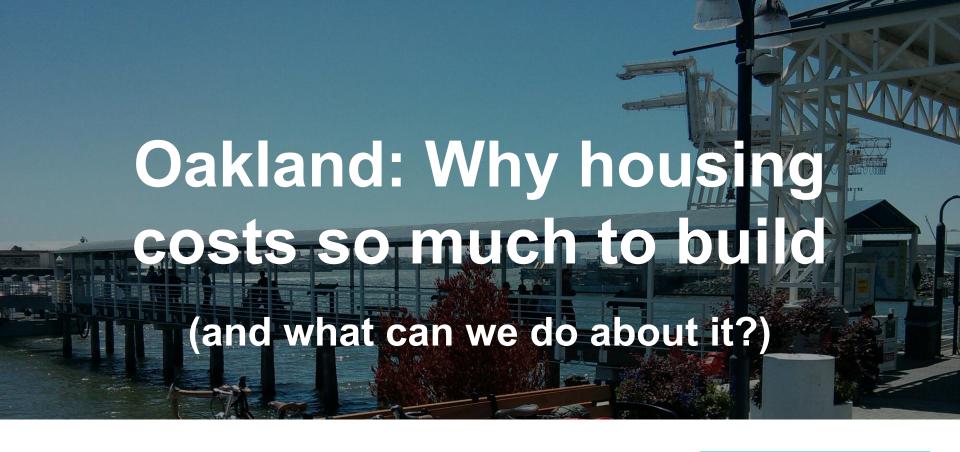
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2013:

Why can't developers build housing in San Francisco for the people who need it most instead of for the rich?

2014:



Land cost per unit of housing



\$240,000

Construction cost per unit (hard costs) at \$300 per square foot



\$48,000

Permits, city fees and professional-services fees at 20% of \$240,000



Subsidy to build affordable below-market rate [BMR] units (12% of total unit count) based on a \$200,000 per unit subsidy times 12, divided by the remaining 88 units



Selling expenses (marketing, legal fees and real estate commissions) at 8%

469,800 Total cost per 640-square-foot unit

This is very simplified and does not include construction financing expenses, contingencies or developer's profit, among other things.

from the housing issue of *The Urbanist*, February 2014

What's changed since 2014?

- Land costs have risen above \$250,000 per unit (for an entitled project) in some cases in San Francisco.
- Construction costs have risen steeply. \$400/square foot (gross) is not uncommon for wood frame over podium construction.
- Sales prices have continued to rise. The average selling price in new buildings is over \$1250/ square foot (in April, this was up 22% in one year).

Number of units completed in 2014: 3454



Number of units permitted in 2014: 3834







What's different in Oakland?

- Land costs can be less than \$50k/ unit even in central areas like Jack London Square or adjacent to downtown.
- Oakland rents have gone up 88% since 2010, versus 57% in San Francisco. (per Real Facts LLC via Paragon Real Estate)
- Sales prices have also risen dramatically, however top of the market units are selling for much less than in San Francisco (\$700-\$750/ square foot).

What's not different in Oakland?

 Construction costs are almost the same in Oakland as they are in San Francisco.

Example: 100 unit market rate multifamily project

Assumes:

Limited parking in a one story concrete podium with

4 floors of wood construction above.

Located in a central part of Oakland.

A 640 square foot typical unit

(800 s.f. was used in calculations to account for 80% building efficiency)

Land cost per unit of housing: \$40,000

Construction cost per unit (hard costs): \$375×800 s.f.: \$300,000

Soft costs:

Permits, city fees and professional services fees at 20% of \$300,000:

\$60,000

Total cost so far: \$400,000

Selling expenses (marketing, legal fees and real estate commissions) at 8%: \$32,000

\$14,400

Construction financing at \$18/square foot:

Total cost per 640 square foot unit:

\$446,400

Total Development Cost per square foot (gross): \$558

Total Development Cost per square foot (net): \$698





Moving forward:

- Townhome, duplex and single family home development already pencils out and these type of projects are being built now.
- Reduced parking requirements would reduce construction costs, especially on dense infill sites.
- Rental multifamily is more financially feasible than forsale.

Oakland Market Context

- Major downturn during Recession
- Followed by growing regional economy fueled by technology sectors
- Growth focused in SF, West Bay, South Bay
- Increased interest in Oakland and East Bay followed thereafter
- Now, increasing spillover from SF to Oakland
 - Central location
 - Urban character
 - Transit accessibility
 - Recognition of assets

Market Context (cont'd)

Oakland real estate market context

- Occupancies increase
- Rents and prices go up
- Increased investment in existing buildings
- Increasing potential for new development
- Only limited development thus far

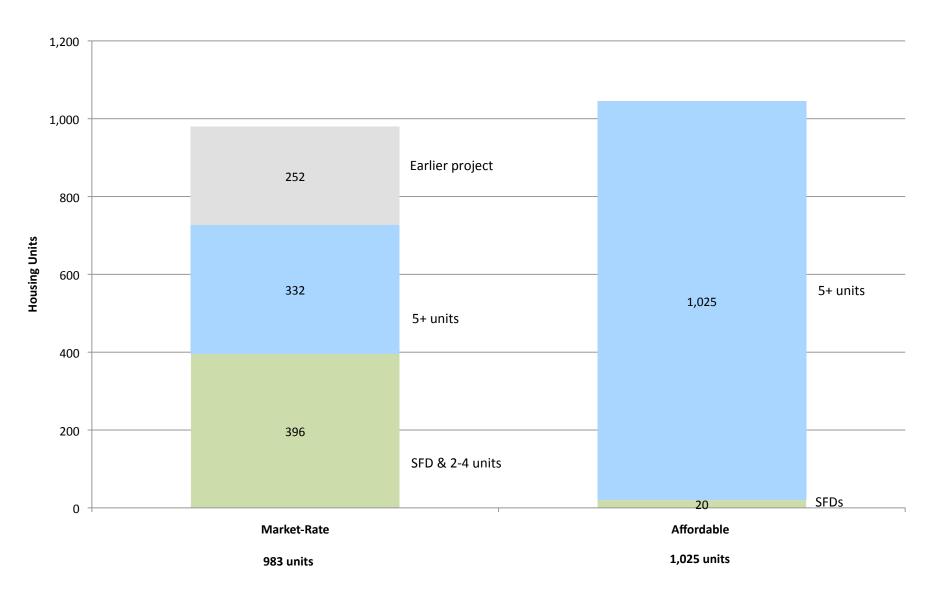
Development feasibility:

- Oakland rents below and approaching those needed for costly building types:
 - Multi-family residential
 - Office building development
- Strong potentials for future development if economy stays strong

Multi-Family Housing Development

Prototypes	Feasibility 2015	New Construction?
H-3 Lower/Mid-Rise Apts. West Oak/East Oak/ parts of North Oak	Marginal to small positives with today's rents; building types are costly	Limited; no large market rate projects completed since recession
H-4 Mid-Rise Apts. Downtown/JL/BV/ parts of North Oak	Very sensitive to assumptions Recent high rates of increase	Projects to be proceeding based on higher, future rents
H-5 High-Rise Apts. Prime Sites: DT/JL/ BV	in rents Feasibility much improved with higher rents if trends continue; could take 2-3 years Net effect on feasibility	Large pipeline Oakland still perceived as risky; lack of recent comps. Need "successes on the ground" to provide evidence of feasibility.
	depends on increasing costs. For-sale condos are not feasible today	a serial of reasibility.

Housing Development 2010-2014 (5 years)



Single-Family Housing Development

Prototypes	Feasibility 2015	New Construction?
H-1A Single Family Home East Oak / Infill	Feasible today	Has been proceeding incrementally and in
U 1D Single Femily Home	SFD homes in East Oak very	phases
H-1B Single Family Home No. / So. / Lower Hills & Rockridge	sensitive to costs	SFD and TH
Infill / Larger Dev.	Can be developed incrementally and in phases	development occurring in Hill areas
H-2A Townhomes	, '	
West Oakland	Less risky than multi-family development	Townhome development getting
H-2B Townhomes	·	underway in West
North Hills / South Hills		Oakland with more planned

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