Funding

- Transit Operating Expenses: \$150 million
  - □ GGT Bus \$104.6 million (69.7%)
  - GG Ferry \$ 45.5 million (30.3%)

#### Revenues:

- Toll Subsidy: \$ 74.2 million (49.4%)
- Fares: \$ 37.4 million (24.9%)
- Other Revenues: \$ 15.9 million (10.6%)
- Govt. Grants: \$ 18.7 million (12.4%)
- Reserve Funds: \$ 3.9 million (2.6%)

### Revenue Streams to Support Transit

- Annual Toll Increase (Five Year Plan)
  - Last increase in plan effective July 1, 2018
  - New Five Year Plan under development for July 1, 2019
- Five Year Transit Fare Increase Plan
  - Each July 1, fares increase approximately 4%
  - Current program extends until June 30, 2022
  - Goals of 25% farebox recovery for bus and 40% farebox recovery for ferry



